

سوق من الاجل

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,938

Tuesday May 27 1986

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Paying the price of dollar debauchery, Page 15

Adria	100	100	100	100	100
Bahrain	100	100	100	100	100
Bombay	100	100	100	100	100
Canada	100	100	100	100	100
France	100	100	100	100	100
Germany	100	100	100	100	100
Hong Kong	100	100	100	100	100
India	100	100	100	100	100
Japan	100	100	100	100	100
London	100	100	100	100	100
Madras	100	100	100	100	100
Manila	100	100	100	100	100
Medan	100	100	100	100	100
Mumbai	100	100	100	100	100
Osaka	100	100	100	100	100
Seoul	100	100	100	100	100
Singapore	100	100	100	100	100
Tokyo	100	100	100	100	100
Yokohama	100	100	100	100	100

World news Business summary

Pakistan Assembly ousts Speaker

Pakistan's National Assembly ousted independent Speaker Falchar Imam by a vote of 152-72. Imam had earlier said Prime Minister Mohammed Khan Junejo chose to unseat him because he tried to keep Pakistan's first civilian government since 1971 accountable to the law. Junejo later defended President Mohammad Zia-ul-Haq's decree amending a law on political parties that critics said he violated, arguing that such ordinances were normal procedure.

Thatcher rebuffed

Israel's Defence Minister, Yitzhak Rabin, rejected Mrs Thatcher's call for elections to be held in the occupied Gaza Strip and West Bank to help create a moderate Palestinian leadership with whom Israel could negotiate. Page 16

Israeli inquiry call

Israeli Attorney-General Yitzhak Shamir called for a police investigation into "grave violations" alleged to have been committed by the unnamed head of the security service after a terrorist bus hijacking in April 1984. Page 2

Disease danger

The Solomon Islands face serious outbreaks of disease after a cyclone killed 100 people and left 100,000 homeless, health officials said.

Change promised

Colombia's Liberal Party leader, Virgilio Barco, who won a resounding victory in presidential elections, said he had obtained an unequivocal mandate and promised "drastic change." Page 3

Minister shot

A visiting Cabinet minister from India's Punjab State was shot and seriously wounded on Yanam Island, British Columbia, but was expected to survive. Malkit Singh Sidhu was on a private visit to Canada.

Ferry capsizes

About 400 were feared drowned when a double-decker ferry boat capsized in a storm in Bangladesh, 100 miles south of Dhaka.

Beirut blast

A mother and son were among eight people killed and 59 reported injured by a bomb in Christian east Beirut as fighting flared at Palestinian camps in the Moslem western sector of the city.

Landslide kills 23

Rescue workers held out little hope for 14 people still missing after a landslide buried a party of hikers in a mountain gorge in central Taiwan, killing 23 people.

Border controls

Communist guards stopped West German envoys crossing from East to West Berlin and warned US diplomats of new border controls as East Germany brought in rules which Allied powers said could erode Western rights in Berlin. Page 3

Gurkhas killed

Five Gurkhas died and several were injured when police fired at protesters campaigning for autonomy for Gurkha regions of West Bengal.

Township deaths

South African police reported the deaths of four more people in township violence, bringing to 21 the official death toll over the weekend. Page 2

Protest ignored

Whale steaks topped the lunch menu in the Norwegian Parliament as the country's whaling fleet defying international protests, set out on the first day of the 1986 whaling season.

Benedetti plans to raise L550bn

CIIR, holding company for industrial and financial interests of Italian financier Carlo de Benedetti, plans to raise L550bn (\$32m) through an equity issue on the Milan bourse. Page 16

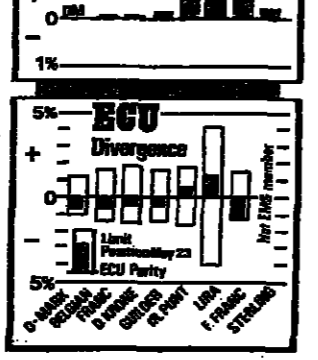
US JUSTICE Department has given approval to Burroughs' attempt to acquire Sperry, the rival computer manufacturer, amid indications that the two sides have re-established contact after a breakdown in negotiations last week. Page 20

TOKYO: demand for biotechnology stocks pushed the Nikkei market average 12.7 higher to 16,409.49, a third successive record. The index has climbed over 700 points in the past four sessions. Page 40

WALL STREET and London stock exchanges were closed yesterday for public holidays.

EUROPEAN Monetary System: Currencies showed a weaker tendency within the EMS last week in nervous trading. West German interest rates remained soft, although

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there was no change in the discount rate after Thursday's Bundesbank meeting. This was partly because of the technical weakness of the D-Mark within the EMS, placed as the lowest member along with the Belgian franc. Sterling was stronger in 50p terms, showing only a small reaction to a cut in base rates late in the week.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

JAPAN and the US are close to agreement on Japanese access to the American market for semiconductor chips, said Clayton Yeutter, US trade representative. Page 4

EEC countries' average annual inflation rate fell in April to 3.7 per cent, the first time it has dropped below 4 per cent.

COMPANIES

HUGHES AIRCRAFT, US defence and space equipment manufacturer acquired by General Motors for \$3.1bn last year, plans to cut its workforce by 5 per cent over the remainder of the year. Page 20

TOTAL, leading French oil group, is cutting its investment budget this year by 25 per cent to a range of between FF1 12bn and FF1 15bn (\$1,680m-\$2,100m) because of the oil price collapse.

DEGUSSA, West German chemicals and precious metals concern, blamed the weak dollar and falling gold and silver prices for a 10 per cent slide in first-half sales to DM 5.2bn (\$2.32bn). Page 20

FUJITSU joined other Japanese computer groups in reporting reduced income because of the yen's appreciation. The company's full-year profits fell 68 per cent. Page 21

BARLOW RAND, largest South African industrial group, achieved record first-half sales and profits and increased its interim dividend for the first time since 1980. Page 17

West German President criticises nuclear policy

THE West German Government's determination, in the wake of the Chernobyl reactor disaster, to continue building nuclear energy facilities, has provoked a sharp attack by the traditionally neutral head of state, President Richard von Weizsacker, writes Peter Bruce in Hamburg. Opening the annual conference of the Deutscher Gewerkschaftsbund (DGB), the country's biggest trade union umbrella body, President von Weizsacker said that while an immediate halt to the use of nuclear power would probably do more harm than good, "simply to continue marching in the same direction, as if nothing had happened, is to abdicate politically and to submit to the power of technology. I am confident that technology, which was powerful enough to lead us into nuclear energy, will also be

powerful enough to lead us, in the long term, away from it and to the production of energy without radioactivity," he said. The nuclear power issue has quickly come to dominate West German politics, and threatens to destroy the chances of Mr Helmut Kohl's Christian Democrat party (CDU) retaining control of the state of Lower Saxony after elections there next month. The argument also seems certain to be a central theme during the run-up to the federal general elections next January. The West German public has been seriously shaken by the Soviet nuclear disaster and, faced with predictable pressure from the Greens and other environmentalists groups as well as calls for a withdrawal from nuclear power by the opposition Social Democrats (SPD)

and some unions, the Government has dug in its heels, insisting that nuclear power is perfectly safe provided it is in the right hands. But President von Weizsacker warned yesterday that "democracy does not make leadership superfluous. Political leaders are elected to lead, not to follow. Leading, however, does not mean behaving as though one knows everything simply by virtue of having been elected. Why should we underestimate our fellow citizens," he told cheering trade unionists, "they know perfectly well that those who carry responsibility in the state and the community are often confronted with complex problems, contradictions and doubts. Why should those responsible not also concede that (their) own confidence has been shaken?"

The Free Democrats (FDPI), the junior partners in the ruling coalition, have also distanced themselves from the nuclear programme. Delegates at the FDP congress at the weekend ignored pleas by the party leadership and passed a resolution calling for a "review" of plans to build a nuclear reprocessing plant, West Germany's first, at Wackersdorf in Bavaria. The vote means that Chancellor Kohl's party will be the only party campaigning on a pro-nuclear ticket. It is possible that the remarks by President von Weizsacker might provide Mr Kohl with the breathing space necessary to rework nuclear power policy. The two men are not close, however, and some observers in Hamburg were suggesting after the President's address that its effect could be to harden the Chancellor against changing his mind. Patrick Cockburn in Moscow writes: The death toll in the Chernobyl disaster has risen to 19, Dr. Evgeny Velikhov, a senior Soviet scientist in charge of clear-up operations, said yesterday. This means that more than half the 35 people originally listed as seriously injured at Chernobyl have died and another 204 have been injured. Dr. Velikhov said there were doubts about whether the third reactor, housed in the same building as the fourth 1,000 MW reactor at Chernobyl which exploded, would be able to work again. He would not comment on when the 84,000 people evacuated would be able to return to the villages around the power station.

Rush to sell sends French shares tumbling

By David Housego in Paris A WAVE of selling by small investors sent the Paris bourse tumbling yesterday in the sharpest fall in share prices on the French stock exchange in any one day over the last five years. The official index shed 6.8 per cent points, but the overall fall was greater. The quotations of 14 shares - including Dumez, the construction group, the French subsidiary of BP and Cherguers, the financial holding company - were suspended as they had fallen more than the 20 per cent limit on share movements allowed in any one day on the bourse. The size of the drop, which included some unloading of shares by foreign institutions, caught brokers and government officials by surprise. It is deeply embarrassing to the right-wing administration of Mr Jacques Chirac which has been seeking to win the confidence of the business community and to prepare the ground for privatisation. The fall was blamed on a combination of fears that the market had overshoot itself, coupled with some poor economic figures last week and signs of growing conflict between Mr Chirac and President Francois Mitterrand. Brokers T. Tuffier and H. Ravier insisted, however, that nothing had fundamentally changed in the French economic situation, including the brighter outlook for company profits. Small investors were, none the less, described as "panic-stricken" by Mr Jean-Pierre Ducatel, a director of brokers Ducatel, Duval, when they telephoned with selling orders. Yesterday's fall, coming on top of a 2.8 per cent decline on Friday, means that the market has lost about 10 per cent in the last two days of trading. This accelerated decline comes after a heady climb on the bourse which carried the index up 54.6 per cent this year after a 47 per cent rise last year. Senior government officials were yesterday blaming Mr Edouard Balladur, the Finance Minister, and Mr Michel Noir, the External Trade Minister, for painting too black a picture of the French economy last week in the wake of the poor trade figures and an unfavourable account of French industrial competitiveness by Insee, the forecasting institute. The souring of the relationship between Mr Chirac and President

Continued on Page 16

Market report, Page 40; Share prices, Page 37; Italy cuts discount rate, Page 3

Nakasone's future in doubt as Japan prepares for election

BY JUREK MARTIN IN TOKYO

THE LEADERS of Japan's ruling party yesterday agreed on steps which should lead to an early general election, probably to be held on July 8. The necessary consensus was achieved after protracted bargaining at meetings which took place first without and then with Mr Yasuhiro Nakasone, the Prime Minister, who is also president of the Liberal Democratic Party (LDP). There is a growing assumption in political circles that the agreement was only effected because Mr Nakasone promised not to see another term as LDP president when his current one expires in October. He hinted at this possibility at a press conference on Saturday, but has yet formally to renounce his intentions. Mr Shin Kanemaru, the LDP Secretary General, even insisted yesterday that the question of Mr Nakasone's future had not been discussed at the meetings. But at the weekend, the three leading heirs apparent - Mr Shintaro Abe, the Foreign Minister, Mr Noboru Takeshita, the Finance Minister and Mr Kiichi Miyazawa, the LDP executive council chairman - all insisted that Mr Nakasone had to abide by party regulations against another term. Mr Miyazawa went into yesterday's meetings as the lone opponent to a "double election" (of both houses of the Diet). He emerged with some satisfaction, in that Mr

Nakasone promised that the pending reflationary measures would be shaped along lines long advanced by Mr Miyazawa. The next step is for Mr Nakasone to convene an extraordinary session of parliament, ostensibly on the grounds that a debate on the state of the economy and the adverse impact of the high yen is required. Although this debate may take place, it would merely serve as a pretext for a dissolution. Mr Nakasone would justify this because, according to the Supreme Court, the current Diet is unconstitutional because of the electoral imbalance between the cities and the countryside. A bill rectifying this passed the regular Diet session before its adjournment last week and the next election would be held under its provisions. Among all the complex manoeuvring and power politics, the greatest interest still centres on the future of Mr Nakasone. Any number of theories, but few facts, abound. One is that having led his party to an election triumph and ensured an orderly succession, he will retire to the backroom to exercise influence behind the scenes, as his prime ministerial predecessors have done. Another is that he is merely going to step aside for a couple of years, which may prove a difficult period for Japan in the international field, before answering the call to

return to the helm. There is no recent precedent for this, however. A third is that he has made, even now, no binding commitment not to run again in October and that, with an election over and done with, he will ask to be retained. A variant of this is that the prime ministership and the LDP presidency could be separated, with Mr Nakasone continuing in the former role and someone else handling the latter. Again, however, precedent is lacking. None of Mr Nakasone's would-be successors appear to have emerged from this round of politicking in better shape. Mr Miyazawa may even have lost ground because he was seen to be the last obstacle to the election that the overwhelming majority of his party wanted. The election itself, which will be for all the lower house and half the upper chamber, may help determine who is up and down, since it will be construed not merely as a test between the LDP and the opposition but also as a battle between the LDP's quarrelling factions. Almost lost in the current whirl has been much assessment of how the electorate will vote. The LDP tends to do better when the voters turn out in force, which they did the last time a double election was held in 1980. But the latest polls have shown some slippage in support for the Government, largely because of economic factors.

Gorbachev plans offer on Europe arms reductions

BY PATRICK COCKBURN AND KEVIN BROWN

MR MIKHAIL GORBACHEV, the Soviet leader, yesterday said he planned to make wide-ranging proposals for conventional force reductions in Europe during next month's Warsaw Pact conference of political leaders in Budapest. Mr Gorbachev told a delegation of British political leaders that he would use the conference to give details of new ideas for cuts in non-nuclear forces throughout Europe. This new initiative was first mentioned by the Soviet leader during a speech in East Berlin last month, but no details were given. Mr Gorbachev repeated an offer to hold bilateral talks on nuclear weapons with Britain and to match cuts in British nuclear forces. This was despite a letter delivered by the delegation from Mrs Margaret Thatcher, the British Prime Minister, stressing that Britain was determined to retain an independent nuclear deterrent. Mr Gorbachev told the delegation he still favoured a second summit meeting with US President Ronald Reagan, but stressed that it could take place only if there was a prospect of an arms control accord. He repeated a call to President Reagan to halt atomic testing, and said the Soviet moratorium on such tests would last until August. Mr Gorbachev pressed Britain to drop its support for US production of chemical weapons about to be resumed with Nato backing after a gap of 17 years - and said he was ready to allow inspection to ensure compliance with a worldwide ban. Members of the delegation also

reported him as warning of the "incalculable consequences" of any attack on Syria or the Palestine Liberation Organisation (PLO). This follows widespread reports in the Soviet media that the US could be preparing a strike against Syria to follow its attack on Libya last month. The British delegation was led by Viscount Whitelaw, the Leader of the House of Lords and Deputy Prime Minister. The 14 members included Mr Denis Healey, Labour's spokesman on foreign affairs, and Mr Alan Beith, the Liberal deputy leader. The delegation, which is visiting Moscow under the auspices of the International Parliamentary Union, marks a return to normal relations between Britain and the Soviet Union after the row that followed the expulsion of 31 Soviet diplomats from London last year for suspected spying. The delegation had talks lasting more than two hours with Mr Gorbachev and Mr Anatoly Dobrynin, the Central Committee Secretary for Foreign Policy, Lord Whitelaw also had a private 30-minute meeting with Mr Gorbachev. Lord Whitelaw later said Mr Gorbachev had pressed for a "more positive" attitude from the West to arms control proposals tabled by the Soviet Union. "He makes very clear that the West is not responding sufficiently to the various Soviet initiatives," he said.

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Market report, Page 40; Share prices, Page 37; Italy cuts discount rate, Page 3


GM halts police and military vehicle sales to South Africa

BY TERRY DODSWORTH IN NEW YORK

GENERAL MOTORS, the leading US motor company, is to stop selling vehicles to the South African police and military authorities, in a move partly prompted by shareholders' pressure against South Africa's racial policies. The decision, announced by Mr Roger Smith, GM's chairman, at the group's annual meeting, will be seen as a clear victory for American activist anti-apartheid organisations. It comes after a growing number of American companies have decided to withdraw from South Africa altogether, usually citing a lack of profitability in their operations, but also responding, according to the pressure groups, to the feeling that the problems of doing business in the country now outweigh the benefits. GM, which employs around 3,500 workers in its South African operations, has up to now been one of the staunchest supporters of the pro-South African group of US companies, who argue that wisely-used investment in the country could be a powerful agent for peaceful change in its racial policies. GM's policy change was made despite the overwhelming defeat of a shareholder resolution which

would have forced the same action on the company, but which was opposed by management on the grounds that it would tie the group's hands in the future. Mr Smith added that the management had also been partly influenced by more stringent US Commerce Department regulations of exports to South Africa. Since 1978, US-made components have been banned from vehicles destined for the South African police or military, and the company has supplied these components from its other overseas operations. New rules, however, mean that the Commerce Department's ban is being extended to headquarters engineering and design facilities as well. Under the new policy guidelines, GM will continue to tender for business with non-military government agencies, where it sells around 1,200 vehicles annually, but will give up its current market of about 100 units a year to the police and military authorities. The US anti-apartheid groups, mainly organised by large trade union pension funds or university and church investment groups, have become better organised and increasingly militant in their moves against American companies involved in

South Africa over the past year. While these activist organisations have not been able to generate widespread shareholder support for their policies as yet, they argue that their resolutions bring a great deal of pressure to bear on GM to justify their actions in South Africa, thereby contributing to the forces that persuade companies to alter their investment policies. Several years ago GM adopted the so-called Sullivan Principles, a set of rules for good corporate behaviour in South Africa which were developed by the Rev Leon Sullivan, a black Philadelphia Baptist minister who also sits on GM's board. Under the principles, GM is committed to desegregated employment policies within its South African plants and an overt statement of its opposition to the apartheid system of racial segregation. Mr Smith, who recently returned from a nine-day tour of South Africa, said that he believed that the South African Government was making "progress" in dismantling apartheid. The country's problems were "a lot more complex" than they sometimes seemed in the US, he added, with blacks divided "into nine different factions."



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OVERSEAS NEWS

Syria launches drive to reduce its isolation

BY TONY WALKER, RECENTLY IN DAMASCUS

SYRIA HAS launched a diplomatic drive to counter pressure from the West over its alleged sponsorship of "state terrorism" and criticism from its Arab neighbours of its support for non-Arab Iran in the Gulf war.

King Hussein of Jordan flew to Baghdad yesterday for talks with President Saddam Hussein of Iraq in a continuing round of contacts with Arab leaders, Reuter reports from Amman.

This is his second visit to Baghdad this month during which he has had two separate meetings with Syria's President Hafez al-Assad and held talks with Egypt's President Hosni Mubarak.

President Assad's claim that his support for Iran would not extend to sanctioning the occupation of Arab lands has been undermined by the Faw offensive.

Middle East ally, come under attack, confining itself to a general statement of support. Li-Gen Alexei Luatchev, director general of the Political Department of the Soviet military, said on a visit to Damascus last week that "the USSR stands firmly next to Syria's just and sacred struggle for its freedom and dignity, and for the liberation of the (Israeli) occupied territories," according to Sana, the Syrian news agency.

Tamils give warning to foreign companies

By John Elliott in Colombo

MULTINATIONAL companies were yesterday warned by a Tamil extremist group to abandon their operations in Sri Lanka if they wanted to avoid the fate of a partially Japanese-owned cement factory which was crippled by a bomb blast last week in the north-eastern city of Trincomalee.

Western donors set to disappoint Africa's aid hopes

By Michael Holman

A SPECIAL five-day session of the UN General Assembly on the African economic crisis opens today with an appeal for Western governments and institutions to commit \$200 million in fresh assistance over the next five years "to save the African economy from collapse."

Although the session will attract high-ranking representatives - Sir Geoffrey Howe, British Foreign Secretary, and Mr. Timothy Wirth, Minister for Overseas Development - Western governments are unlikely to answer the call for assistance with a new initiative or any substantial commitment of fresh funds.

Arafat urged to negotiate Mideast peace

Dutch Foreign Minister Hans Van Den Broek has urged Mr Yasser Arafat, leader of the Palestine Liberation Organisation to negotiate a Middle East peace settlement within the framework of the currently suspended accord with Jordan, a Dutch spokesman said yesterday, Reuter reports.

Row over call for inquiry into Israeli security chief

By Andrew Whitley in Jerusalem

PROF. YITZHAK ZAMIR, Israel's Attorney-General, has caused a sensation by requesting a police investigation into "grave violations" alleged to have been committed by the head of the General Security Service, the Shin Bet, following a bus hijack by terrorists in April 1984.

Opec considers raising oil quota to meet demand

By Finn Barre in Riyadh

THE Organisation of Petroleum Exporting Countries (Opec) is considering raising its quota due to higher demand for crude and lower non-Opec production.

Botha response to EPG proposals expected soon

By Jim Jones in Johannesburg

THE South African Government is expected to reply this week to Commonwealth proposals designed to end violence in the republic and initiate constitutional talks between black and white.

Alain Cass on the outcome of talks in Geneva and why Moscow may delay withdrawal

Alain Cass, the UN mediator and skilful Soviet propagandist, has given the impression of progress.

Afghan peace breakthrough still remote

THE OUTCOME of last week's Afghan peace talks in Geneva came as no surprise to sceptics in Washington. Three days before the talks ended on a disappointing note, one official just back from Moscow described hints of an imminent breakthrough as "hogwash."

optimism of Mr Diego Cordobez, the UN mediator and skilful Soviet propagandist, has given the impression of progress.

Self-serving though it may be, there is a more sophisticated US analysis of why the Russians will not withdraw from Afghanistan unless they can leave behind a reliable pro-Soviet regime firmly in control.

tribes dissatisfied with Pakistan in an apparent effort to split an already divided resistance movement.

This could suggest that, far from moving towards a settlement, Moscow has merely replaced its Kabul representative with a more efficient candidate in order to do better.

Rate of Japan's economic growth slows

By Carla Rapoport in Tokyo

JAPAN'S ECONOMIC growth rate is slowing, according to Japanese banking and government research statistics.

Cabinet named in Bangladesh

By Hossain Mohammad Ershad, has appointed an interim Cabinet, naming 17 new ministers from the Jatiya Party which won the May 7 general election.

Manila constitution move

President Corason Aquino of the Philippines yesterday announced a 50-member commission to write a new constitution replacing the 1973 charter which she abolished shortly after taking power from former President Ferdinand Marcos in February.

Nigeria death toll mounts

ELEVEN students shot by police during disturbances at a Nigerian university have died of their wounds bringing the death toll to 15, doctors said yesterday, Reuter reports from Lagos.

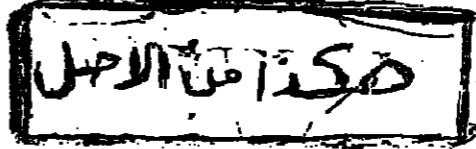
Manila constitution move

The absence of a permanent constitution is seen by the business community as a major reason for the lack of any significant inflow of both foreign and local investment.

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Bank of Italy cuts discount rate to 12%

BY JAMES BUXTON IN ROME

THE Bank of Italy and the Treasury yesterday pressed ahead with their policy of bringing down interest rates by cutting the official discount rate by one percentage point to 12 per cent. It was the third cut in the discount rate in just over two months, and brought the rate at which the banks borrow from the central bank to a level it has not reached since 1978.

The Treasury pointed to the continuing decline in the consumer price index—now running at about 6 per cent—and the falling wholesale price index. It also pointed to the fact that Italy's trade account showed only a very small deficit in April—amounting to L350bn (€122m) compared with L3,317bn in the equivalent month of 1985.

This means that in the first four months of this year the accumulated trade deficit has amounted to only L8025bn compared with L11,527bn in the

first four months of 1985. The Treasury pointed out that the Government was having no difficulty in financing itself through Treasury bills at current rates of interest, despite the fact that these rates have been falling.

The authorities hope that the commercial banks will follow the lead of the Bank of Italy and cut their lending rates. But on the last two occasions that the discount rate was reduced they showed themselves reluctant to follow suit immediately.

Mr Beryl Sprinkel, chairman of President Reagan's Council of Economic Advisers, said US interest rates could firm in the second half of this year but that the increase would be only temporary, Reuter reports from Zurich.

He also told a meeting of Swiss bankers and academics that the US Administration, although it has cut the rate of the dollar since last year, "had no objective concerning targets for the dollar."

Diplomats face tighter controls in E. Berlin

By Rupert Cornwell in Bonn

BRITAIN, France and the US, the three occupying powers in West Berlin, are reacting with concern to the stricter controls being applied by East Germany to diplomats crossing between the two halves of the divided city—a move widely interpreted as a ploy by the East to achieve a de facto change in the status of Berlin.

The new measure, which missions in East Berlin were informed last Thursday, came into force yesterday. Diplomats accredited there will have to present a passport at border posts, instead of the diplomatic identity card issued by the East German Foreign Ministry.

However, diplomats representing the three occupying powers appear—for the time being at least—to be exempt from the change in regulations. While officials from the West German "permanent mission," as Bonn's embassy in East Berlin is technically known, were being turned back if they did not show a passport, British, French and American diplomats were being allowed through with identity cards.

The three Western allies will observe how East German border posts implement the measure for a few days yet before taking a firm position.

Communists gain in Cyprus poll

By Andreas Hadjipapas in Nicosia

THE COMMUNIST Akel Party made significant gains in Greek Cypriot municipal elections at the weekend, winning half of the 16 mayoral posts at stake.

The results represent a boost for Akel, which suffered a serious setback in last December's parliamentary elections.

It is now the second largest party with about 22.5 per cent of the vote, behind the right-wing Democratic Rally led by the veteran Mr Glafkos Clerides which marginally held its leading position in Greek-Cypriot politics with about 33 per cent.

The last municipal elections were held during British rule in 1962. Since then, mayors and municipal councils have been appointed by the government because of the Greek-Turkish conflict and other internal crises.

President Spyros Kyprianou's ruling Democratic Party (Diko), which surged to second position last December polling more than 27 per cent, saw its strength reduced and did not win any mayoral seats.

Stockholm moves to curb growing labour unrest

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH Cabinet yesterday appointed a mediation commission to oversee wage negotiations in the whole of the troubled public sector in an attempt to curb growing labour unrest.

The mediators will try to break deadlocked wage negotiations involving more than 1.5m public sector employees and to bring an end to the mounting public sector industrial conflict particularly in the health service and in the schools.

The powerful private sector engineering workers union yesterday threatened to take strike action against 19 leading companies including Volvo, Asea, Saab-Scania, Ericsson and Alfa-Laval from next Tuesday in support of a wage claim. The employers meet today and are expected to respond to the strike threat with their own threat of a far-reaching lock out. The Government has also appointed a mediator in this dispute.

The first strikes broke out in

the public sector last Thursday involving around 8,700 local authority teachers, dentists and social workers.

The employers have responded with a threat to lock out about 35,000 teachers from next Monday. Teachers at many senior schools around the country yesterday staged illegal wildcat strikes, and pupils have also staged sympathy sit-ins and demonstrations.

The teachers, who are members of the Saco/SR-S union federations and whose terms of employment are set by the state, have been angered by the threatened lock-out, which the employers are trying to use to put pressure on the striking workers in the health service, who are employed by the local authorities and are members of the parallel Saco/SR-K union.

The Government is seeking to break the trend of repeated high nominal wage settlements, which have served to undermine the country's competitiveness abroad.



Balaguer victory

MR JOAQUIN BALAGUER

(above) of the opposition Reformist Social Christian Party has been officially declared the winner in the Dominican Republic's presidential election, Reuter reports from Santo Domingo.

The country's independent electoral tribunal announced that the 78-year-old former right-wing president had polled 857,942 votes against \$14,716 for his main rival, Mr Jacobo Majluta of the ruling Dominican Revolutionary Party (PRD).

The two candidates said last week they would form a national unity government but there was no word last night how this would operate.

At least five people died in pre-election violence and the count was twice interrupted.

Spotlight turned on US-Mexico relations

BY STEWART FLEMING IN WASHINGTON

A DISPUTE between two top US Government officials over the extent of narcotics-related corruption in Mexico and what the Administration ought to be saying in public about the problem has focused attention on US-Mexican relations at a delicate moment.

Mr Edwin Meese, the US Attorney General, publicly rebuked US Customs Commissioner William Von Raab, whom he described as "one of the unfortunate people in the customs service" for implying in congressional hearings on May 13 "that the whole government of Mexico was in league with drug traffickers."

Mr Meese, whose department has the difficult job of co-

ordinating US-Mexican efforts to counter the drug problem, had earlier telephoned the Mexican Attorney General Sergio Garcia Ramirez to deny that charges of high level official corruption made in the hearings "reflect the views of the President, the US Government or the Department of Justice."

Mr Meese's remarks at the weekend can be seen as an implicit criticism of Mr Elliott Abrams, the assistant secretary of state for inter-American affairs. Mr Abrams told the Senate foreign affairs subcommittee in the hearings: "We have told the Mexicans... that we are deeply troubled by widespread drug-related corruption," and added, "our purpose

is not to call names. It is to look forward to a better chance in the future."

When right-wing Senator Jesse Helms announced earlier this year that he intended to hold congressional hearings on US-Mexican relations, the decision sent a shudder through the Reagan Administration, which feared that a public airing of criticism of a weakened Mexican Government could poison the diplomatic atmosphere between the two nations at a particularly delicate time.

The Mexicans are always hyper-sensitive to US comments about their internal affairs. At present this sensitivity is particularly acute because officials are deep in negotiations with the International Monetary

Fund, the World Bank and senior US government officials over a package of economic reforms and new loans aimed at shoring up its battered economy and heading off the threat of default on its foreign debt.

Behind the immediate issues of Mexico's short term financial problems, however, a debate is emerging about long term US policy towards its southern neighbour.

The New York Times, in a front page assessment of US-Mexican relations on Sunday, headlined "Concern growing among US aides on Mexico future," quoted an unnamed senior Administration official as saying that Central Intelligence Agency analyses of the outlook for Mexico pointed towards

"chaos on our southern border" if present trends continue.

The newspaper added that the CIA view was not widely shared in the Government but that it had been gaining adherents and quoted a former government official suggesting that the CIA view was influenced by weak Mexican support for US policy in Nicaragua.

Senator Helms' decision to hold hearings on US-Mexican relations was apparently motivated in part by the view that far-reaching reforms of the Mexican political system and radical changes aimed at rooting out corruption and fostering democratic processes were needed to assure stability on the US southern flank.

Clear win for Liberals in Colombian presidential poll

BY ROBERT GRAHAM IN BOGOTA

MR Virgilio Barco, the Liberal candidate in Sunday's presidential elections in Colombia, has won a resounding victory.

With nearly 59 per cent of the vote, Mr Barco has been given a clear mandate for his four-year term in office.

The victory of this 65-year-old US-educated engineer was accurately forecast by the opinion polls and quickly became apparent after voting closed. Preliminary results

show that Mr Barco obtained just over 4.7m of the 8m votes cast, compared with 2.7m votes for his rival, Mr Alvaro Gomez, the Conservative candidate.

Prior to the election, Mr Barco's supporters said they hoped to have a margin of at least 1.5m votes over the Conservative candidate.

Despite an upbeat joint communique, expressing a general willingness to proceed with the Contadora treaty, President Oscar Arias of Costa Rica said after the meeting: "There had been few areas of agreement and many very serious differ-

Contadora parliament set up

BY DAVID GARDNER IN ESQUIPULAS, GUATEMALA

CENTRAL AMERICA'S presidents agreed to set up a regional parliament at a two-day summit but left open the central issue of whether they can find enough common ground to sign the Contadora peace treaty.

Despite an upbeat joint communique, expressing a general willingness to proceed with the Contadora treaty, President Oscar Arias of Costa Rica said after the meeting: "There had been few areas of agreement and many very serious differ-

ences," between left-wing Nicaragua and the US allied nations in the region—El Salvador, Honduras, Costa Rica and Guatemala.

The Contadora group—Mexico, Panama, Colombia and Venezuela—have set a June 6 deadline for the Central American nations to ratify a peace treaty designed to bring a negotiated end to the region's civil wars and the escalating conflicts between Nicaragua and the US.

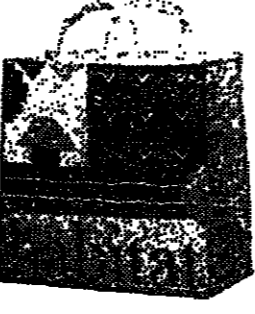
President Vinicio Cerezo of

Guatemala said after the summit: "A decision has been taken not to kill off Contadora."

Formally, the two sides remain divided over the military balance of power in the region and verification of a series of demilitarisation measures in the treaty. Nicaragua is unwilling to begin dismantling what it regards as its purely defensive capability until the US agrees to cease supporting Contra, or counter-revolutionary, forces based in Honduras and Costa Rica.

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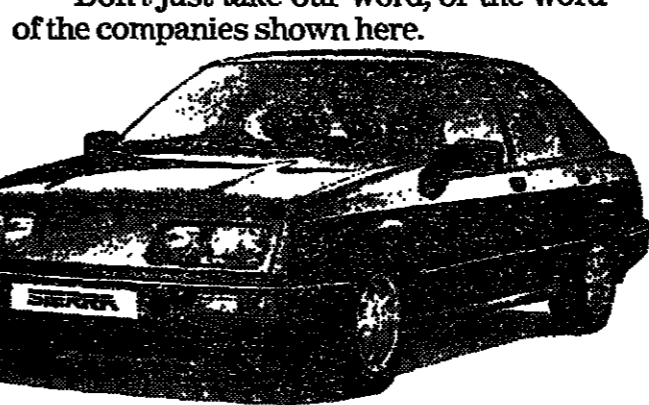
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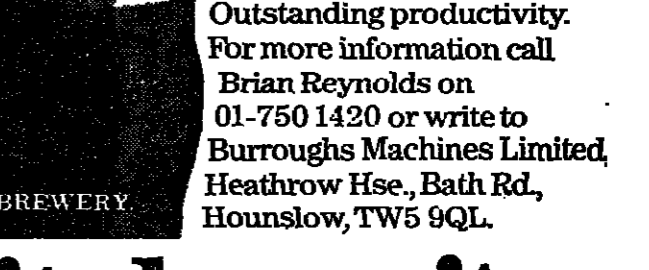
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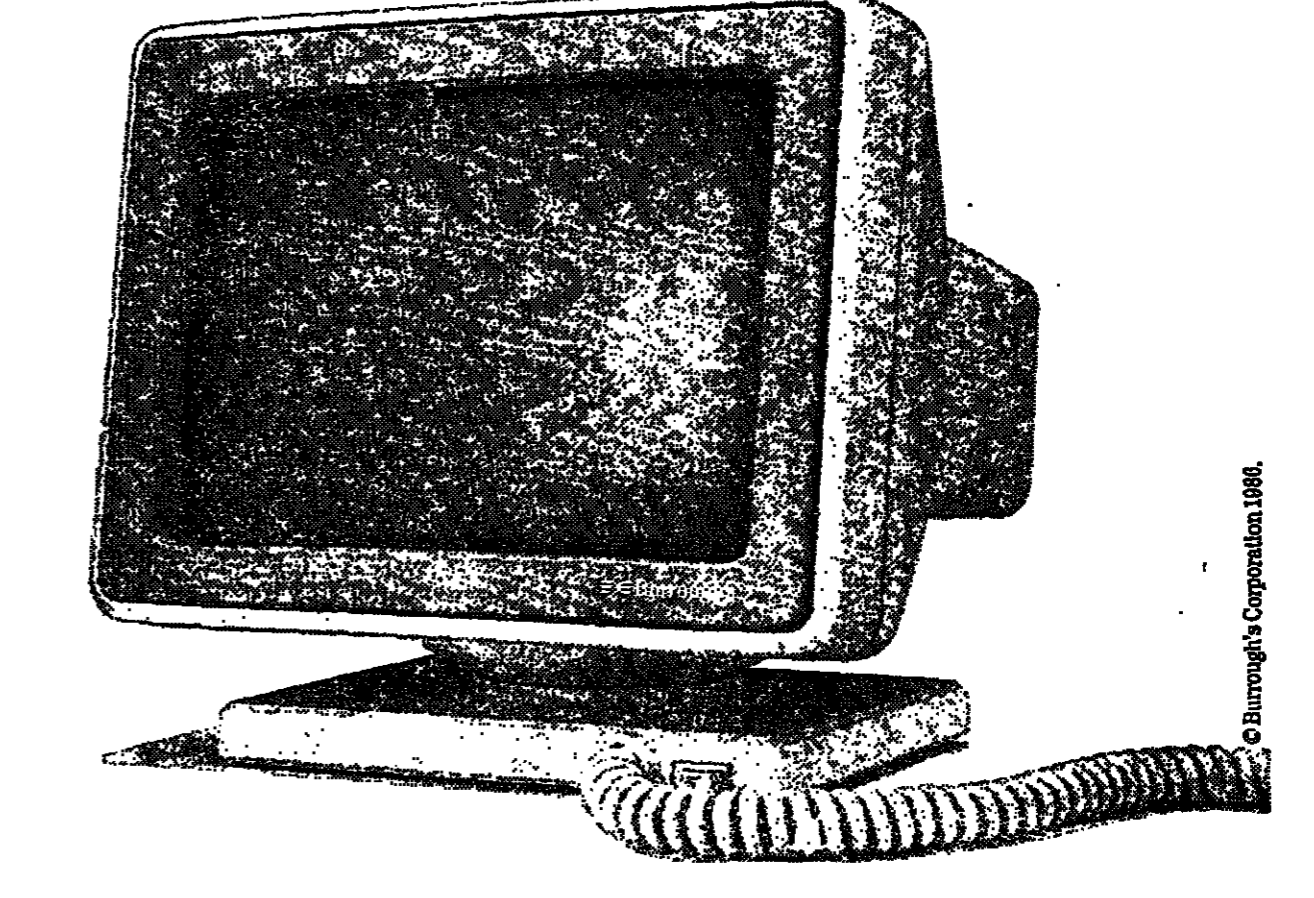
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Notice is hereby given that with respect to the issuance of new shares of free share distribution the Board of Directors held on May 13, 1986, the shareholders appearing at the meeting of shareholders of the Company as at issue on May 21 (Saturday), 1986 (12:00 pm) shall be entitled to receive one (1) new share for each one share owned, and as a result of such authorization of free share distribution the following adjustment of the subscription price for the Warrants shall be made pursuant to Condition 1 of the Terms and Conditions of the Warrants.

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WORLD TRADE NEWS

US, Japan 'close to agreement in chip war'

BY LOUISE KEMO IN SAN FRANCISCO

THE US and Japan are close to an agreement on their long-running and often bitter trade dispute over semiconductor chips, according to Clayton Yeutter, the US Trade Representative.

The "chip wars" which have become the focus of US Administration efforts to quell protectionist legislation, will be brought to an end "within two or three weeks," Dr Yeutter said in San Francisco.

"We have made a great deal of progress on the semiconductor case," Dr Yeutter added, referring to negotiations that took place in Washington last week. "We are not at a solution yet... we still have a number of major issues to address, but I am hopeful that we can reach a positive resolution."

Japanese negotiators have adopted a "much more positive attitude," Dr Yeutter said, adding that the Japanese had been "intransigent" a month ago.

The US-Japanese semiconductor trade agreement is expected to have wide-ranging implications for the world electronics and computer industries.

The major elements of the agreement are expected to cover US access to the \$9bn (\$18m) Japanese market for semiconductor chips and alleged Japanese "dumping" of chips in the US below "fair value."

To address the dumping issue, the US has proposed a "global price and production cost monitoring system" that would oversee worldwide semiconductor shipments by US and Japanese chip makers.

In return, the US Administration is expected to urge that three major dumping cases against Japanese chip makers, currently in the final stages of determination, should be dropped.

Ministry of International Trade and Industry (MITI) officials said yesterday that Japan hopes to reach an agreement in principle at the ministerial level talks to take place in Tokyo this week, Carla Rapoport adds from Tokyo.

However, MITI officials stressed the row over foreign exchange, which would leave many technical details to be worked out in the weeks to follow.

Japanese electronics industry executives are predicting that Dr Yeutter and the Japanese will issue a formal announcement, with few details, about an agreement in principle later this week.

AMC, Peking reach pact to save Jeep plant

By Terry Dodsworth in New York

AMERICAN MOTORS, the US car manufacturer controlled by Renault of France, has reached agreement in its two-month-old battle with the Chinese authorities over the provision of foreign exchange to maintain the operations of its Jeep assembly plant in Peking.

In a joint statement after weeks of behind-the-scenes manoeuvring, the two sides said that an agreement in principle had been reached on "actions that would permit" the survival of the joint venture.

The statement gave only a sketchy assessment of the future of the company, adding that a detailed development plan was in the process of being worked out.

But it indicated that American Motors had conceded that it would try to accelerate local component manufacturing, suggesting that negotiations had led to a compromise.

Under this, the US-based group would receive dollar-denominated payments for its goods in return for a commitment to move more swiftly to local parts supply.

AMC made its disagreement with the Chinese authorities public in early April in a deliberate attempt to escalate the row over foreign exchange and force through a conclusion to the struggle.

The company apparently felt that it could bring sufficient pressure to bear on the Chinese authorities through these tactics.

The joint venture employs around 4,000 Chinese in the assembly of American Motors' Jeep Cherokee model, which is almost entirely exported in kit form from the group's operations in Ontario, along with the Peking 212 Jeep, a Chinese version of a Soviet vehicle.

Since the dispute erupted, around 750 Cherokee kits have been held up for shipment.

Although the US company will begin delivering these as soon as possible, Cherokee production in China will be halted for several weeks because of the shortage of kits.

World's car makers set sights on W. Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE WORLD'S car producers are turning their attention away from North America to the Western European markets.

Europe can therefore expect a rapid increase in sales of Japanese, South Korean and Taiwanese cars during the years to 1990, according to the latest report from the DRI Europe forecasting group.

The Japanese will use West Germany as a "sales springboard" and the UK as a production base, DRI suggests.

By the end of the decade, Japanese car imports could be taking 15 per cent of the German market, up from about 12 per cent last year, and this would boost the Japanese share of total West European sales from 10 per cent to 12 per cent.

DRI points out that by 1990 Nissan will have moved into the second phase of its UK car assembly project and BL's Austin Rover subsidiary will be producing a significant number of cars for Honda.

"This will provide for much more rapid growth in Japanese market share."

"If Nissan expanded to its ultimate objective—250,000 cars—and was successful in this endeavour, that in itself is equivalent to a 2.5 per cent West European market share."

DRI says that by 1987 South Korea's car-making capacity will reach 700,000. "We are reluctant to believe that this volume can be achieved by winning sales chiefly in the budget market in North America."

"Wider sales opportunities will need to be sought, taking the South Koreans into Europe in a determined way for the first time." Taiwan's car exports, which have just started, are forecast to reach 110,000 by 1990, most of them for North America but also some for Europe.

Both South Korean and Taiwan, "the two most advanced automotive industry aspirants," have been given an important boost in competitiveness as their currencies fell in value in line with the US dollar.

The rapid realignment of exchange rates which has taken place since last September has radically altered the pattern of profitability and balance of strategic interest in the automotive industry as a whole, DRI suggests.

The forecasters point out that, on current expectations, the US market has shrunk 25 per cent measured in yen because expected yen revenue on unchanged sales and price levels is forecast to fall 25 per cent below last year's, using average exchange rate values for each year. The US market has shrunk 26 per cent measured in West German D-marks.

	1980	1984	1985	1986	1987
World Sales	28,843	38,467	31,870	32,083	34,872
Western Europe Sales	10,119	10,161	10,612	10,990	11,535
Production	10,347	10,723	11,204	11,425	12,280
Present EC Sales	9,219	9,212	9,540	9,616	10,128
Production	10,347	10,390	10,883	11,007	11,777
North American Sales	9,907	11,357	12,175	11,893	12,878
Production	2,212	8,840	9,259	8,874	8,749
Japan Sales	2,857	3,096	3,104	3,168	3,378
Production	7,838	7,873	7,647	7,552	8,111
South Korea Sales	57	157	264	357	665
Production	15	49	129	210	468

Source: DRI Europe

product development resources of these companies will shrink with their profitability."

DRI says that in the US the possibility of serious overcapacity looms, Japanese and Korean-owned plants are swamping domestic supply—while new and so far restrained import sources from Yugoslavia, Brazil and South Korea are adding to European supply.

"Almost certainly, Ford, General Motors and Chrysler's North American factories will provide fewer cars throughout the rest of the decade than they did in 1985."

Western Europe will provide the engine for the industry's growth this year, with a 2.5 per cent increase in car sales compared with 1985. Japan will contribute only slightly, with a 2.3 per cent increase.

A critical downturn will cut 2.8 per cent from North American car sales.

Prospects for worldwide sales in 1987 are only slightly better as European demand stagnates, while North America returns to moderate growth.

"DRI World Automotive Report," £1,400 from 39 Old Queen Street, London, SW1E 9EP.

Italian group wins L300bn China power station order

BY ALAN FRIEDMAN IN MILAN

THE Genoa-based plant engineering company, Gruppo Industrie Elettro Meccaniche (GIE), which is a 50-50 joint venture between state and private shareholders, said yesterday it had won a L300bn (£114m) contract to build a coal-fired power plant in China.

GIE, which said it had beaten French and Japanese competitors to win the deal, claimed the contract to build the 320 MW power station represents the largest such order which is entirely Italian.

The plant is to be built at Tianjing, 100 miles south-east of Peking.

GIE is 50 per cent owned by Ansaldo, the state engineering company controlled by the IRI-Finmeccanica holding group.

The other 50 per cent is owned by private companies.

The GIE order comes from the China National Technical Import Corporation.

SHIPPING REPORT

Tanker market buoyant

BY ANDREW FISHER

THE TANKER market remained buoyant last week after its recent upturn caused by the fall in oil prices, though there was less activity among the larger vessels.

Galbraith's UK ship-broking company, said new business was now needed for VLCCs and ULCCs (very large and ultra large crude carriers), if the higher Worldscale 35 level for a 250,000 deadweight ton tanker was to be maintained.

Showing that the market was now operating on a much firmer basis, however, a ULCC cargo of 320,000 tons obtained a rate of Worldscale 40 between the Gulf and the Red Sea on a charter from the Exxon oil group of the US.

Much of the interest in the market has been concentrated on the medium-sized tankers of 80,000 to 125,000 dwt. Owners have increasingly been switching such vessels from the West African loading areas to the Middle East, as the market has picked up.

Activity in the Mediterranean and Caribbean was high during the week. For ships of around 50,000 dwt, rates of up to Worldscale 122.5 were paid between northern Europe and the US, and Worldscale 142.5 between the Mediterranean and the US.

On the dry cargo market, business was slack with no change in the recent depressed rate picture.

Decision soon on Polish car plant bids

By Christopher Bohlen in Warsaw

A FINAL decision is to be taken soon between rival bids for expansion and modernisation of Warsaw's FSO car plant between Fiat of Italy and the Japanese consortium led by Daihatsu, according to Mr Edmund Pietrzak, FSO managing director.

FSO has been producing a Fiat Lancia saloon car for 15 years and in 1983 started talks with various Western producers about a new five-seater 1,200cc model for the home market and export to the West.

Mr Pietrzak, who has just returned from talks with Fiat in Turin, says Fiat's chances of securing the agreement highly.

However, last week the Japanese consortium was in Warsaw offering to cover the hard currency cost of the project with a Japanese government credit.

FSO estimates that the hard currency input on the project will be \$150m (£100m) and Fiat has also managed to arrange credits combining government as well as commercial loans.

Daihatsu is Japan's smallest automobile producer, with annual sales of around 50,000 in Europe. If the Poles agree to its offer, this will be the first time a Japanese car company has gone into a major production agreement in Eastern Europe.

Israel leads drive to boost E. Mediterranean tourism

BY ANDREW WHITLEY IN TEL AVIV

A SHARP decline in the number of tourists visiting the Eastern Mediterranean following recent terrorist-related violence in the region, has prompted Israel to ask Greece and Egypt—with both of whom relations have always been cool—to take part in joint efforts to combat the trend.

Israel and Egypt have both been hit badly by the large number of Americans who have decided to stay away from the region. Greece is less vulnerable but is nevertheless concerned about the absence of the usually big-spending American tourists.

Greece's realisation that there is a common problem led last week to the first visit by an Israeli Minister to Athens in 14 years.

The visit by Mr Avraham Shari, Israel's Tourism Minister, led to the signing of a bilateral tourism agreement under which the two countries will set jointly a "package" tourism in the region.

A similar effort has been mounted with Egypt, though the framework of the long-running talks on the Tabu border dispute. But here Israel has had less success.

Yugoslav order for Canada

BY BERNARD SIMON IN TORONTO

THE CANADIAN subsidiary of the US energy equipment supplier, Combustion Engineering and the Yugoslav engineering concern, Mifet-Kottogradnja, have won a C\$235m (£128m) contract to deliver two 350 Mw boilers to the Yugoslav coal-burning company Reik Khabars for a new coal-fired power station 30 miles south west of Belgrade.

The sale will be partly financed by a complex countertrade transaction in which Combustion Engineering and Mifet-Kottogradnja agreed to purchase of unspecified Yugoslav components, commodities and construction services.

The contract makes CEC the first North American company to supply utility-size steam generators to Yugoslavia. Other bidders included companies from Czechoslovakia and Western European countries.



Arno Samadini, Senior Vice President, Foreign Exchange, with Werner Stalder, Vice President, Foreign Exchange and Treasury.

Swiss Bank Corporation: The professional interface.

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World Economic Indicators

		TRADE STATISTICS			
		Mar. 86	Feb. 86	Jan. 86	Mar. 85
UK £bn	Exports	5,732	6,186	6,255	6,828
	Imports	6,871	6,524	6,716	7,822
Japan \$bn	Exports	-1,138	-1,328	+1,748	-1,879
	Imports	17,674	15,884	12,775	16,523
US \$bn	Exports	10,964	11,156	10,907	11,333
	Imports	+6,666	+3,928	+1,888	+3,190
France FFbn	Exports	18,913	17,725	17,086	20,130
	Imports	33,628	30,225	32,445	38,107
W. Germany DMbn	Exports	-14,522	-12,470	-16,489	-9,777
	Imports	69,10	73,87	76,33	84,86
	Exports	71,79	72,79	72,87	85,12
	Imports	-2,69	+1,08	+3,46	-626
	Exports	44,41	45,90	45,45	44,52
	Imports	34,86	34,91	37,43	37,17
	Exports	44,41	45,90	45,45	44,52
	Imports	34,86	34,91	37,43	37,17

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Top judges attacked over tax legislation

THE INSTITUTE of Directors has attacked Britain's top judges, accusing them of usurping parliament's law-making powers, writes Raymond Hughes, Law Courts Correspondent.

A report by the institute's taxation committee complains of a growing tendency for the Law Lords to make tax law in the guise of interpreting Acts of Parliament. This, the report says, has thrown tax legislation into uncertainty and is contrary to the freedoms enshrined in the British constitution.

The report calls for a block on judges' law-making powers and for steps to achieve the kind of situation that exists in the US, where taxation policy is publicly discussed. The institute calls for the setting up of a working body of Inland Revenue experts representative bodies to see if taxation legislation restoring certainty can be agreed.

□ BARRISTERS are holding their first ever conference today and tomorrow in London. The conference will open with an address by Lord Hailsham, the Lord Chancellor, against whom the Bar recently won its case for consultation and negotiation over criminal legal aid fees.

Lord Hailsham is expected to speak in favour of continuing the division between barristers and solicitors in the face of calls from some sectors for a moderation of the split through common training. But he is not expected to say anything about the discussions on legal aid fees.

□ SIR REX HUNT, Governor of the Falkland Islands during the 1982 Argentine invasion, has attacked Labour Party proposals for talks on the future of the islands. Sir Rex said the proposals, contained in a report by Mr George Foulkes, Labour's Latin America spokesman, would mean Britain could "say goodbye to the Falkland Islands."

The report, which is not yet official Labour Party policy, suggests talks on the islands' future between Labour leaders and Islanders ahead of the next general election.

□ MOST BRITONS working abroad say they are well satisfied with their lifestyle and count themselves financially better off, according to an informal survey by Express International, the London-based service organisation for English-speaking expatriate staff worldwide.

About six out of 10 respondents say they would sign up again when their contracts - mainly lasting two to four years - end. About 5 per cent describe their lifestyle as only "tolerable" or "poor."

□ UNDERWRITING room in the new Lloyd's of London building has opened for business just over five years after construction by Bovis began. The building, designed by Richard Rogers and Partners, fulfils the prime requirement of a single underwriting room that has been a feature of all Lloyd's homes from its origins in a 17th century coffee house.

□ SHORT BROTHERS of Belfast, have announced a multimillion dollar sale of three 360 advanced commuter aircraft to the US North Carolina airline CC-Air. The aircraft will be operated in the livery of the Piedmont Commuter System.

Government may alter pay calculations

BY PHILIP BASSETT, LABOUR EDITOR

THE GOVERNMENT is considering altering the way its average earnings statistics are calculated because it fears they may no longer accurately reflect earnings movements in the economy. Any change in the compilation of the figures is likely to prompt further hostility from Labour and trade union analysts.

They have been highly critical of the Government's changes in the unemployment figures, accusing the Government of altering the methodology of the statistics in order to try to disguise the true and growing level of unemployment. The method of arriving at the monthly unemployment figures has been changed on six separate occasions in recent years.

Ministers, led by Mr Nigel Lawson, Chancellor of the Exchequer, have made clear their exasperation with current pay settlement levels at a time of rapidly falling inflation. Any move to reduce the official earnings figures by changing their compilation, would lead to criticism from opposition groups that the move was being made simply to disguise the fact that pay deals were refusing to follow inflation downwards.

However, a review of the official

earnings figures has been instituted within the Department of Employment, which has responsibility for their compilation and publication.

For more than two years, the official figure for the underlying rate of change in average earnings over the previous 12 months has in the main stood at 7.5 per cent, with occasional flurries to 7.75 per cent and on one occasion to 8 per cent. In the same period, the seasonally adjusted figures have ranged much more widely, going as high as 10.1 per cent, but no lower than 3 per cent.

Ministers are becoming increasingly convinced, mainly on the basis of sporadic, often near-anecdotal evidence, that earnings around the country are not rising either at anything like these levels, or even at the level put by the official figures as the underlying rate of change.

□ Unat, the construction industry union, has accepted a settlement worth about 5.2 per cent on basic rates for more than 500,000 private-sector building workers. The union says that the offer is worth about 5.7 per cent, once increases to bonuses, overtime, and fringe benefits are added in.

Unions to intervene over airline stalemate

By David Brindley

SENIOR UNION officials will this week step in to try to break the deadlock created by a tight result in a pre-strike ballot among 5,200 British Airways (BA) engineering and maintenance staff.

The stalemate over BA's two-year pay and job flexibility offer to the staff reflects the problems that can be created by legally required industrial action ballots, conducted across several unions. After separate votes were held by all unions representing the engineers, the aggregate result was 2,532 in favour of action and 2,687 (51.5 per cent) against. The turnout was about 84 per cent.

The overall result disguises starkly contrasting votes by the individual unions: the Transport and General Workers' Union, for example, returned a majority of 61 per cent for action while the Amalgamated Engineering Union voted clearly against after the union's national executive had gone over the heads of shop stewards and recommended acceptance of BA's offer.

There were also variations between the main BA base at London, Heathrow, which returned an overall majority for action, and the regional airports and depots, which voted strongly against.

UNION CRITICISES TUC AND LABOUR PARTY STRATEGY

BT public control plans 'unlawful'

BY DAVID THOMAS, LABOUR STAFF

SOME proposals being discussed by the Labour Party and the TUC for bringing British Telecom back under public control would be unlawful, according to the Society of Telecom Executives, the middle management union in British Telecom.

The STE has written to Mr Norman Willis, TUC general secretary, warning him against proposals being considered by both the Labour Party and the TUC for regaining public control of British Telecom without full-scale nationalisation. After taking legal advice, the STE has told Mr Willis: "The inescapable

conclusion is that the only sensible policy to pursue is one that results in a 100 per cent return of BT to the public sector."

The Labour Party and the TUC, both of which are preparing policy statements for their autumn conferences on how to bring British Telecom back under public control, are considering a two-stage approach.

The first stage would involve actions which could be taken immediately by an incoming government without legislation. These actions might include using the Government's shareholding

in British Telecom to replace its board; activating powers given to the Trade and Industry Secretary in the 1984 Telecommunications Act; and amending British Telecom's licence.

However, the STE letter warns the TUC that using the Government's shareholding to replace the British Telecom board would probably fall foul of section 439 of the 1985 Companies Act. This enables a shareholder to obtain an order preventing conduct of a company's affairs which is against the interests of some group of shareholders.

Similarly, the STE says, even if a

Labour Government succeeded in appointing directors to its liking, those directors could not under company law bind themselves to act as the Government wished. They would become personally liable for actions which were not in the best commercial interests of the company.

The STE argues that the Secretary of State has no powers under the 1984 Act to intervene in the day-to-day business of British Telecom.

The STE also criticises the idea of amending British Telecom's licence.

Energy agency attacks cheap gas policy

BY MAX WILKINSON, RESOURCES EDITOR

THE International Energy Agency has criticised British Gas's policy in recent years of passing on to consumers the benefits of cheap supplies from the southern North Sea.

A report on the outlook for the world's natural gas supplies published yesterday by the Paris-based agency, says there is a danger of future shortages unless prices are maintained at adequate levels. The agency believes the world would have enough reserves of gas to supply its needs at least to the end of the century if adequate investment is made in exploration and development.

However the report, prepared before the recent slump in oil prices, acknowledges that it could be difficult to maintain investment at adequate levels in a period of falling energy prices.

In Europe, it says an early decision to develop the Norwegian Troll field could be very important to ensure Europe's future supplies of natural gas. The field could provide 10 to 15 per cent of Europe's expected demand for 40 years.

The report warns though, that "development of the Troll field would entail high financial exposure and risk for participants."

Decisions on this and other needed developments will depend to a large extent on the pricing and tax policies adopted by governments and the major utilities, says the report. It incentives to develop new supplies were too low, Europe would become relatively more dependent on supplies from the Soviet Union and Algeria. Even with increased imports from these sources however the projections suggest Europe could start running short of natural gas within the next 10 to 15 years on pessimistic assumptions.

The agency says it is highly important for the matching of supplies

that gas prices should be set at a level which makes it competitive against other fuels after allowing for transmission costs. Prices also need to be high enough to encourage exploration.

For this reason, it condemns the practice of pricing natural gas to reflect past costs of production. As producers exploit smaller fields with deeper wells and in more difficult terrain, costs are bound to rise, it says.

Natural Gas Prospects published by the International Energy Agency, 2 Rue Andre Pascal, 75775 Paris Cedex 16.

Midland Business Banking

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Lloyds Bank
May 27, 1986, London
By: Citibank, N.A. (GSSI Dept), Agent Bank **CITIBANK**

INSIGHT INTO CORPORATE STRATEGY

TORAY: Rebirth for the Future

Toray Industries Inc. was founded sixty years ago as a manufacturer of viscose rayon, and has since grown into a leading worldwide producer of synthetic fibres and integrated high-polymer chemical products. To celebrate its sixtieth year, Toray has not only changed its corporate logo but has also come up with a new company philosophy of "creating new values through innovative concepts and technologies." Heading towards the 21st century, the company's four main areas of concentration will be: products & materials for electronics, advanced composite materials & their applications, health care (including pharmaceuticals), medical equipment & supplies and fine chemicals utilising biotechnology.

Toray's long-term strategies include: continual growth, maintenance of a strong worldwide position, keeping subsidiaries competitive and producing a challenging organisation and corporate culture. Company performance has underlined these goals: total sales amounted to ¥793 billion in FY 1985 with about 17,500 employees in Japan and subsidiaries around the world. President Yoshikazu Ito, who holds a PhD in chemical engineering and many patents, explains why he thinks his company's rebirth under a new logo and philosophy is significant.



Mr. Yoshikazu Ito
President
Toray Industries Inc.

New Corporate Philosophy

Davis: Toray has adopted a new corporate philosophy and identity for the future. You have stated that your company must "create new values." What, exactly, did you have in mind by that phrase?

Ito: Economists tell us that companies usually run out of steam after 30 years or so and must either diversify or go under. This year marks our sixtieth anniversary so we have to rejuvenate for the second time. This time we have to strengthen our corporate infrastructure and encourage all our employees to participate in the movement to create new lines of business.

Japan had been enjoying a period of stable economic growth but we have now entered the rough waters represented by a high yen and weak dollar relationship. In order to survive in this new age of uncertainty, we will have to rely on our own ingenuity. But such creativity applied as afterthought will not do. Unfortunately, that sort of thinking characterised Japanese companies until now. What we have to do now is learn how to create completely new technologies on our own.

Davis: I would suppose then that R&D will start to play an increasingly large role in company affairs.

Ito: At Toray, we have divided R&D into three distinct technologies: production, engineering and techniques useful for marketing. Fusing these three areas of research into one large division, we have managed to create an amicable environment for the utilisation of potential from within and outside the company. There are now some 3,000 people working in that division. "Techniques useful for marketing" means the ability to analyse trends in the marketplace and to capitalise on their value.

We built our Basic Research Laboratory in 1962 and have conducted basic R&D there aiming at creating entire new products for the time ten to twenty years hence. Japanese companies are well known for their use of applied technology but have been weak in basic research. We believe it necessary to raise the percentage of basic research furthermore.

I have just been appointed President of the Protein Engineering Institute, Ltd. which was established in Tokyo this April by Toray and several other Japanese concerns. Capitalised at ¥285 million, this institute will play a leading role in Japan's quest for higher technologies in the frontier fields of biotech, protein engineering and computer science. This national project is also significant in that ties with major universities and participation by foreign firms are featured.

Davis: Toray is probably best known abroad for its fashion-related materials such as suede look-alikes like the "Ezaine" (called "Ultrasuede" in the American market and

"Alcantara" in Europe) series. If that market becomes saturated, how will you make up for slacking sales?

Ito: We will be continuously strengthening our product development in this field and introduce high value-added materials. For example, we recently launched a synthetic fur, "Furastic", which will lend new creativity to the fashion world. We will also continue using "Ezaine" for such alternative uses as interior decoration, auto interiors and furniture. This suede-like material greatly enhances the appearance of walls and sofas with its velvety feel and look. It can also vastly improve the look and feel of automobile seats and dashes.

Our polyester filament textiles called "SILKJOY" were first introduced in 1964 and have enjoyed a worldwide reputation ever since. Among these, new textiles using the world's first tri-petal cross-section polyester filament, which Toray began marketing last year, have rapidly gained a high standing in the fashion world for unrivaled lustre, drapability, softness and dyeability.

Davis: What about other fields such as medical equipment and the like?

Ito: Sales of Toray's artificial kidney called "the FILTRIZER" have shown remarkable growth during the past two fiscal years. This unit is distributed through Toray Medical Company Ltd. and is exported to world markets, including the United States. Toray has developed a high water content soft contact lens, "Breath-O", which enables extended wear. The company is now marketing this contact lens worldwide.

Toray has also introduced highly sophisticated medical devices including the PMMA hollow fibre separator "Plasmax", "Antron" bypass tubes especially for pancreatic cancer surgery and a guide wire for angiography and embolisation therapy.

New Joint Ventures

Davis: I am interested in the wide variety of overseas joint ventures that your company operates. Could you bring up a couple of the newer examples?

Ito: Toray has 18 major overseas joint ven-

tures and wholly-owned subsidiaries in nine countries, mainly in the Far East and Southeast Asia. These ventures remain a significant part of the company's overseas activities but joint venture formation has increased rapidly in recent years in Europe and the United States in regard to technology-intensive goods.

Toray's advanced composite materials centre around "TORAYCA" carbon fibres and these businesses are evolving in the U.S. and Europe as well as in Japan. A couple of good examples in these regions include our new tieup with Soficar of France in the carbon fibre manufacturing field and our acquisition of Trea Industry Inc. of the United States.

The Soficar facility began production of carbon fibre in France in July 1985 with distribution throughout Western Europe to follow. The first phase will feature an output of 300 tons for the first few years and then doubling from then on. Since our company already licensed production in the U.S. market to Union Carbide Corp., we now have production bases in Japan, America and Europe, one step closer to our worldwide production and marketing plans.

Toray acquired the Rhode Island polypropylene film company called Trea Industry Inc. back in July 1985. Established in 1972, Trea has an annual turnover of approximately US\$7 million for mono- and biaxially-oriented polypropylene films used in food packaging, adhesive tapes and capacitors. Toray can thus expand its annual output of such products over the 15,000 tons per year currently produced in our Shiga and Tsuchiura plants.

Of course, we are now facing an era of the appreciating yen on the one hand and escalating trade friction on the other. I have been saying for years now that we cannot just keep relying on exports to get by. It is now Japan's turn to make some contributions to the world's free trade system. From now on we must steer our economy in the direction of relying on domestic demand rather than exports, and production should be shifted toward the services rather than finished industrial products. We must also reduce trade friction by enhancing overseas production.

Japan has a firm educational base so

these shifts are not impossible. We must educate a whole new generation of software engineers rather than hardware specialists for the coming age and use our talents to design service systems rather than finished products. After all, it takes 20,000 people to design the former and only 2-3,000 to make the latter.

Other New Products

Davis: Toray has a high reputation in Japan and around the world for developing unique technology. I suppose the waterless printing process is one of these cases. Can you explain?

Ito: In this case, we acquired the semi-finished technology about five years ago from America's 3M Corp. who had given up on the idea of commercialising the process. Our "WATERLESS PLATE" technology enables colour printing without water so production costs are reduced at least 10 per cent over normal printing methods since plates do not get dirty so easily. We expect a very large market for this product and worldwide production with it to eventually reach 3 million m².

We have added more products based on our own technology. An interferon-β, "FERON", is an effective cancer control agent, which is the world's first commercial pharmaceutical for this disease. Toray also developed an engineering ceramics called "TORAYCERAM", which is expected to be applied in a variety of industries.

The Toray-developed reverse osmosis membrane "ROMEMBRAN" has received acclaim worldwide for ultra-pure water production and sea-water desalination.

Davis: Could you explain your personal brand of Japanese management and how it has affected the direction of this company?

Ito: A lot has been said about Japan's emphasis on the humane side of management versus the rationality of Western management techniques. I believe that a good Japanese manager should always give his employees the best possible job security so that they may fulfill their potential. Firing employees is good for nobody. The company's wealth is not confined to money alone, people are its greatest asset. The employee is the company's lowest common denominator and company assets should be forfeited before employees are laid off.

Companies should also have social responsibility. That is why we established the Toray Foundation in 1960 with an endowment of ¥1,000 million, which has now doubled. The Foundation annually awards the Toray Science and Technology Prizes, Toray Science and Technology Grants and Toray Science Education Prizes. Since its establishment, the Toray Foundation has awarded a total of ¥3,500 million through its various programmes.

'TORAY'

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UK NEWS

SPORT AID LOOKS TO HOWE FOR INITIATIVE
Race organisers urge Africa boost

FINANCIAL TIMES REPORTER

AS MONEY flows in from the Race Against Time, the biggest sporting event in history, the organisers hope their efforts will be crowned tomorrow by an announcement at a special session of the United Nations of a major initiative to help Africa.

The Sport Aid organisation said yesterday the race might well bring in more than the £80m raised by the Live Aid pop music concerts. "But money isn't everything, the message to world leaders is also important," said Mr Nick Cater, the organisation's spokesman.

"It was delivered by the 20m people who took part in the race. It is about individuals showing the politicians that they care about Africa." Mr Cater said more than £5m had already been raised in the UK from merchandising, donations and pledges. Sponsorship in the UK would double that figure.

The estimated 1m people who took part in the race in the UK were now waiting to hear what Sir Geoffrey Howe, Britain's Foreign Secretary, had to say at the UN special session tomorrow.

"It will be his reply to Sport Aid, to our petition of blistered feet, and we are very worried we will be disappointed by his response. But we hope that he will announce a big initiative to help Africa."

Proceeds from the race, which involved 278 cities across the world, will be shared equally between the Band Aid Trust, the organisation set up by Mr Bob Geldof, the pop star, to fight famine in Africa, and the United Nations Children's Fund (Unicef).

Sport Aid urged those who had taken part to pay the money as quickly as possible. "There are

14,000 children dying every day, and Africa needs the money now, not when the sponsorship forms are full." He said the organisation would send people to form queues outside banks and post offices on Tuesday.

Many of the Sport Aid volunteers were given paid leave of absence by their employers. For others, the only tangible reward was the white denim jacket given to all the volunteers. The legend on the back of the coat reads: "I worked for Sport Aid and all I got was this lousy jacket."

Time for new initiative Page 14

Companies find skilled labour in short supply

By Michael Prowse

THERE is a severe shortage of skilled workers in some parts of the UK, according to a survey of regional business conditions published today.

The survey, conducted by the Association of British Chambers of Commerce, says that 79 per cent of companies in the Thames Valley, up to 50 miles west of London, reported difficulty in finding skilled manual workers, 57 per cent difficulty in finding office staff and 50 per cent difficulty in finding other manual workers.

In the West Midlands, despite the high unemployment, the survey found that 50 per cent of companies were having difficulty recruiting skilled manual workers. In London and the south-east of England the figure was 37.5 per cent. In Merseyside, north-west England, however, the skill shortage is much less intense with fewer than 8 per cent of companies experiencing difficulties.

In spite of the skills shortages, the association concludes that the outlook for employment is still dismal. It says that there was a 7 per cent decline in domestic orders between the last quarter of 1985 and the first quarter of this year. This was only partly offset by a 7 per cent increase in export orders.

The survey, which covered 3,000 companies in manufacturing, services and distribution, says that businessmen regard the high level of real interest rates as the main factor impeding economic recovery.

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- Union Bank of Switzerland (Securities) Limited, The Stock Exchange, P.O. Box 406, London EC2N 1EY
- Phillips & Drew, 120 Moorgate, London EC2M 6XP

IN THE UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION

In re CONTINENTAL AIRLINES CORPORATION, CONTINENTAL AIR LINES, INC., TEXAS INTERNATIONAL AIRLINES, INC., TEXIA HOLDINGS CORPORATION, TEXIA FINANCE (EUROPE) B.V., TEXAS INTERNATIONAL AIRLINES CAPITAL N.V., and TEXAS INTERNATIONAL AIRLINES FINANCE N.V., Debtors.

NOTICE OF MODIFICATIONS TO PLAN OF REORGANIZATION CONCERNING TREATMENT OF TEXAS INTERNATIONAL AIRLINES FINANCE N.V. 7 1/2% CONVERTIBLE SUBORDINATED DEBENTURES DUE 1993

TO ALL CREDITORS AND EQUITY SECURITY HOLDERS:

PLEASE TAKE NOTICE that on May 23, 1986, the above-captioned debtors and debtors-in-possession (the "Debtors") filed with the United States Bankruptcy Court for the Southern District of Texas (the "Bankruptcy Court") certain modifications (the "Debtors' Modifications") to their "Debtors' Plan of Reorganization Under Chapter 11 of the United States Bankruptcy Code, dated February 12, 1986 (the "Plan") relating to the treatment of claims arising out of the Texas International Airlines Finance N.V. 7 1/2% Convertible Subordinated Debentures due 1993 (the "Debentures"). Such claims are treated in Class 21 of the Plan. The treatment of the Debentures has been modified to provide, pursuant to Section 1124(3) of the Bankruptcy Code, for the payment in full on the Effective Date of the Plan of all Allowed Claims (as such term is defined in the Plan) arising out of the Debentures. The Effective Date is the date on which the Bankruptcy Court enters an order approving a reorganization plan. Copies of the Debtors' Modifications, as well as modifications to be filed with the Court by June 10, 1986, will be sent to all known creditors and equity security holders on or about June 12, 1986. Any creditor or equity security holder who desires a copy of the Debtors' Modifications prior to June 12, 1986 or whose name and address is not known to the Debtors may obtain a copy of the Debtors' Modifications by contacting Continental Airlines at the following telephone numbers:

(800) 527-3119 (In United States and outside Houston)
(713) 640-0411 (Outside United States and in Houston)

PLEASE TAKE FURTHER NOTICE that if the Debtors' Modifications are permitted by the Bankruptcy Court for appellate courts, if appeals are taken, it is the Debtors' position that any interest accrued on the Debentures from September 24, 1983 through the Effective Date would not be payable and that all conversion rights not exercised prior to the Effective Date would be extinguished on the Effective Date. The Official Committee of Creditors (the "Committee") opposes the Debtors' Modifications and has taken the position that an agreement executed by, among others, the Debtors and the Committee is binding and enforceable and requires the Debtors in their Plan to restate the Debentures on the Effective Date which would require, among other things, the Debtors to make all missed interest payments in respect of the Debentures. In addition, it is the Committee's position that any payment which does not compensate holders for accrued interest and the value of their conversion rights does not constitute payment in full of the allowed claims arising out of the Debentures. The Debtors oppose the Committee's position. If the Committee's position is upheld by the Bankruptcy Court (or appellate courts if appeals are taken) all holders who have not exercised their conversion right prior to the Effective Date would receive all missed interest payments on the Effective Date and thereafter the conversion right would remain in existence until the Debentures mature or until they are redeemed in accordance with the terms of the indenture.

PLEASE TAKE FURTHER NOTICE that pursuant to an order of the Bankruptcy Court, objections, if any, to the Plan based on the Debtors' Modifications must be filed with the Bankruptcy Court and received by the following persons no later than June 2, 1986:

- Continental Airlines Corporation, 2929 Allen Parkway, Houston, Texas 77019, Attn: Barry P. Simon, Esq., Wall, Goshal & Manges, Attorneys for the Debtors, 707 Fifth Avenue, New York, New York 10153 and 1600 Republic Center, Houston, Texas 77002, Attn: Bruce R. Zirinsky, Esq., Doonan, Babcock & Scofield, Attorneys for the Unsecured Creditors' Committee, 4200 Interliss Plaza, Houston, Texas 77002, Attn: William M. Schwalz, Esq., Bishop, Liberman & Cook, Attorneys for the Public Debt Committee, 1115 Avenue of the Americas, New York, New York 10036, Attn: David Strumwasser, Esq., Gibson, Dunn & Crutcher, Attorneys for American Airlines, Inc. and Sky Chefs, 333 South Grand Avenue, Los Angeles, California 90071, Attn: Ronald S. Orr, Esq., Booth, Marcus & Pierce, Attorneys for the Unsecured Labor and Pension Creditors' Committee, 79 Fifth Avenue, New York, New York 10003, Attn: Claude Montgomery, Esq., Ervin, Cohen & Jessup, Attorneys for the Non-Union Employee Labor and Pension Creditors' Committee, 6401 Wilshire Blvd., 10th Floor, Beverly Hills, California 90212, Attn: Clifford Brown, Esq., Milbank, Tweed, Hadley & McCloy, Attorneys for the Chase Manhattan Bank, N.A., as Agent, 1825 Eye Street, N.W., Washington, D.C. 20006, Attn: Glenn S. Gerrell, Esq., Andrews & Kurth, Attorneys for the Institutional Creditors, 4300 Texas Commerce Tower, 707 Fifth Avenue, New York, New York 10101, Attn: Hugh M. Ray, Esq., Wachtell, Lipton, Rosen & Katz, Attorneys for Manufacturers Hanover Trust Company, as Agent, 299 Park Avenue, New York, New York 10171, Attn: Denis F. Cronin, Esq., WEIL, GOTSHAL & MANGES, Attorneys for the Debtors, 707 Fifth Avenue, New York, New York 10153, (212) 310-8000

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DKB ECONOMIC REPORT
May 1986: Vol. 15, No. 5

Japanese economy will grow 3.0% in real terms in fiscal year 1986

The Japanese economy, which had been recovering steadily since the spring of 1985, began to slow down since the middle of 1985. After the turn of the year 1985, exports, the driving force behind the past brisk expansion, slackened off in line with a weakening of business growth in the U.S. Since the autumn of last year, the yen's sharp appreciation further decelerated the export growth. Slowing exports are putting a drag on production activity and the employment situation.

Under these circumstances, corporate earnings began to decline in the July-September period. Meanwhile, the service industry and other tertiary industries have been on a steady growth path as they have not been directly affected by the yen's rise.

On the other hand, imports are showing signs of picking up in volume as the yen's ascent has made foreign products cheaper.

Despite slackening exports and increasing imports, the current-account surplus is still on an expansionary course because the rise in the yen's value has inflated the dollar value of yen-denominated exports, which account for about 40 per cent of Japan's total exports, and also

Environment for Japanese economy in fiscal 1986

Overseas environment: Crude oil prices are expected to remain low. The price of crude oil temporarily fell below \$10 per barrel on the international spot markets. However, the price of crude is likely to stabilize eventually at somewhere between \$15 and \$20 per barrel.

Therefore, as Japan's crude-oil imports were priced at \$27 per barrel in fiscal 1985, Japan can now expect a price fall of about \$10. With lower oil prices subduing inflation, a worldwide easing of interest rates will continue for the time being.

World Economic Environment

	Calendar 1984	Calendar 1985	Calendar 1986
World economic growth (in % inflation-adjusted)	+4.3	+2.7	+3.1
U.S. economic growth (in % inflation-adjusted)	+6.6	+2.2	+3.1
World import volume growth (in %)	+8.0	+3.5	+3.0
Yield on 3-month U.S. Treasury bills (in %)	9.52	7.48	6.3
Yield on 30-year U.S. government bonds (in %)	12.39	10.79	7.5
Export price increase in industrial nations (in %)	-4.3	+5.2	+7.0
Primary product price increase (in %; excluding crude oil)	-4.4	-9.1	+4.0
Crude oil price per barrel (in \$; CIF price)	29.15	27.1	18.0
Yen-dollar exchange rate (in ¥)	244.2	221	170

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Domestic policy handling:

Helped by the strong yen and the stable price trend, the Japanese monetary authorities are expected to maintain a relaxed monetary policy to stimulate domestic business. As for fiscal policy, while maintaining a stance of reducing the budget deficit, the government will have a flexible fiscal policy, pressed by foreign calls for domestic demand expansion as well as the need to offset the deflationary consequences of the yen's appreciation.

Outlook for fiscal 1986

Overseas demand is expected to pick up somewhat. Because of the yen's sharp rise, however, exports are likely to decline. On the other hand, imports, mainly imports of manufactured goods, will grow steadily. As a result, net exports are projected to shrink substantially for the first time

Outlook for Japanese Economy in FY1985 and FY1986

	Estimate for FY1985		Forecast for FY1986	
	1st half	2nd half	1st half	2nd half
Real gross national expenditure	+5.7	+6.1	+5.8	+5.9
Real gross national expenditure	+5.8	+6.4	+6.0	+6.2
Domestic demand	+5.8 (2.7)	+6.3 (2.7)	+6.1	+6.3
Private consumption	+5.8	+6.3	+6.1	+6.3
Government consumption	+5.8	+6.3	+6.1	+6.3
Investment	+5.8	+6.3	+6.1	+6.3
Corporate capital investment	+5.8	+6.3	+6.1	+6.3
Government capital investment	+5.8	+6.3	+6.1	+6.3
Real gross national income	+5.8 (1.1)	+6.3 (1.1)	+6.1	+6.3
Government fiscal contribution	+5.8	+6.3	+6.1	+6.3
Real gross national income	+5.8 (1.2)	+6.3 (1.2)	+6.1	+6.3
Net exports	+5.8	+6.3	+6.1	+6.3
Exports, etc.	+5.8	+6.3	+6.1	+6.3
Imports, etc.	+5.8	+6.3	+6.1	+6.3
Mining and manufacturing production	+5.8	+6.3	+6.1	+6.3
Wholesale prices	+5.8	+6.3	+6.1	+6.3
Consumer prices	+5.8	+6.3	+6.1	+6.3
International balance of payments (BOP)	+5.8	+6.3	+6.1	+6.3
Current account balance	+5.8	+6.3	+6.1	+6.3
Trade balance	+5.8	+6.3	+6.1	+6.3
Exports	+5.8	+6.3	+6.1	+6.3
Imports	+5.8	+6.3	+6.1	+6.3
Investable trade balance	+5.8	+6.3	+6.1	+6.3
Transfer payments	+5.8	+6.3	+6.1	+6.3

higher growth rates than last year.

Foreign exchange rate: The yen has strengthened substantially since the G-5 meeting in September 1985. The yen is likely to remain strong as monetary authorities concerned will prevent the Japanese currency from weakening. In addition, despite the weaker dollar, the U.S. is keeping inflation in check thanks to lower oil prices, helping create a favorable environment for currency-rate adjustment.

Considering these factors, the yen-dollar exchange rate will come to around ¥170 in fiscal 1986.

Since fiscal 1983, affected by declining exports, domestic demand will turn sluggish. But, because of the yen's climb and a fall in the price of crude oil, domestic prices will remain stable and interest rates will ease, helping domestic demand keep a firm undertone.

Among major private domestic demand segments, final consumption will increase at a faster pace than in fiscal 1985 as the stable price trend will boost real personal income. Reflecting lower raw material

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UK NEWS

'NEVER HAD IT SO GOOD' CLAIM SPARKS ROW OVER UNEMPLOYED

Lord Young criticised by MPs

BY KEVIN BROWN

LORD YOUNG, the Employment Secretary, was at the centre of an escalating political row over unemployment yesterday as senior Conservative MPs attacked his claim that "the country has never had as good a time as it has today."

Government would face criticism if it is doing something about unemployment, but he urged voters to judge the Government's performance against that of other countries.

He said the future lay in service industries such as tourism rather than in manufacturing and urged the children of unemployed railway and shipyard workers: "Do not try to look for the world your parents worked in - look for the world in which you've got the opportunity for jobs."

Lord Young said unemployment had risen in the light of a fast-growing working population, "but I think we are going to see it coming down."

He added: "The country has never had as good a time as it has today. It is growing strongly. There is only one opinion poll, and we are some way away from it. Let that judge."

The most senior backbench Conservative to criticise Lord Young was Mr Francis Fym, sacked as

Foreign Secretary in 1983 and who leads the 30-strong Conservative Centre Forward Group.

Mr Fym said: "For some people this is a true remark. But the people who are causing all of us such concern are the unemployed and those people living in the regions of the country where there has been no increase in prosperity."

Another Conservative MP, Mr Robert Hicks, said: "It amazes me that a senior Cabinet minister, who is purported to be a very close adviser to the Prime Minister, should make these comments at this time."

Mr David Mudd said: "Some might argue we have never known it so bad."

Labour Party leaders were quick to exploit the Conservatives' embarrassment over Lord Young's remarks.

Mr John Prescott, the shadow Employment Secretary, said: "If Lord Young had made that remark in the 1930s, he would have been lynched. Things are no better today, and this remark shows the charac-

ter of the Thatcher Government in the 1980s."

Mr Gerald Kaufman, the shadow Home Secretary, said Lord Young's comments were "typical of the arrogance and complacency of Mrs Thatcher's Government."

Mr Kaufman said: "These sleek Tory ministers are certainly having a good time, but at the expense of the rest of the people of Britain."

Lord Young's comments followed an admission by the Prime Minister that unemployment was "a most difficult problem" and a broad hint that the next general election might be delayed until mid-1988 - the last possible date.

Mrs Thatcher said she was not "thinking in terms of an early election." She added: "We can go right up to July 1988, if I thought that was best."

Her comments conflicted with previous hopes that the Government would go to the country in May or October next year, but they are in line with the known preferences of some Cabinet ministers to see out a full five-year term.

Foreign groups 'conform to UK industrial relations style'

BY DAVID THOMAS, LABOUR STAFF

FOREIGN-OWNED engineering companies in Britain conduct their industrial relations in the same style as British-owned companies, according to the Engineering Employers Federation (EEF).

The EEF surveyed a section of its 481 foreign-owned member companies which employ more than 100,000 people, some 10.8 per cent of total employees within the EEF's membership.

The survey was part of the EEF's evidence to the House of Commons select committee on employment which is inquiring into the industrial relations practices of foreign-owned firms.

The EEF concluded that its foreign members generally do not receive direction from their parent groups on pay, pensions, conduct and style of industrial relations, and attitudes to trade unions.

Parent companies' policy tends to be that employment and industrial relations matters are best handled on the spot without day-to-day interference.

The EEF argues that there is no need for any special initiative by

the Government to monitor or regulate the industrial relations policies of the foreign-owned companies in the UK.

Hazel Duffy writes: Government participation in a programme to improve and expand management education and development could result from the commissioning today of a comparative study of management training in France, Germany, the US, Japan and the UK.

Professor Charles Handy, visiting professor at the London Business School, has been commissioned to carry out the study by the National Economic Development Office (NE-DO), the Manpower Services Commission (MSC) and the British Institute of Management (BIM). He has been asked to report by December 1.

The decision marks the concern expressed earlier this year by Mr Paul Channon, Secretary for trade and industry, the IBM and others on two aspects of management education. This was that too few managers receive specific training and that Britain has too many approaches to the task.

The commissioners of the study believe that the different approaches towards management education in the countries to be studied give their businesses a competitive edge over the UK.

The involvement of the MSC, which administers the Government's jobs and training programmes, indicates its intention to become more involved in professional-type training.

Mr Geoffrey Holland, MSC director, has said that he believed there was no serious commitment to management development and training in Britain.

Prof Handy and his team will seek to evaluate the approach of each country to management training in the context of that country's own overall approach to securing industrial and commercial success. It will consider particularly the responsibilities assumed by employers and managers themselves and by governments, educational and professional bodies and the scale and nature of the contribution which each provides.

Lancet urges caution over cancer claim

By David Fishlock, Science Editor

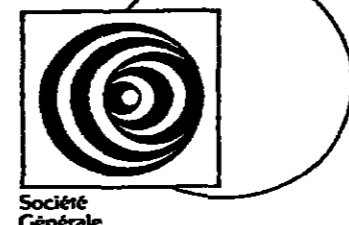
EARLY euphoria over the use of beams of neutrons as a treatment for certain cancers has not been substantiated, according to The Lancet, the leading UK medical journal.

Enthusiasm for neutron therapy for cancer followed results claimed by the Hammersmith Hospital's cyclotron unit in London, funded by the Medical Research Council. Neutrons are large, electrically neutral, nuclear particles.

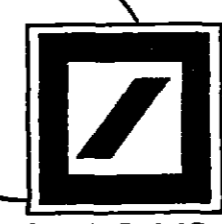
However, the Medical Research Council's neutron therapy research group analysed 11 years of results by the London team, and another unit in Edinburgh concluded that there were substantial differences in their results and their techniques.

The Lancet said it was difficult to be optimistic about the value of neutron therapy for the types of cancer for which particular success had been claimed - tumours of the head and neck.

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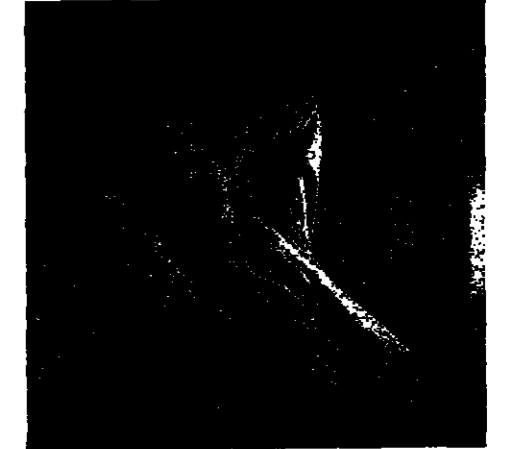


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UK NEWS

Peter Marsh looks at the problems of growth in science-based industries High-tech disturbs the tranquillity of Cambridge

THE FLAT, rural landscape around Cambridge, in eastern England, is populated by a higher density of small, science-based companies than anywhere else in Britain. It seems a long way from the desolate urban areas of the industrial north of England in which factory closures and unemployment present massive social problems.

The difficulties of Cambridge, too, are very different from those of the other areas. They are bound up not with industrial contraction but with the management of high-tech growth. One problem concerns how Cambridge can fit in the continued expansion of the science-based companies with the wish to preserve the city's tranquil environment.

A second issue for Cambridge, which with its surrounding villages boasts about 400 science-based businesses, most of them small, is how to channel management and financial resources to its existing companies to ensure that a sufficient number of them cope with the difficulties of rapid growth.

The high-tech companies specialise in such disciplines as electronics, medical and engineering products and scientific instruments. Most of them have been formed in the past decade as a result either of "spin-offs" from existing enterprises in the city or of activities at Cambridge University's computing and engineering departments.

Despite the highly publicised

problems of Sinclair Research and Acorn Computer, two of the Cambridge area's best-known companies, both of which have been forced to restructure drastically in the past year due to financial pressures, there is no sign that the Cambridge boom is letting up.

About 30 companies are starting up around Cambridge each year, putting pressure on the limited number of industrial sites in the region. A further pressure is the desire by large, established concerns to set up bases in Cambridge to take advantage of the ideas flowing out of the small high-tech businesses. IBM, Schlumberger, Marconi, Logica and Napp Laboratories have all begun such operations in recent years.

According to Segal Quince Wicksteed, a company of consultants in Cambridge, high-technology companies in the area employ about 16,000 people, or one in eight of the total workforce. Roughly half the jobs are in the region's few big science-based companies - these include Pye, Cambridge Instruments, Marshall, Ciba-Geigy and Cambridge Electronic Industries - which are expanding employment only slowly if at all.

Enterprises employing fewer than 20 people account for about two thirds of the science-based companies, but only for about one in 10 of the high-tech workforce. It is these enterprises which are growing at the highest rate, expanding

their workforce at about 30 per cent a year.

Related to the growth in science-based industry is the setting up in the city of management services organisations such as accountants and venture-capital companies.

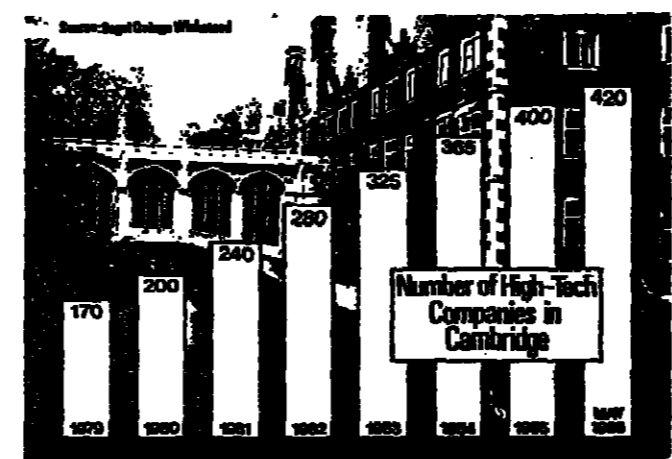
These bodies are channelling expertise to the existing companies to help them with the problems experienced by small, fast-growing concerns, according to Dr Keith Haarhof, who is in charge of the Cambridge office of Singer and Friedlander, the merchant bank.

Dr Haarhof says he notes a "growing maturity" on the part of the small companies. If anything, according to observers, Cambridge's prospects as a place where companies can not only start up but thrive have been helped by the problems of Acorn and Sinclair.

Both companies were widely perceived to have had first-rate technical ideas but to have been short on marketing skills. Sinclair was forced to sell its computer business to Amstrad, the company's arch rival, while Acorn had to be rescued twice by Olivetti of Italy.

"The difficulties these companies faced brought it home very sharply that technically minded academics are not necessarily the right people to run businesses," says Dr Philip Gaffney, managing director of Seescan, a small instruments company in Cambridge.

Dr Gaffney, an academic himself who started his company two years



ago, says that people in his position are now more likely to seek advice from management consultants, on aspects such as marketing, rather than plunge ahead by themselves.

In recent months, the calm of the university city has been disturbed in a debate over just how much expansion is either possible or desirable. Cambridge and its outlying villages, with a total population of about 250,000, is suffering a growing shortage of houses for the affluent scientists and engineers being recruited to the area.

While house prices are shooting up at about 20 per cent a year, the citizens of Cambridge are also complaining about traffic congestion, another side-effect of industrial expansion. It is generally agreed that

further growth, builders may be forced to turn increasingly to the outlying areas for land for housing estates and industrial sites. Such developments, according to some, could ruin the quality of life in the area, one of the main factors that influenced the growth of the high-tech concerns in the first place.

These views are shared by Mr Malcolm Boston, managing director of Teevac, a small engineering company in Show-cum-Grey on the outskirts of Cambridge. He says that, rather than bring new companies to the region, planners would do better to provide a fleet of helicopters to fly the brainiest employees of existing enterprises to other parts of the country where their skills could be used.

Observers of the high-tech industry in Cambridge say that it is unrealistic to expect more than a few of the small companies to develop into large concerns of an international stature.

Most of the Cambridge high-tech companies are "essentially problem solvers" dealing with a limited range of products, according to Mr Gordon Montgomery, associate director of Cambridge Capital, a financial-services company in the city.

Many of the companies which evolve beyond this stage will probably end up as subsidiaries of much bigger concerns, says Mr Montgomery.

Wider role forecast for actuaries in general insurance

BY ERIC SHORT

INSURANCE COMPANIES operating in the UK will at some stage be required to have the adequacy of the reserves on their general insurance business approved by an actuary in a similar manner to the actuarial certification on the reserves for their life business.

This prediction was made by Mr Bill Abbott, an actuary with the Legal and General Group, at a recent meeting of the Institute of Actuaries. It highlights the growing involvement of actuaries in general insurance business in the UK.

For well over a century, actuaries have been fully involved in the financial operations of UK life assurance and company pensions business. They are required, under insurance legislation, to certify that the reserves for long-term life and pensions business are adequate to cover the liabilities and that long-term assets will meet the solvency requirements.

Actuaries in the UK have no legal responsibilities, however, regarding general insurance operations. Until recently actuaries had little professional involvement in UK general insurance business, even in those composite insurance groups which employ actuaries for their life assurance activities.

It is now a statutory obligation in many countries, including Italy, the Netherlands and Canada, for the actuarial certification of general insurance reserves in returns made to the central authority. It is this development on which Mr Abbott bases his prediction that actuarial certification is on its way in the UK.

Actuarial training was until recently based solely on the requirements of life assurance and pension operations. Nevertheless, that training, which covers a variety of disciplines, provides a firm basis for actuaries to operate in the general insurance field. The actuarial examinations have been extended to include direct training in general insurance matters.

Over the past two decades, general insurance firms have been employing actuaries as specialists in handling general insurance matters. Such actuaries have formed their own informal professional association, the London Market Group. Three years ago, it had only a few members. Now it has a membership well in excess of 20 actuaries employed in the London general insurance market.

Even Lloyd's syndicates have started to look to the actuarial profession for specialist expertise, and at least two syndicates now each employ an actuary. The Council of Lloyd's, the London insurance market, recently commissioned a leading consultant actuary specialising in the general insurance field to report on reserving levels for non-marine Lloyd's syndicates.

Opinions differ widely between actuaries on how far they can take their role in general insurance operations. Some hold the view that ultimately their position will be as important as at present in life assurance operations. However, other actuaries totally involved in the London market emphasise that in no way can the actuary replace the underwriter - who will continue to price in the general insurance world.

But they feel that the actuary, with his ability to handle and interpret a mass of data connected with the underwriting decision. Underwriters are finding risks becoming more complex to handle and are backed by a considerable volume of statistical information. The actuary, with his statistical training, can handle this data, sorting out normal fluctuations from underlying trends.

In many respects, actuaries have an important role to play backing the underwriter in determining the premium to be charged for a risk. On the subject of determining the necessary reserves for general insurance business, many actuaries are questioning methods used by insurers.

There are well-established and acceptable procedures for assessing the financial viability of life companies. The basis on which general insurance liabilities are assessed is rarely stated in the published statutory returns. This paper also asserts that no specific account is taken of the suitability of their assets to match expected liabilities.

The insurance industry has taken the initiative in developing a statement of recommended practice for general insurance accounting. This will go some way towards meeting these objections, but Mr Abbott wants the actuarial profession to adopt general guidelines for actuaries handling general insurance business.



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- UK TRADE FAIRS AND EXHIBITIONS**
- Current Home Leisure Show - LIFESTYLE (021-222 9341) (until June 1) NEC, Birmingham
 - Fine Art and Antiques Fair (01-385 1200) (until June 7) Olympia
 - June 3-5 Northern Electronics Exhibition - ELECTRONORTH (0882 36885) G-Mex Centre, Manchester
 - June 3-6 International Chemical and Process Engineering Show and Conference - EURO-CHEM (01-691 5051) NEC, Birmingham
 - June 7-8 International Air Fair and Trade Exhibition (0569 71111) Biggin Hill
 - June 8-12 Shop Equipment and Display Exhibition including Point of Sale - SHOPEX INT (01-686 4499) Olympia
 - June 11-11 Grosvenor House Antiques Fair (0799 26699) Grosvenor House, W1
 - June 22-26 Institute of Leisure and Amenity Management Conference and Exhibition (0491 873888) Harrogate
 - June 24-26 Advanced Materials Conference and Exhibition (01-488 4466) Wembley Conference Centre
 - June 25-27 Property and Construction Management Exhibition (01-486 5003) Barbican Centre
 - July 1-5 International Production Engineering and Productivity Exhibition and Conference - PISP (01-691 5051) Olympia
 - July 9-10 International Satellite and Cable TV Exhibition and Conference - CABLE (01-986 4466) Met Expo, Mill, Brighton
 - July 10-16 Education, Training and Personnel Development Exhibition and Conference (01-637 2400) NEC Birmingham
 - July 14-17 International Water Exhibition and Conference - WORLD WATER (0923 778311) Olympia
- OVERSEAS TRADE FAIRS**
- May 26-30 Automated Manufacturing Conference and Exhibition - AUTOMACH 86 (US) (313 271 1500) Sydney
 - May 28-June 4 Mechanical Handling Machine Tool & Products Exhibition (01-439 3964) Paris
 - June 3-6 Retail and Distributive Exhibition - RETAIL EUROPE (0794 794161) Amsterdam
 - June 10-13 International Banking and Finance Services and Technologies Exhibition - TECHNOBANK (0494 779444) Geneva
 - June 13-15 International Wine Festival - VINOVA (01-977 4531) Vienna
 - June 16-16 International Rubber and Plastics Exhibition (01-486 1961) Beijing
 - June 24-25 Radio and TV Trade Fair (01-734 0543) Frankfurt
- BUSINESS AND MANAGEMENT CONFERENCES**
- May 26-30 International Advertising Association - World advertising congress (312) 644 5897 Chicago
 - May 27-29 Banking Association of Ticino and City of Lugano: International banking symposium (01-251 0321) Lugano
 - May 28-29 FT Conferences: Telecommunications and the European business market - planning tomorrow's trade routes (01-621 1355) Hotel Inter-Continental, W1
 - May 29-29 FT Conferences: The 1986 Motor Industry Conference - vehicle distribution and marketing (01-621 1355) Geneva
 - June 2-3 Avonark International's annual conference on European aviation, European liberalisation and its effect on aircraft demand and values (01-821 6788) Tara Hotel, W8
 - June 2-10 FT Conferences: World Electronics - Strategies for tomorrow's markets (01-621 1355) Hotel Inter-Continental, W1
 - June 12 The Institute of Petroleum: Sources of information for the offshore industry (01-636 1004) New Cavendish Street, W1
 - June 15 ISE: Energy supply options in a resource-rich national economy - the case of the UK (01-405 7868) London, WC2
 - June 15-19 FT Conference: World Gold in 1986 (01-621 1355) Hotel Inter-Continental, W1
 - June 18 Institute of Directors: UK companies - the revenue offensive (01-636 1233) 116 Pall Mall, SW1
 - June 18 RIPA: Government and the private sector (01-222 2248) London Business School, NW1
 - June 18-20 1986 World Congress on Management Development (0234 48338) Royal Lancaster Hotel, W2
 - June 22 Duns & Bradstreet: How to handle letters of credit (01-377 4888) Holiday Inn, London
 - August 26-29 FT Conference: World aerospace at the end of the century (01-621 1355) Hotel Inter-Continental, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

سكراى لى

What does NCR's 9800 add up to?

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'S DIARY

ASSTIONS

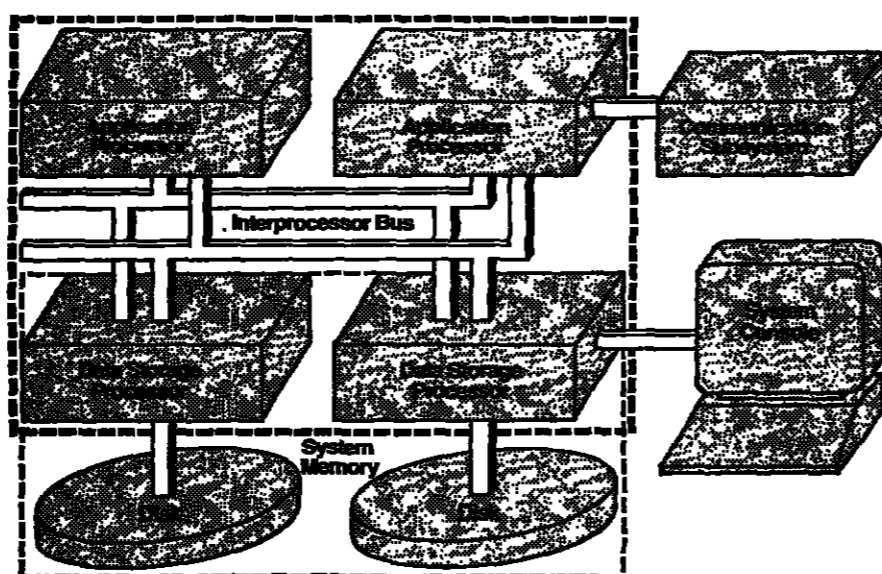
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The secret is architecture. Inside the 9800, we loosely couple powerful application processors (these do the work), with data storage processors (these manage the work flow).

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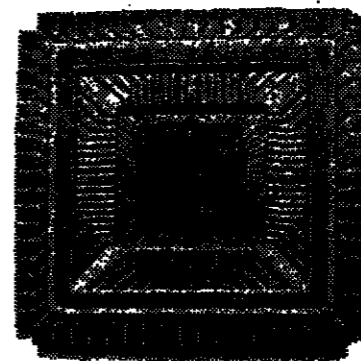
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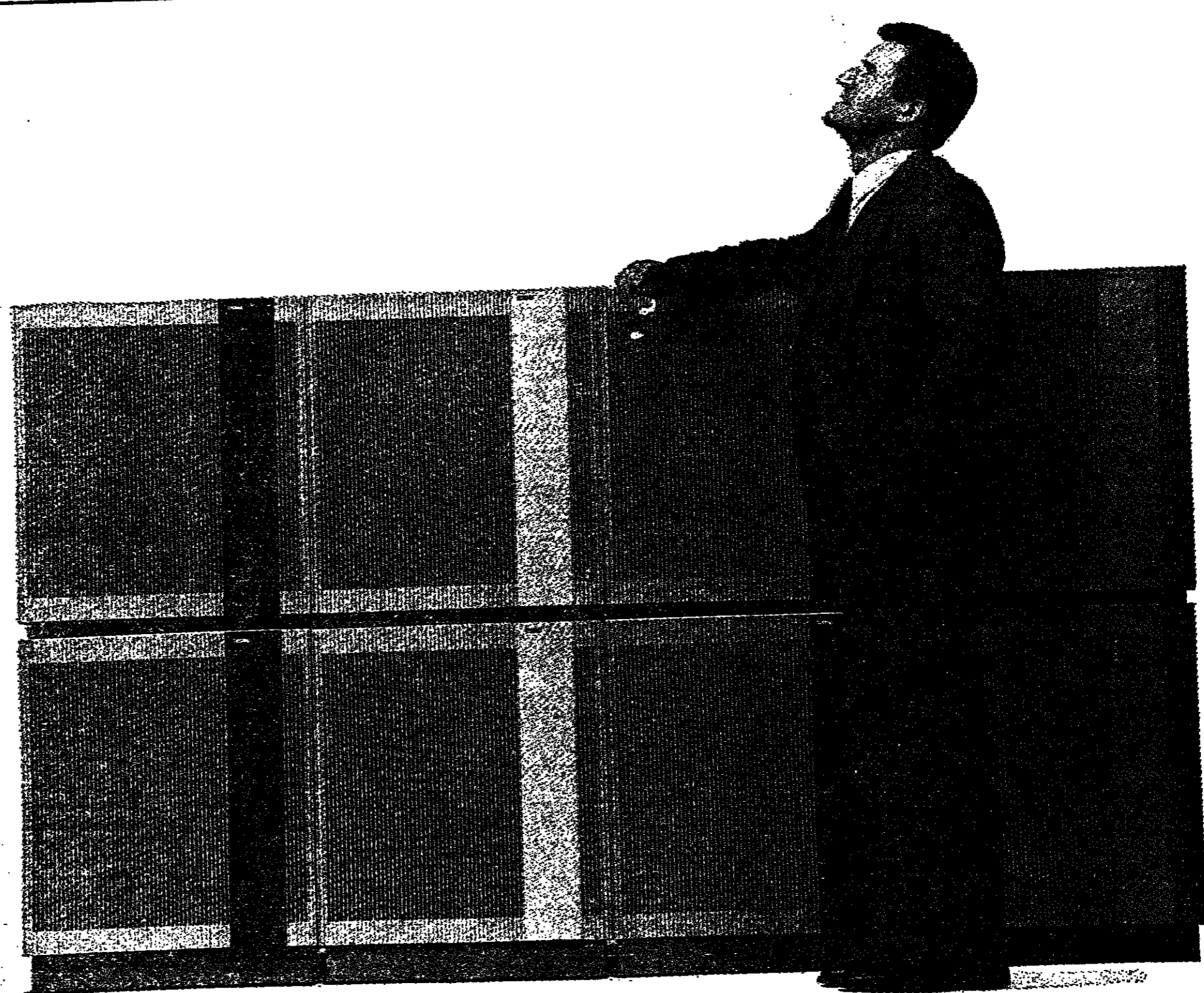
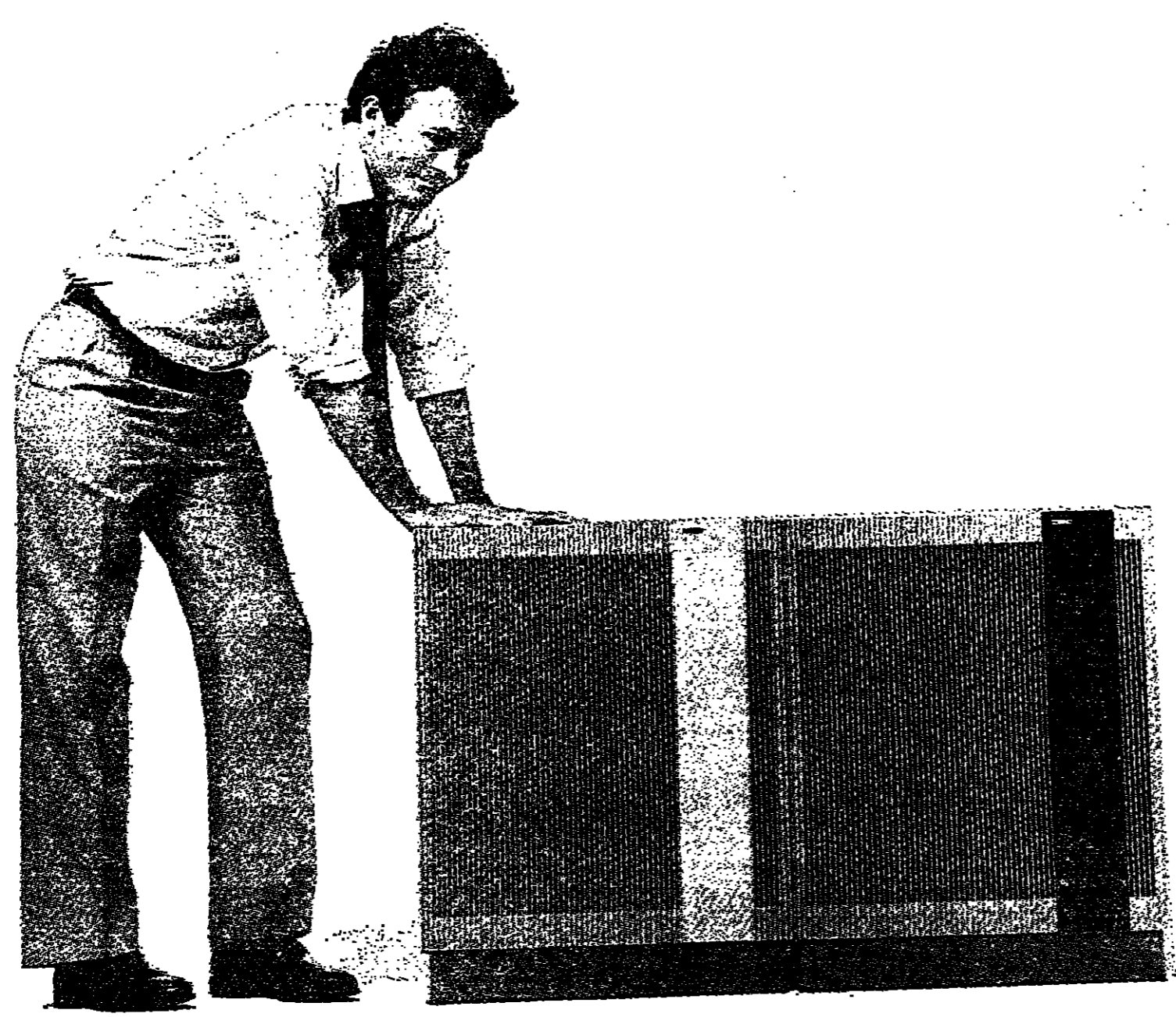
NCR 9800. The evolution of the mainframe.



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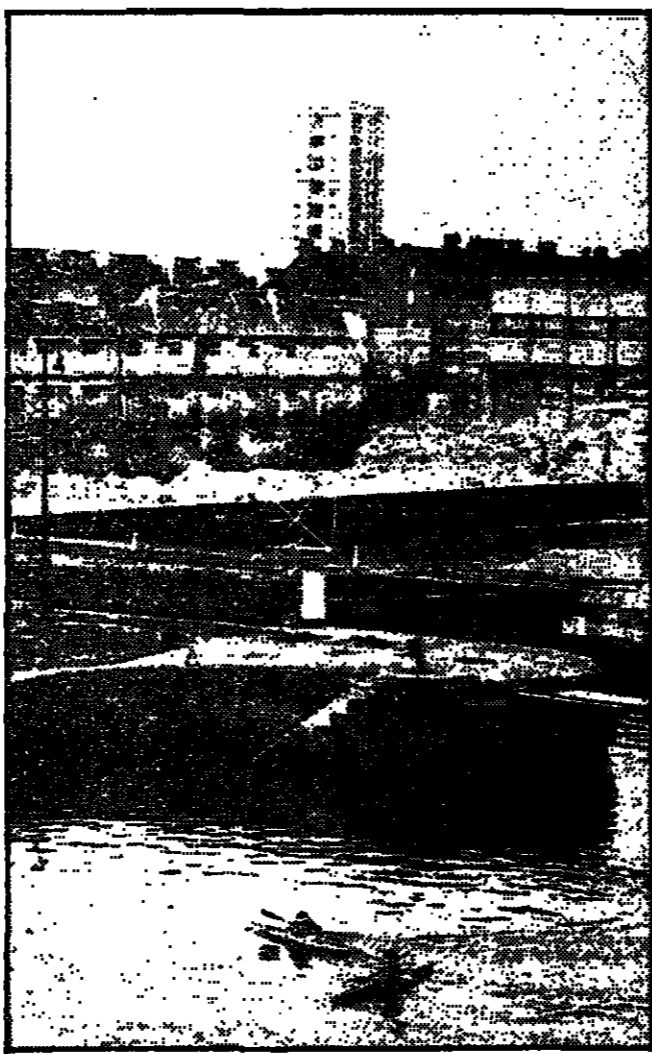
THE ARTS

The Orphan/Greenwich

Michael Coveney

The scene of Thomas Orway's Restoration tragedy is Bohemia and Philip Prowse, renewing his fruitful association with Greenwich, has set his production in a high-walled classical garden of tombs, stone drapery, trailing ivy and a curious array of arches, brooms, tools and hoes. Here the retired courtier Acasto, the retired, courtier Acasto, the retired, courtier Acasto, the retired, courtier Acasto...

Architecture/Colin Amery
Good omens for future DOE policy



Dockland is one of the great missed architectural opportunities of the decade—can Mr Ridley inspire a more creative approach?

In the years running up to the Millennium any Secretary of State has the opportunity to look at the environment in a way that is more than simply expedient and vote-catching. There is no reason why a Millennium Commission should not look at the visual future of Britain and begin to plan actively for serious environmental improvements. The French Government has succeeded in bringing a major series of improvements to the centre of Paris, cultural monuments that will be of lasting interest. There is no reason why some longer term thinking about the environmental future should not mark the Ridley years, particularly as British architecture is at one of its most intriguing transitions. As the tourist season slowly creeps to life in the capital, there are gradual signs that the old hub, Piccadilly Circus, is slowly recovering from the periodic insipidities of the past. Architects Chapman Taylor and Fryer, in a broader, less well-known plan for the refurbishment of the London Pavilion. Partner Nigel Woolner has taken the bold step of adding floors and a roof to the existing building in a solid French classical style. He has even incorporated an encouraging mass of figurative sculpture in his design. Not all the figurative input is sculptural, however. The new occupants of the Pavilion, Madame Tussauds (now known as the Tussauds People), are to install an exhibition to be known as Rock Lives. Life-size "rock heroes" will stand on the balconies of the restored building as a potent lure for the pop faithful. Eros will withstand the constant unblinking gaze of perennially waxen rockstars. While the restoration and enhancement of the London Pavilion itself is to be applauded, what should be questioned is the rapid spread of uses for old buildings and older parts of cities that are entirely erratic. It is to be hoped that Mr Ridley will breathe some new life into the inner cities and not continue the process of petrifying so much of the country as an exhibition of the past.

A Little Hotel on the Side

B. A. Young

All Feydeau farces work on the same principle. In Phase One an assortment of respectable people starts unrespectable liaisons. In Phase Two, these liaisons lead to the comic series of errors in which the characters, intended to meet one another meet instead the most embarrassing of others. In Phase Three, all is tidily packed up. In A Little Hotel on the Side (John Mortimer's title for his translation of L'Hotel du littore change at the Bristol Old Vic), Pingleton, a building contractor, is anxious to seduce the wife of his neighbour Paillardin, an architect. Pingleton's wife, who has to be out for the night, takes the precaution of locking her husband in; but Pingleton has a rope ladder, as any decent French husband should have. When he and Marcelle Paillardin arrive at this hotel, who else should be there but Paillardin's student nephew Maxime, with Victoire, the Pingleton's maid; Mathieu, a friend of the Pingleton's who has a bad stammer when it is raining, and his four schoolgirl daughters; several other guests with several comic characteristics; and ultimately half a dozen policemen sent to investigate a report of immoral conduct. With such material, plus a

Laurie Anderson/Hammersmith

Andrew Clements

Though she seems to draw ever nearer to the common currency of rock, Laurie Anderson's music still remains rooted in the performance-art tradition that she followed in the 1970s. The gap between her early recordings with John Giorno and William Burroughs, and the slick Nile Rodgers production of "Language is a Virus" on her latest album might seem enormous, but her skillfully she has managed to combine minimalist processes and rock-based material into a very marketable package. When she last appeared in London two years ago it was to present her music as a "performance-art" show. For her dates at the Odeon Hammersmith over the weekend—carefully labelled as "Performances," not concerts—the point of reference was her recent film, Home of the Brave, which forms the basis of her most recent record. Songs from the film were well represented: the mixture of gentle social comment, electro-acoustic gadgetry and affectionately integrated with video and stage effects, is saved from ever seeming pretentious by the perfectly judged humour, the pre-

As Mr Nicholas Ridley follows on from Mr Kenneth Baker's short innings as Secretary of State for the Environment there is hope for a flowering of Ministerial interest in architectural affairs. It is the first time that the Secretary of State has had such an impeccable architectural pedigree. He is the grandson of that great architect, Sir Edwin Lutyens, and was brought up in a house of no mean architectural distinction, with a fine garden layout by Lutyens. He must certainly be the first Environment Secretary to have slept in his cradle under those whimsical chandeliers that Lutyens designed for his daughter and for the Viceregal nurseries at New Delhi. These auspicious beginnings make him the ideal candidate for a continuation of the policies of less aesthetic control from Planning Committees and a continuation of the marked revival of enlightened architectural patronage that has commenced in the last few years. When he looks out of his window on the top floor of the Department of the Environment in Marsham Street it will probably strike him that London is seeing a rebuilding boom on an unparalleled scale. To the east lies the Dockland, still the great unmissed architectural opportunity of our times. Nearer his office, in the centre of London, Charing Cross, two major chunks of Trafalgar Square, the South Bank and parts of Piccadilly Circus, are all being redeveloped. In the City, sites around St Paul's, the Mansion House, Liverpool Street and the whole of Spitalfields Market are waiting to adopt new plans. The growth of a new kind of financial market in the City has created the need for a new type of office building that demands high ceilings and large areas of floor space. James Stirling is demonstrating the new kind of contextual architecture that could set a promising pattern for the future of the high-density city. In the housing world Mr Ridley could do worse than look at some of the community housing initiatives in Liverpool and Glasgow. As the maintenance and renewal of the

majority of the public's housing built in the 1960's is the Government's major problem, the Minister would do well to consider the encouragement of ownership trusts that inspire a sense of responsibility in tenants. In architectural terms the future for public housing must be the abandonment of the isolated ghetto and the re-integration of public and private housing. As Secretary of State Mr Ridley has his own world of Government patronage. He could encourage the raising of architectural standards in the Property Services Agency and speed up the removal of their deadening influence from our national museums and galleries. In their anxiety to speed up the planning process it is to be hoped that the new minister will see the vision of Thatcherite Britain as something more than a rash of hypermarkets and business parks. It is the future of our cities that needs the kind of enhancement an architecturally committed

Ballet Rambert Award winner to paint jubilee plans

Cardinal Hume

The Ballet Rambert will celebrate its diamond jubilee with a three-week season at Sadler's Wells from June 12-28. Under its new artistic director, Richard Alston, the company will present seven new works to London including four world premieres from choreographers Michael Clark, Ashley Page, Ian Spink and Christopher Bruce. The three London premieres are by Richard Alston (two) and company dancer Mary Evelyn. The season will open with a special 60th Birthday Performance which the Queen Mother will attend. During the season there will be an exhibition of photographs of the Ballet's founder—Marie Rambert the Dancer—in the Dress Circle Bar.

Double bill/Old Red Lion

Martin Hoyle

Islington is even richer in fringe theatre than Hammersmith and Fulham. West London may boast Riverside Studios and the Bush; the north counts with the indispensable Almeida, the venerable King's Head and the adventurous Old Red Lion. The last-named pub theatre is presenting a double bill by woman writers—one American, one British, as befits the mid-Atlantic Janus-like stance of the Theatre La Beot company. Antony Ward's set paints the walls with sun-flooded horizontal bands of green, blue, orange and yellow, and adds a bed for I've Been Running by Clara Meisel and a rack of plus rubber lizards, for Candy and Shelley go to the Desert by Paula Cizmar. Terry Johnson, better known as one of the brightest of young playwrights, directs. The perpetual worrier, the idealist nagged by her own inadequacies, real or imagined, the introvert betrayed or tolerated by uncomprehending and easy-going friends and lovers, is a figure common to both plays. In the first, Cess juggs compulsively as she makes lists or thinks of her childhood. In a long opening monologue she describes the release that physical action brings from the prison of her mind.

Thalia Myers/Wigmore Hall

Paul Driver

Time moves back and forwards. Cess watches her younger self (a doll) comforted by her mother. To explain the little girl's tears the woman launches into a speech about women that brings in female aviators, film producers and Boedicea. To the zany discursiveness of such observations as "It's not that women are illogical and irrational—there would be no decent cooper brings the funny, bright-eyed unstoppability of the obsessed. Ultimately one sympathises with the adult Cess's long-suffering boyfriend in his bewilderment, and resents an abrupt and enigmatic ending, as the heroine strides purposefully off with her hair in search of liberating action. But the tone is consistently light, unpretentious and entertaining. The author, an actress, has a good ear for off-beat but convincing dialogue. The eponym's townswomen face nature in the raw with the usual trappings of survivors, dark glasses and cold cream in Candy and Shelley are New Yorkers. Their horror at being stranded in the sun-baked wilderness thanks to an overheated radiator is sharply chronicled, and takes in squeamishness, erotic fantasies, panic at a troupe of passing motorcyclists, and reexamination at sexual betrayal. Zoro Weill lacks punch and attack as the put-upon Candy, practical in her khaki shorts and grubby sneakers. Tuttering in high heels, poured into her blue denim matador pants, Sharon Bourke (excellent as Cess) makes a resilient Shelley, the eternal adapter and opportunist. Nick Dunning's bike-leaner menace there lurks the wretched messianic sound. The slow movement was very tranquil and relaxing because so vacuous; the Con brio finale a scurry of octaves and a splashing of easy long chords. The whole thing might have been written in a morning; it was musical candour, melting upon aural contact.

Arts Guide

Opera and Ballet
WEST GERMANY
Berlin, Deutsche Oper: Don Giovanni
brings Ashley Putnam, Pilar Lorenz, Lenus Carlson and Rüdiger Woblers together. La Gioconda is a Felipe Sanjust production. Maria Stamatou makes her debut in the title role. Zar and Zimmermann is a well done repertoire performance. (34 81).

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.
NEW YORK
New York City Ballet (New York State), Lincoln Center (870 5970). American Ballet Theatre (Opera House), Mikhail Baryshnikov brings his company to its two-month spring season with four new works choreographed by Kenneth MacMillan, John Taras, David Gordon and Karole Ann Lippa, which join the repertory that includes The Nutcracker, Don Quixote, Giselle and La Bayadere. Ends July 5. (382 8000).

Settling old scores
It's a week for prying into the secrets of the dead in the auction houses. On Thursday Christie's disposes of the contents of a recently uncovered black tin deed box. It belonged to the literary publisher George Murray and contains letters from many of the great 19th century lions. There is one from Dickens which is a memorial to the recently deceased Thackeray, and comments on his "mastery of the English language." In fact Dickens and Thackeray were great rivals, and did not speak for five years. This in memorandum to the author of Vanity Fair carries a top estimate of £3,000. Highest price in the group should be around £6,000, paid for the autograph manuscript of Mrs Gaskell's novel "Sybil's Lovers"; no major manuscript by this author has appeared on the market. Sotheby's disposes of its manuscripts, many of them musical, tomorrow. The most important item is a rare 60-page autograph manuscript by Schubert which could sell for £200,000, as should Wagner's piano arrangement, in his own hand, of his overture to Tannhäuser. Morbid items include locks of the hair of Weber and Liszt and a piece of the curtain from Wagner's death-bed (£100 or so). Einstein's passport might raise £2,000, and Colette's script for the 1949 version of the film Gigi has a £5,000 top estimate. Froust has his funny moments, £12,000 is anticipated for the and a witty poem dedicated to his friend Reynaldo Hahn carries a £5,000-£6,000 forecast. Perhaps the most interesting section of the auction is of album leaves, lyrics and composers. Admirers pestered by a quotation from one of their wags as early as the 18th century are the offering of Puccini (very common and only worth around £600); Verdi (quotes from La Traviata (up to £2,000) and fragments by John Field, Offenbach, Donizetti and Mendelssohn. Also on Wednesday Sotheby's is holding its first auction of garden statuary and architectural items at its Sussex saleroom near Billingshurst. This is the biggest-ever sale of its kind. Along with such grand items as the black marble staircase which once graced Hamilton Palace in Scotland until its demolition by the Duke of Hamilton in the 1820s, and the George III wrought iron staircase from Ashburnham Place in Sussex, are more rustic lots such as the stone lions and other statuary which enhanced the Knolls Fosse garden of the theatrical impresario, "Binkie" Beaumont. At Phillips on Thursday two very rare 17th-century hats come under the hammer. One is made of straw and split cane; the other lined with green silk. Accompanying them is a late 17th-century black and gilt lacquer hat box, probably Indo-Chinese. A price of up to £12,000 is anticipated for the

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AID TO SUB-SAHARAN AFRICA

Time for a new initiative

By Tony Hawkins in Harare

Wise caution from Delors

AT FIRST sight the plan announced last week by Mr Jacques Delors, President of the EEC Commission, to liberalise capital movements in the Community by 1992 looks almost absurdly slow.

However, there is a great difference between what one government may be keen to do for reasons of doctrinal conviction, or in a spirit of experiment, and what should be undertaken as a binding commitment by a group of governments.

Towards better government

THE LATEST report of the House of Commons Select Committee on the Treasury and Civil Service, which no doubt MPs are digesting during this week's parliamentary recess (or perhaps not), is another example of the kind of committee which can be in unearthing evidence, and how feeble in reaching conclusions.

In this case, the absence of ringing recommendations is probably to be welcomed. The whole business of the machinery of government which implicitly is what the report is about, is one where it is more important to get the long-term solutions right than to go for instant headlines.

It is instructive that the principal memorandum submitted to the committee—by Sir Robert Armstrong, the head of the Home Civil Service and Cabinet Secretary—draws heavily on statements by Sir Warren Fisher when he was head of the Civil Service in 1930.

TODAY THE UN General Assembly opens a special session on sub-Saharan Africa. It could legitimately be an occasion for some expression of relief, since economic prospects look brighter than they have since the 1970s.

It is unlikely that any of the participants at the special session seriously expect it to turn into a pledging session by donors. Expectations are low, especially on the donor side.

Sub-Saharan Africa presents the most formidable contemporary challenge to the development community. It is the one region of the developing world where population growth is both high and accelerating, where the investment rate is falling and where resource efficiency is low and declining.

In 1981, in the first of four World Bank reports dealing with Africa's development problems, the principal author, Elliott Berg, while taking international difficulties into account, argued that Africa was "largely stagnant" in the 1980-1984 period.

Patrick's progress

Sir Patrick Sergeant, having stepped out of daily journalism after 25 years as City editor of the Daily Mail, is getting down to the serious business of becoming a multi-millionaire.

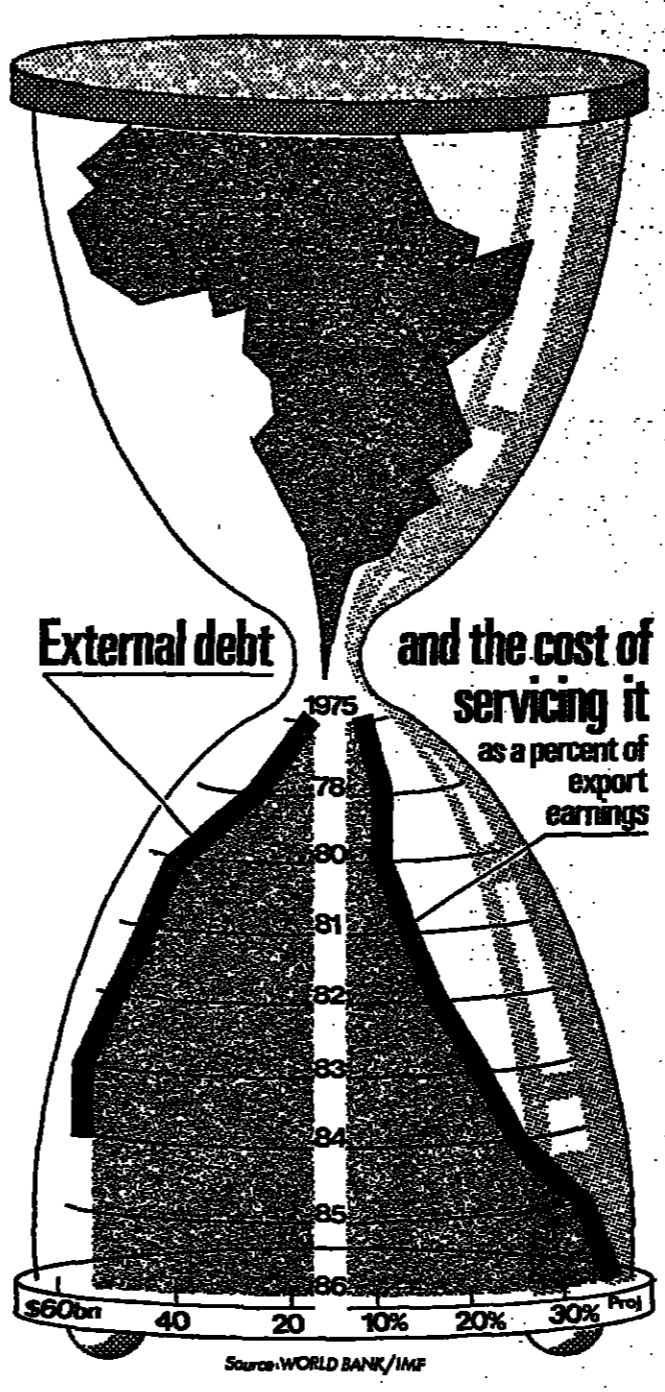
Sergeant founded Euromoney magazine in a corner of his City office in 1969 with £6,200 capital, and watched it grow into one of the leading specialist publications on banking and international capital markets.

Next week, he embarks on a European road show to drum up support for an offer for sale that values Euromoney at more than £30m.

Most of the equity in Euromoney is owned by Sergeant's former employer, Associated Newspapers. But the ex-Mail man and his colleague, Frédéric Fallon, Euro's managing director, can expect to pick up almost £2.5m on the issue.

Not that Sergeant is short of a penny or two. When still at the Mail and a director of Associated, his annual earnings regularly overshadowed those of his boardroom colleagues, thanks to Euromoney.

But perhaps such bounty is only to be expected for the man who penned the "Inflation Fighter's Handbook."



by bilateral donors in the form of additional aid and debt-relief. While the realism of these projections of enhanced aid flows and expanded debt relief is open to question, given the US budget problems and public spending cuts in most donor countries, there is a growing awareness on the part of donors of a change in the character of the African economic crisis.

Men and Matters

With Hesse as chief executive, Twyford has grown rapidly, twinning with a similar facility in Santa Paula, California, last year, and now with an offshoot in Malaysia.

Its speciality is micro-propagation of plants of all kinds, from crops to flowers and house-plants. Its techniques promise to cut years from traditional cycles of plant breeding and yield healthier, more productive plants.

Eastern Europe is one of the principal suppliers of the French small canning industry, and already two establishments in the Dijon area in Burgundy have had to lay off workers because of shortages of the creatures.

Enough to make the Russians see red, as a Welshman remarked on discovering that after Smirnoff comes... Tafski.

Glittins, who has already rediscovered Welsh Chwilog, and concocted a Welsh dry gin and a Welsh cream liqueur, says that the soft water of the Brecon Beacons gives his vodka a smooth, clean taste that should compete well with imported Russian and East European brands.

"If I finish the course — my daughter's promised to check out all her Bob Geldof records."

plan focuses on 15 middle-income 'developing' countries, mainly in Latin America, which have borrowed heavily from commercial banks. Only two sub-Saharan African countries — Nigeria and Ivory Coast — fit into this category, meaning that in its initial form, the Baker Plan offers little to the heavily indebted low-income sub-Saharan countries.

Africa's liquidity problems have been accentuated by the build-up of its reliance on short-term sources of funding — and especially the IMF — since the mid-70s. Borrowings from the fund were modest until 1979, averaging \$1.2bn annually between 1975 and 1979.

Against this background, it is hard to see the chances of a sub-Saharan Africa achieving the special session of the General Assembly. Despite the short-term optimism for a better performance in 1986-87, it is difficult to be optimistic about longer-term prospects. The necessary enhanced resource flow are slim: commercial banks look to be firmly on the retreat from Africa with Bank of International Settlements (BIS) figures showing a decline in net lending from \$6.5bn at the end of 1983 to just over \$4bn at the end of last year.

Advertisement for Brymon Airways featuring a map of flight routes and a table of services between Heathrow and Plymouth. The table lists frequencies and prices for various routes.

FOREIGN AFFAIRS

Paying the price of dollar debauchery

By Ian Davidson

AT THE Tokyo summit three weeks ago, the leaders of the seven leading industrialised countries promised an ever more perfect commitment to the constructive and co-operative management of the international economic system.

The trouble is that affirmations of virtuous behaviour have been heard many times before, but have rarely been followed by action.

It may be that the danger will turn out to be less than it seems, and that the war can be averted at least within manageable limits.

The bill may never reach the statute book—the administration has threatened a presidential veto to prevent it.

Ten days ago the Trilateral Commission (which gathers business and other leaders from Europe, Japan and the US), held a plenary meeting in Madrid.

Mr Reagan pursued a policy of "benign neglect" towards the dollar; like Mr Nixon before him, he has finally been compelled to move back to the middle ground.

Washington, which is reinforced by its fears of protectionism. There seem to be at least three problems: the numbers look too daunting to admit of any rapid escape from the present situation.

Dr Bergsten believes that the US had been headed for a \$300bn current account deficit before the dollar's decline; now, after a 25 per cent trade-weighted depreciation, it still expects a \$100bn deficit.

Japanese policies will obviously be pivotal, on political as well as economic grounds. Last month's Maekawa Report recommended a switch from export-led growth to domestic consumption and investment.

Unfortunately, political opposition to the Maekawa recipe inside Japan, from farmers, small businessmen, coal-miners and small distributors, as well as from within the governing LDP party, is growing stronger.

Three scenarios for the Japanese economy (1986-1990 average)

Table with 4 columns: MAIN INDICATORS, No policy change, No policy change with further year appreciation, International co-operation type. Rows include Real growth rate, Current account surplus, Percentage of GNP, Yen/Dollar exchange rate, Budget deficit.

Source: Based on "Kato Model" of the Daiwa Securities Research Institute (April 1986). Figures in parentheses are for 1990. Japanese fiscal year (April-March) is used.

motive" scenario for Japan, in which the average economic growth rate over the next five years would be boosted to 4.5 per cent, and the budget deficit to 3.4 per cent of GNP.

Part of Dr Bergsten's recipe for partnership is the recommendation that the world needs to erect more effective international institutions, rules and procedures.

ideal of free trade and restraint recurrent bouts of protectionism, it is the existence of Gatt with its principles and its procedures. There is no corresponding institution for refereeing economic or monetary policy.

Taken together, the numbers, the Tokyo communiqué and the protectionist pressures in Congress seem to imply a concerted European policy, in parallel with Japan, of faster economic growth. But what do we observe?

Perhaps the worst will be avoided. Perhaps the US administration will succeed in keeping the protectionists in check. Who knows, perhaps we shall even see the launching of a new round of Gatt negotiations in the autumn (though I doubt it).

The governments of the seven summit countries will have their work cut out to prevent things getting to such a pass.

Lombard

How to reform competition law

By Michael Prowse

WHICH COUNTRY has the more effective competition policy: Mrs Margaret Thatcher's Britain or Mr Andreas Papanastasiou's Greece?

Britain's position is much less satisfactory. Although the Thatcher Government talks a lot about the virtues of competition, it has until now shown very little interest in competition policy.

The root of the difficulty is that since 1948 British legislation has started from the premise that anti-competitive behaviour is acceptable so long as it cannot be shown to be against the "public interest".

All kinds of unfortunate consequences flow from the UK's characteristically woolly public interest criterion. The absence of clear prohibitions makes private actions for damages virtually impossible.

Even if action is taken there are no real sanctions: the Office of Fair Trading can only rather lamely tell the offenders to stop being naughty.

Under EEC competition law, the position is quite different. Companies know where they stand: unless they can win an explicit exemption, anti-competitive behaviour raises the prospect of prosecution, heavy fines (as seen in the recent case involving ICI and other companies in the plastics cartel) and private actions for damages.

EEC competition law already applies in Britain but only when trade with another member state is affected. Also, as companies are at last beginning to realise, it can be enforced without the hassle of going to Brussels.

A review of British competition policy is apparently about to be announced. What is the point of making marginal adjustments to the present ineffectual regime, or even of dreaming up new laws, when the Treaty of Rome already exists?

A market for the big boys

From the Finance Director, Bowater Industries. Sir, I was pleased to see your editorial of May 20 supporting the development of a sterling commercial paper market.

Spies who steal computers

From Mr P Ashdown MP. Sir, May I first compliment you on David Buchan's Weekend FT piece, "The spies who steal computers" (May 17).

The French Secret Service never discovered who their source was. The names and agents who vanish, their identity unknown, are, as I understand it, always looked on with the utmost suspicion.

Where I totally agree with Mr Buchan is over the need to properly guard our military related technology from falling into the wrong hands.

Letters to the Editor

law. Nor did Mr Buchan, I think, convey that which had really made Michael Ludlam develop his "damn the regulations" attitude.

Meanwhile, earlier this year Geoffrey Partie, the Trade and Industry Minister, told me that US shipments of technology to the Eastern bloc were in excess of \$1bn.

Anatomy of UK inflation

From Mr L. Copeland. Sir, The figures produced by Robin Marris in his "Anatomy of UK Inflation" (May 21) are of great interest.

This analysis seems highly improbable. A rise in a relative price cannot by itself generate inflation, or the expectations thereof, whether the relative price is that of crude oil or public sector services or anything else.

expected and actual. The rise in public sector prices in the UK reflected, albeit jerkily, the trend rise in the relative cost of services, a pattern repeated in every Western country.

More to the point, the impact of higher public sector prices is likely to have been to some (probably small) extent reflected in lower prices than otherwise in the market sector of the economy.

Laurence S. Copeland, University of Manchester Institute of Science and Technology, PO Box 33, Manchester.

Selective reflation

From Mr S. Collins. Sir, In Mr Brittan's otherwise excellent article on the state of the UK economy (May 22) he wrote: "we need 'reflation' like a hole in the head."

While Mr Brittan correctly explained that price inflation is in part a consequence of wage inflation, he did not appear to recognise that the authorities have no effective means of tackling that problem.

It seems to me that Mr Brittan is whistling in the dark in his optimism that wage inflation will moderate at some stage, allowing us leeway for selective reflation.

Collection of VAT

From Mr R. Aspin. Sir, The Government is proposing to allow businesses to defer payment of VAT until they have received the money from their customers.

This ignores the fact that firms claim the VAT charged on their purchases whether they have paid for them or not. From the start of VAT, in April 1973, traders have been accountable for the tax on their sales.

The effects of a pay rise

From Dr C. Williams. Sir, While not wishing to enter the debate over the relationship between wage rates and employment, it is necessary to correct the basic error made by Mr Beattie (May 20).

As he points out, an "average" rate plus national insurance at 38 per cent on a pay rise, but overlooks the fact that the employee also pays tax on his pre-rise income.

YET ANOTHER PROGRESS REPORT.

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FINANCIAL TIMES

Tuesday May 27 1986

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Terry Byland
 on Wall Street

Futures lead way to rally

WALL STREET went away for the Memorial Day weekend in better form than seemed likely only a week earlier, with the dollar, the bond markets and stock prices scrambling to recover some of the ground lost during the past month.

In the securities markets, the swiftness of the upturn caught the institutions wrong-footed - but only for one day. Turnover, which was thin at the beginning of the week, rose on Thursday and was going well on Friday until everyone left Manhattan for the holiday weekend.

The impetus beneath the stock market's rebound came from premiums on stock index futures, which triggered stock buying programmes on Thursday and Friday. Less easily answered is: "What triggered the stock index futures?" The most convincing answer is the renewed downturn in crude oil futures in New York - checked at the end of the week - revived optimism over inflation, interest rates and corporate profits.

This coincided with the belief in the market place that the shakeout had opened the way for a rally, based on a favourable view of the Senate committee's tax bill, which trims maximum corporate tax rate from 46 per cent to 33 per cent.

Having agreed that the poor first-quarter corporate results were only to be expected, analysts have now transferred their most optimistic forecast to the second half of the year.

Merrill Lynch sees a gain of 22 per cent in corporate profits for the June quarter, followed by a 16 per cent gain in the third quarter and then a leap of 30 per cent in the final quarter, which will benefit from corporate write-offs in the final three months of 1985.

Goldman Sachs, in its latest research focus, is similarly, but not quite equally, bullish on profits. Agreeing with many others that oil industry weakness will keep corporate profits back in the early part of this year, Goldman sees "stronger gains" in the second half, culminating in a 20 per cent gain in the final quarter and a year-to-year gain of close to 15 per cent.

This translates, believes Goldman, into growth of about 31 per cent in profits of the Standard & Poor's 400 stocks and of 19 per cent on those of the S & P's 500 companies.

But the renewed weakness in oil prices, even if it is maintained, leaves investors to decide whether it is bonds or equities that offer the greater opportunity. Bond yields fell 20 basis points last week, but have a further 25 to lose before matching the low of two months ago.

For the short term, bonds could move up further and faster than stocks. Goldman, which considers bond market assets should make up 20 per cent of portfolios, now says 25 per cent of cash flow should be put into the bond market. The extra cash, it says, should be taken out of new property investment by having its cash flow allocation to 5 per cent.

Many analysts would agree that property investment should be placed under restraint. In addition to the widely recognised property problems in Texas and other Sunbelt states, there are signs that the Manhattan condominium market is beginning to soften.

If the stock market is to continue taking its share of new cashflow investment, it is no surprise that attention is reverting to those sectors with fortunes linked closely to oil prices. Last week saw active trading in airlines, although buyers were more selective than last time.

Dr Julius Malodits, airline analyst at Salomon Brothers, recently told clients the industry's financial health was "equal to, if not better than, on the eve of deregulation," although he thinks there will be further "consolidation" as the laggards fall to the predators.

The best-favoured seems to be American Airlines, acclaimed as a financially strong group, well placed to benefit from the switch to holidays at home by US tourists. Although close to the 52-week high, the stock is already showing signs of leading the sector forward again. Similar arguments can be posed for United and for Delta.

Pan Am, however, was bumping a 52-week low at midweek - the stock rallied later. Its transatlantic traffic could be vulnerable to the same kind of setback that has already hurt British Caledonian. For the near term, Pan Am's sale of its Pacific routes looks unfortunate.

Company	Price	52-week range
AMR	\$38	\$31-\$37
Pan Am	\$24	\$10-\$24
UAL	\$59	\$45-\$40
Delta	\$44	\$33-\$36

UK spending focuses on claim for extra £3bn

BY ROBIN PAULEY AND PETER RIDDELL IN LONDON

MR NICHOLAS RIDLEY, Britain's new Environment Secretary, will this week review a preliminary bid for an additional £3bn (£447bn) of housing and local authority expenditure for next year. This was submitted by his predecessor, Mr Kenneth Baker, on the day before last Wednesday's ministerial reshuffle.

The decision will have a major influence on the forthcoming Cabinet debate about the balance between higher public expenditure and income tax cuts next year, which is a key period in the run-up to the next general election.

Mr Baker requested an additional £2bn of local authority current expenditure and a further £1bn on housing and related capital spending.

Treasury ministers object vigorously both to the scale and timing of Mr Baker's bid arguing that it was trying semi-publicly to commit and embarrass his successor.

Under new procedures all bids for additional money have to be made in writing to Mr John MacGregor, the Chief Secretary to the Treasury, with copies to Mrs Margaret Thatcher, the Prime Minister. The deadline is the end of this month.

Mr Ridley has not withdrawn Mr Baker's bid so far and this might appear politically damaging. But he is expected to take time to re-examine the proposals by seeking Treasury permission for an extension of the deadline of two weeks to permit "a review and consideration."

Mr Ridley has a reputation as a firm supporter of restraint in public expenditure, but he is expected to take a more flexible line in practice, especially in relation to the £2bn rise in local authority spending. The increase is required merely to bring next year's plans into the realities of what is currently being spent locally.

Moreover, ministers are aware of a furor caused in traditional Tory parts of Britain by this year's squeeze on the rate (local property tax) support grant settlement. Mr Ridley has made known his belief in the importance of getting the settlement right.

In recent Whitehall discussions on next year's provisional settlement the Treasury was sent away to review its proposal for a tighter squeeze and the issue will be one of the first for Mr Ridley to determine.

The Department of the Environment has estimated that a 1 per cent point cut in the basic rate of income tax is equivalent to a 7 per cent change in local rates.

The additional £1bn a year on housing expenditure contains items such as support for an increased number of urban development corporations and for the modernisation of inner city council properties to permit their transfer away from local authorities.

In his new role as Education Secretary Mr Baker is expected to submit a bid for at least an extra £1bn next year, although no commitment was made on this when he was appointed.

The Treasury is keen to be seen to be responsive to the public, and Conservative Party concern over the level of public services such as education and housing while not changing the existing overall spending total and thus reducing the scope for tax cuts.

In a weekend speech Mr MacGregor called for "a sensible balance" between public expenditure and provision of public services and a further reduction in the tax burden. This may involve a search for cuts in non-social programmes.

Benedetti to raise L550bn on bourse

By Alan Friedman in Milan

CIR, the holding company for many of Mr Carlo de Benedetti's industrial and financial interests, last night announced plans to raise L550bn (£352m) by means of an equity issue on the Milan bourse. Mr de Benedetti's latest cash call, the largest of the current year, comes as the Milan stockmarket is continuing its runaway bull run.

According to CIR, part of the funds will be used to increase its share stake in Olivetti by acquiring shares from CIR-Alcatel of France. This should increase CIR's stake in Olivetti from 15.7 per cent to about 20 per cent. The CIR equity offer will include both a rights and a scrip issue for shareholders.

CIR says it will also use the £352m of proceeds to make new acquisitions in the food sector. It already controls the Perugia-based Buitoni pasta and chocolates group as well as the recently acquired Davigeli frozen fish distributor in France.

CIR said it would also develop its industrial activities in Europe - and especially in France via Serus, a Paris-based shell company modelled in CIR. In France, CIR owns 19.4 per cent of the Valeo car components group and is trying to increase that to 36 per cent with a hotly contested partial bid.

CIR, which yesterday said its consolidated net profits more than doubled to L58.5bn last year, owns strategic holdings in investment banking, tobacco industry machinery, publishing and insurance companies in Italy. Consolidated turnover last year totalled L1,447bn - more than four times the 1984 level (the increase being largely due to the acquisition of Buitoni).

Mr de Benedetti, through his Sabaudia and Cofide holding vehicles as well as CIR, has been taking advantage of the booming Italian stock market for more than a year now to raise funds which he then uses for acquisitions at home and abroad. Last year his various holding companies raised more than L1,000bn, a level which he is now approaching after only five months of 1986.

Rabin rejects Thatcher call for elections

By Andrew Whitley in Jerusalem

MR Yitzhak Rabin, Israel's Defence Minister, yesterday firmly rejected a call by the visiting British Prime Minister, Mrs Margaret Thatcher, for elections in the occupied West Bank and Gaza strip.

Mr Rabin, who is responsible for administering the occupied territories, told Mrs Thatcher that he did not think that elections would be brought to a halt.

Mr Rabin said after a breakfast meeting with Mrs Thatcher: "It looks to me very strange that the first place in the whole Arab world that there will be free elections would be under so-called Israeli military occupation, while in the Arab countries there is not one elected mayor."

Disagreements over Mrs Thatcher's proposal marred what had otherwise been a remarkably harmonious visit - the first to Israel by a serving British Prime Minister.

The call for elections forms the centrepiece of Mrs Thatcher's stated desire to improve living conditions for the 1.3m Palestinians living under Israeli rule and to encourage more moderate Palestinian leadership.

Mr Rabin criticised Europe for doing "practically nothing" to help improve conditions for the Palestinians and said he wished Europeans would do more, particularly for those in refugee camps.

Mrs Thatcher, who winds up her four-day visit today, is said to have retorted that, even when no solutions were apparent, one must persevere. A political vacuum invites and encourages terror, she told Mr Rabin, according to British officials.

Last night, Mrs Thatcher met an invited group of eight moderate Palestinian notables from the West Bank and Gaza, to sound out their views on the present impasse in peace negotiations.

Before the meeting, the Palestine Press Service, which is believed to reflect the opinion of Palestine Liberation Organisation, condemned the visit.

The meeting, which brought together such figures as Mr Rashid as-Shawwa, the deposed mayor of Gaza, and Mr Hanna Siniara, editor of the East Jerusalem daily newspaper Al-Fajr, took place in the British consulate general in East Jerusalem.

East Jerusalem is now formally annexed into Israel but is still treated by nearly all foreign governments as part of occupied Jordanian territory.

Murdoch makes 'final' peace offer to sacked print workers

BY DAVID THOMAS, LABOUR STAFF, IN LONDON

NEWS INTERNATIONAL yesterday offered a new package to the British print unions in a bid to end the dispute with its dismissed print workers over its move to its new plant at Wapping in east London.

Mr Rupert Murdoch, News International's chairman, said the offer was the final one and described it as "an extremely high price for bringing the dispute to an end."

News International is to withdraw the offer by this Friday, May 30, on the completion of any ballot of print workers which is under way by May 30.

Since January Mr Murdoch has been producing three national titles - The Times, Sunday Times and the Sun - from the heavily guarded high-technology plant in London's docklands. They were moved there overnight and more than 5,000 traditional print workers, who had gone on strike, were dismissed without compensation.

The print unions will be consulting their members on the offer, but would not be drawn last night on whether they would be recommending it for acceptance.

The offer was put together after a weekend of talks between News International and the five print unions. In their final stages, the talks involved Mr Murdoch and Mr

Norman Willis, the TUC general secretary.

The offer consists of five parts:

- Redundancy pay of four times a week's pay for each completed year of service. There is to be a ceiling of £155 in respect of the week's pay taken into account for calculations and minimum of £2,000 to any worker.
- News International will not exclude any dismissed worker from the chance of future employment with the company.
- The question of union recognition at Wapping and News International Glasgow's plant will be reviewed in a year.
- News International is to transfer to the print unions the whole of its Grays Inn Road site in Central London, where The Times and Sunday Times were printed. The only restriction on the transfer is that the plant cannot be used to print existing national newspapers for five years, other than the Guardian contract already being carried out there.
- News International will withdraw its legal actions against the print unions on the basis of each party bearing its own costs.

Mr Murdoch put a value of about £50m on the redundancy element of the package. Previously the company had talked of making about £15m available for redundancy.

Mr Murdoch said he did not expect to have to recruit many employees at Wapping in the near future, but any such recruitments would treat all applicants on their merits.

The decision to suspend the question of union recognition for 12 months covers the electricians' union EEPFU, which already has members inside Wapping. Mr Murdoch did not rule out the possibility that the National Graphical Association print union might eventually be recognised at Wapping.

The offer of the Grays Inn Road site now includes the editorial and administrative part of the building as well as the printing works which News International had previously offered to the print unions.

Ms Brenda Dean, general secretary of the print union Sogat '82, said that she was not overjoyed by the offer, but added: "It is certainly an improvement from when we arrived here."

Sogat is to consult its members in a ballot, but has not yet decided on whether to make a recommendation.

The ballot is likely to encounter considerable opposition from within the union.

Rush to sell French shares

Continued from Page 1

Mitterrand, added to economic uncertainties, means that France was entering "a period of political turbulence," a senior official said yesterday.

Mr Mitterrand has stepped up his criticism of Mr Chirac over uncertainties as the easing of redundancy procedures, his steam rolling of legislation through parliament and the revision of the autonomy to New Caledonia, France's Pacific territory.

Mr Chirac has equally stepped on Mr Mitterrand's toes by attacking his policy over the US Strategic Defence Initiative (SDI), demanding the recall of an ambassador named by Mr Mitterrand and accusing television journalists of being too favourable to the Socialists in their commentaries.

This is seen as the prelude to further battles this month over Mr Mitterrand's expected refusal to sign some of the decrees - including in part the privatisation decrees - put to him by Mr Chirac.

UK finance publisher in £90m share offer

BY TERRY GARRETT IN LONDON

EUROMONEY Publications, a leading UK publisher of magazines covering banking and the international capital markets, is coming to market in an offer for sale arranged by Merrill Lynch, which values the company at more than £90m (£135m).

The flagship monthly publication, Euromoney, is the brainchild of Sir Patrick Sergeant, former city editor of the London newspaper the Daily Mail for 25 years, who started the magazine in the corner of his office with capital of £8,200 and the backing of his employers, Associated Newspapers.

Euromoney currently boasts a circulation of 24,000 a month and a readership of 140,000 throughout 140 countries. The company has also expanded into business conferences, directory publications and electronic data-bases. Profits have expanded to £2.2m after tax in the last reported year.

Merrill Lynch has put a minimum price of 450p on the offer of 3m shares, equal to 15 per cent of the capital. The listing will be on the Luxembourg market in the form of international depository receipts (IDRs).

Sir Patrick said yesterday that it was in keeping with Euromoney's commitment to the Euromarkets to "set an example" and list the shares in Luxembourg. Merrill Lynch will, however, be making a market in the IDRs in London.

Just over 600,000 shares in the issue will come from Sir Patrick and Mr Padraic Fallon, managing director, which could raise up to £2.8m and leave Sir Patrick with a 5 per cent interest worth £5m.

Associated Newspapers, which currently holds 90 per cent of the equity, will not be selling any shares in the offer although its holding will be immediately diluted to 78 per cent and later to 75 per cent by the exercise of share options.

Gorbachev arms plan

Continued from Page 1

Lord Whitelaw said the two sides had discussed the disaster at the Soviet Chernobyl nuclear power station, but there had been no recriminations from the British side about the cloud of radioactivity which subsequently drifted across Europe.

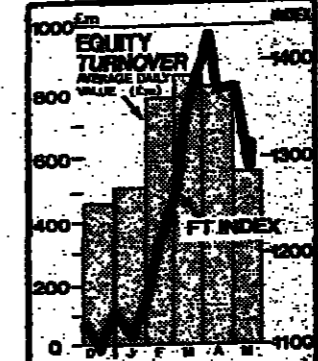
Mr Gorbachev was "very cooperative," however, in discussing proposals for a convention to be set up to exchange information on civil nuclear power.

The delegation gave Soviet officials a list of names of Soviet dissidents about whom concern has been expressed in Britain.

World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	25	10	10	25	10	10
Amman	25	10	10	25	10	10
Amsterdam	15	10	10	15	10	10
Ankara	24	10	10	24	10	10
Antwerp	15	10	10	15	10	10
Athens	24	10	10	24	10	10
Bahia	24	10	10	24	10	10
Bangkok	28	10	10	28	10	10
Barcelona	18	10	10	18	10	10
Bombay	28	10	10	28	10	10
Buenos Aires	18	10	10	18	10	10
Calcutta	28	10	10	28	10	10
Cairo	24	10	10	24	10	10
Cardiff	15	10	10	15	10	10
Chennai	28	10	10	28	10	10
Colombo	28	10	10	28	10	10
Copenhagen	15	10	10	15	10	10
Dhaka	28	10	10	28	10	10
Dublin	15	10	10	15	10	10
Edinburgh	15	10	10	15	10	10
Hanoi	28	10	10	28	10	10
Harbin	15	10	10	15	10	10
Hong Kong	28	10	10	28	10	10
London	15	10	10	15	10	10
Los Angeles	18	10	10	18	10	10
Lyons	15	10	10	15	10	10
Madrid	18	10	10	18	10	10
Mumbai	28	10	10	28	10	10
Nairobi	28	10	10	28	10	10
Paris	15	10	10	15	10	10
Perth	18	10	10	18	10	10
Rangoon	28	10	10	28	10	10
Reykjavik	15	10	10	15	10	10
Rome	18	10	10	18	10	10
Singapore	28	10	10	28	10	10
Sydney	18	10	10	18	10	10
Taipei	28	10	10	28	10	10
Tokyo	18	10	10	18	10	10
Yokohama	18	10	10	18	10	10

THE LEX COLUMN Skating across a frozen lake



From Wall Street to Westminster, the rediscovery of financial assets by the individual investor is accepted as a triumph of the disinflationary 1980s. Just as the mania for intrinsic value - for collectables and gold - was at its most potent in a rising real return on bonds and bank balances has now become established as one of the market's most powerful background beliefs.

The fall of inflation has been followed by falling nominal yields: with the official encouragement of concerted interest rate reductions last September, rocketing international bond (and equity) prices had completed the circle long before doubts set in at the Tokyo summit.

Even ostriches know that if your wealth is not in marketable paper, you have been missing out.

Yet the most reliable myths have their limits. The problem with reaching the lowest inflation rates experienced for a couple of decades is that it takes an increasingly determined deflationist to believe they will continue to fall. The fact that UK index-linked gilts have been sliding and conventional gilts have trodden water, suggests that the betting is moving the other way.

There are no doubt several influences at work here. In the short run, it seems that the Treasury would like to keep unit wage increases within bounds this year and rejects a rapid fall in UK interest rates on the grounds that it would encourage companies to absorb excessive wage rises.

Better, then, to keep the squeeze on. Markets are in any case good enough at subtraction to see that this spring's exceptionally good inflation figures are due to an unrepeatable move in oil prices: even if they do not climb the whole way back, from \$10 to \$30 per barrel, there is not going to be another equally flattering drop.

More profound fears are aroused by falling interest rates are not far beneath the surface. Whereas the progress from 25 per cent to 5 per cent inflation produced improving returns on financial assets (rising real yield, increasing prices) the pessimists see further reductions in nominal rates as unleashing a frozen lake of savings.

When the real yield on gilt-edged falls too far, savers can no longer

believe in capital gains to come, and the running yield (on bonds or deposits) becomes too small to make the overall return worth the candle. The lake thaws, and investors have more risk cut into the goods market - just as they supposedly did in the years of high inflation.

There may, however, be none too strong a connection between aggressive savings behaviour and changing fashions in portfolio design for those with serious capital to invest. In the 1970s the UK savings ratio actually increased, when the folly of holding money on deposit was theoretically at its greatest, thanks to negative real interest rates.

Since it has become so much more expensive to borrow, banks have been doing their damndest to increase the indebtedness of the UK personal sector, with a success that has been the despair of monetarists. Probably the one disaster that the authorities least need fear is the melting of the glacier; but the rediscovered virtue of paper assets may nonetheless be yesterday's story.

Equity turnover

Tempting as it is to link the amount of dealing in the stock market and the level of the indices, technical analysts would have it that volume is not generally an accurate market indicator. Chartists, at least, are not worried by the sharp fall in turnover in the last couple of weeks. Others regard the current quiet in City of London dealing rooms with more concern. A high level of activity may not cause the market to move, but it can reveal that fund managers have

strong views on which way the market is going.

Volume measured in terms of the value of equity turnover will naturally fall with share prices, since the number of shares traded stays the same. But so far this month the average daily value of business done is about a third above the levels in March when the market is only 5 per cent off its peak.

Clearly turnover in the earlier months of the year was boosted by some of the same factors that pushed the market up, and on busy days may have been understood if jobs failed to match air traffic gains.

But activity led to more trading may have been a self-reinforcing factor, but also as highly-leveraged investors bought shares in the market and as shares issued in part to raise money were placed.

Institutional and retail investors were pushing money into the rising market in order not to be left out of the gains being made and the sharp daily market moves allowed the more aggressive fund managers to take daily turns on shares they had no intention of holding long term.

With fewer big bids coming to the market, institutional and institutional cash balances run down by turnover has fallen. The large number of rights issues also means that stock is coming to investors instead of them feeling driven to chase paper. In one sense, it is comforting that the market has fallen on low volume, despite the old joke that it makes no difference to the holder of stock that it went down on thin business.

There would be much more reason to worry if the market were falling as a result of large-scale divestment by institutions: if that happened, it could easily turn a casual early summer drift into the onset of a classic self-propelled bear market.

As things are, there are fears among the brokers that if the volume of business stays low through the summer months they can waste their bonuses godbye. The surge in staff numbers and salaries requires a proportionate increase in trade to keep the cost ratio right. In a thin market, mega-broking is a mega-expensive ambition to support.

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السؤال الأول

Foreign Exchange

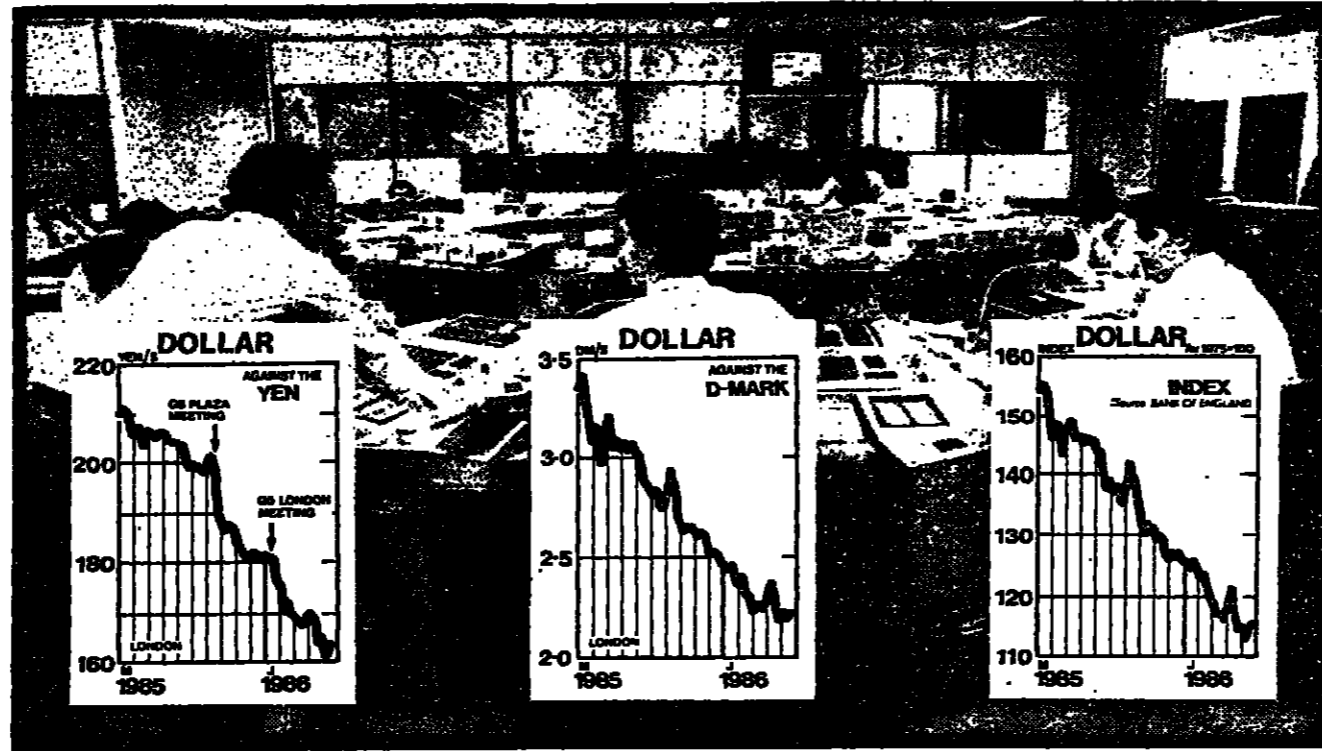
Has the dollar fallen far enough since the heights of March 1985? The Group of Five can't agree. And foreign exchange dealers fear to predict when the world's major currency may begin to recover

Mercurial times in the market

By George Graham

AFTER a year in which it seemed the dollar could only fall, the foreign exchange markets are now facing a period of greater uncertainty. Has the dollar fallen far enough from the giddy levels it reached in March 1985? If the governments of the Group of Five industrial nations cannot agree on the question, neither can foreign exchange dealers, who are nervous about predicting a turn in the dollar's long, downward trend. The extent of the fall has been massive. From its peak in March 1985, when it achieved its highest levels, the dollar has now fallen by around 27 per cent, as measured against a trade-weighted basket of other currencies. But this movement understates the degree of the US currency's decline against its two major trading counterparts, the Japanese yen and the West German D-mark. Between March 1985, when it achieved its highest levels, and the meeting of the Group of Five finance ministers and central bankers, at New York's Plaza Hotel in September, the dollar fell by 16 per cent

against the D-mark. Spurred on by that meeting's agreement to intervene jointly in the foreign exchange markets to bring the dollar down, it has since fallen another 23 per cent from that level—an overall drop of 35 per cent in little more than a year. Against the yen, its descent has been more striking. After trading at more than ¥260 to the dollar in the spring of 1985, by the time of the Plaza meeting the dollar had fallen by less than 10 per cent. Since then, however, it has depreciated by a third. At one point it dipped below ¥160, 40 per cent lower than its peak last year. This downward trend in the foreign exchange markets' major currency has been dominated by the concerted intervention of the central banks, and has brought with it a further measure of volatility in an already mercurial market. As one central bank dealer remarked ruefully, a range of 5 pfennigs in a day is no longer unusual for dollar/D-mark trading, the most active spot currency market. The intervention of the central banks has been on an unprecedented scale, as they together sold dollars in their



efforts to force an orderly depreciation of the US currency. In the six weeks immediately following the Plaza agreement, the New York Federal Reserve Board sold \$3.2bn of dollars in the foreign exchange markets. Its counterparts in the other Group of Five countries—West Germany, Japan, France and the UK—are estimated to have sold another \$5bn, while other central banks of the broader Group of Ten industrial countries are thought to have contributed around \$2bn to the operation. Spread over six weeks, however, \$10bn can easily be swallowed up in the vast worldwide turnover of the foreign exchange markets. Accurate statistics of volume in the world's currency markets are hard to come by, but the Group of 30, a research organisation backed by financial institutions and multinational companies

estimated last year that daily turnover had doubled from \$75bn in 1979 to \$150bn in 1984. A more detailed picture of the world's two largest foreign exchange centres, London and New York, could emerge later this year with the publication of the results of surveys conducted simultaneously by the Bank of England and the Federal Reserve Board in the US. The survey was carried out in March, and many foreign exchange dealers believe that when the results are collated they will confirm London's sizeable lead over other markets. The Group of 30 study estimated London's foreign exchange turnover at around \$40bn a day, a third of the world total, compared with around \$35bn a day in New York and \$20bn a day in

Zurich. Dealing in Europe has tended to concentrate increasingly in London, at the expense of Frankfurt and Paris, which the study says now account for \$17bn and \$5bn respectively of daily turnover. The study said the Far East was taking a rising proportion of global volume, with Tokyo, Singapore and Hong Kong each accounting for \$8bn a day. But dealers at many leading banks say that the same process is evident in Asia as in Europe: business is beginning to concentrate on the major centre, Tokyo. The Tokyo market terrifies some of the leading London foreign exchange brokers, who see their Japanese counterparts taking substantial involuntary positions in currencies because of market rules that commit them to deal in certain sizes once they have quoted a

price. But it has taken its place at the centre of the third trading time zone. The foreign exchange market is at its deepest when London is still trading and New York has opened. After London's close, New York trading can be much thinner, and exchange rates are often driven sharply by movements in currency futures on Chicago's futures markets. Options trading has also made its mark on the foreign exchange markets. Dealers note that spot rates increasingly show signs of "stickiness" when they reach the big round numbers, such as \$1.50 for dollar/sterling or DM 2.20 in dollar/mark trading, in which options tend to be written. Exchange rates have difficulty pushing through these levels, but when the resistance level is pierced they rush ahead as options are unwound.

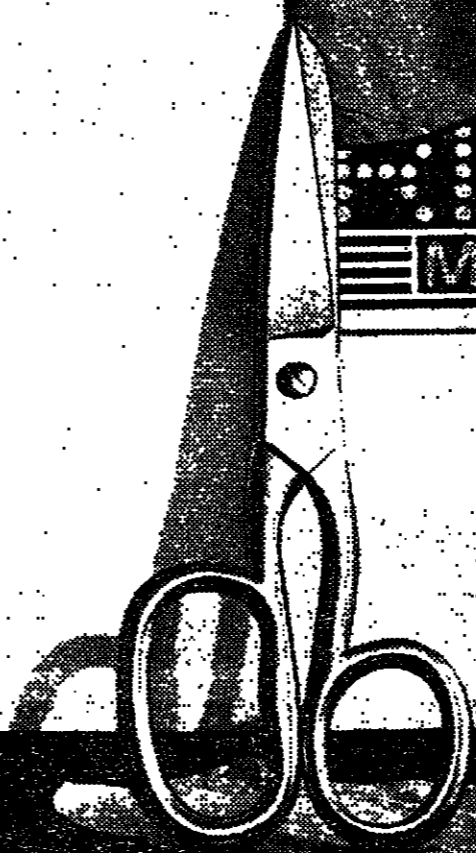
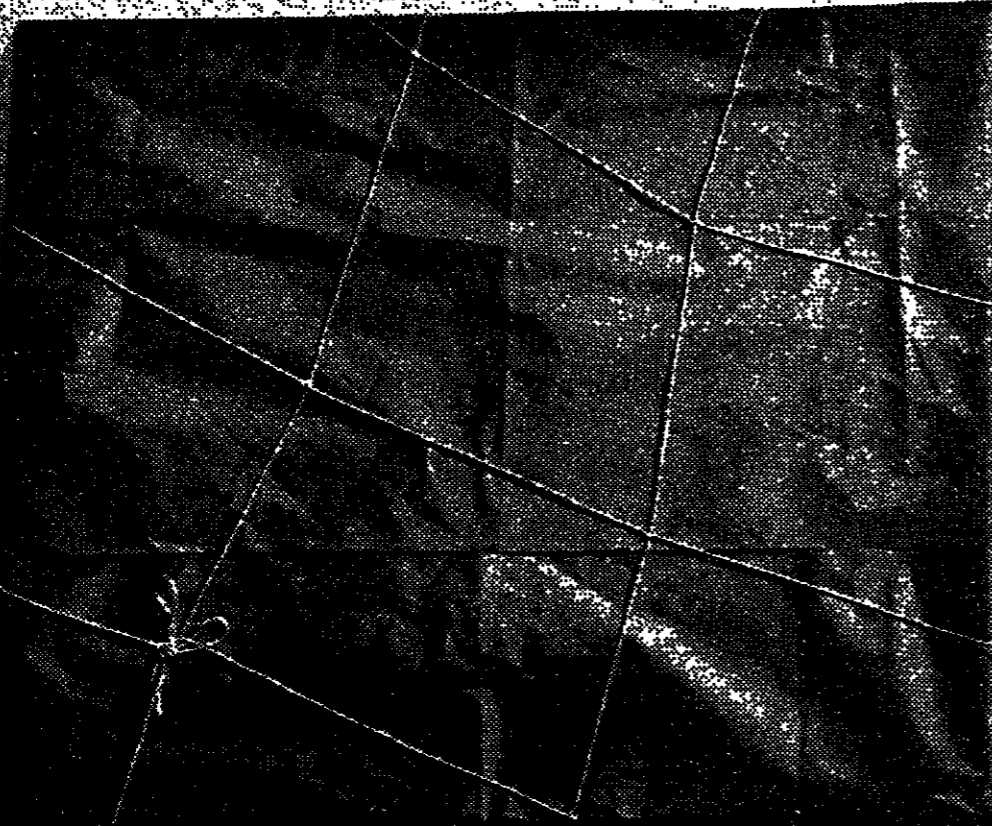
Further evidence of the impact of new instruments in the currency was provided by the arrival this year, for the first time, of a US investment bank in league tables of foreign exchange dealers published by the magazine *Euromoney*. Goldman Sachs, ranked 15th in a poll of corporate treasurers, is the symptom of the increasing impact of the capital markets' flow of funds on the foreign exchange market. London's predominance in the currency markets is not matched by its home currency. Sterling has slipped over many years in importance. Mr Paul Nash, of the leading D-mark brokers R. P. Martin, suggests that cable—as dollar/sterling is known—may even have fallen behind Swiss franc trading in trading volume. By far the greatest volume of trade is done in the dollar/D-mark market, with dollar/yen following. But increasing volumes are also being traded in currencies previously regarded as exotic.

Perhaps the most striking advance has been recorded in the Ecu, the unit formed from a basket of European Monetary System currencies. Once again, Ecu spot trading has been helped in its expansion by the development of an Ecu-denominated capital market. In a number of banks, Ecu trading has risen to second place behind dollar activity, and in some it has even become the predominant currency. Kredietbank in Brussels, for instance, reports an average daily turnover of over 100m Ecu in the spot market, with a further 700m Ecu of deposit deals. Overall average daily volume for the bank is over 7bn Ecu. Mr Andre Swings, Kredietbank's general manager, says that typical Ecu deals now average 3m to 5m Ecu each, with the largest deals in the 50m to 60m Ecu range. The average sizes are comparable with those for dollar/D-mark and cable—probably around \$1m and £2m respectively—although a small club of leading banks deals in these currencies in significantly larger sizes. Other currencies, such as the Australian dollar, have also

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increased in volume, helped by the ending of foreign exchange controls. Its swings can be extremely sharp, however, as the weight of investment money drives a market that is relatively thin in comparison with the major trading currencies. "The Australian dollar is no longer an exotic currency," says Mr Michael Tong, of ANZ Bank. "It may possibly be sixth or seventh in order of volume now." Yet in a global foreign exchange market that has become accustomed to extreme volatility, bank dealers are now less willing to hold positions for long periods. The fluctuations that can occur in afternoon trading in New York can be too severe for a London dealer to sleep easily with substantial exposed positions in a currency. Hovering over the feast is the spectre of the central banks. Japan and West Germany have already intervened in the markets to stop the dollar falling further. Dealers now watch nervously to see if they can win the support of the US. If that happens, the memory of the concerted intervention after September's Plaza meeting will send nervous dealers diving for cover.

When the wraps come off tomorrow, the picture will concentrate your mind



ting ring

FOREIGN EXCHANGE 2

Tokyo

Top-slot turnover has quadrupled

THE GROWTH of Tokyo's foreign exchange and short-term money markets has been decidedly lopsided over the past few years.

Volume has risen in both as controls gradually disappear, but foreign exchange turnover has taken by far the bigger stride, leaving the money market hobbled by its meagre product line-up and insufficient liquidity.

Until April 1984, when foreign exchange transactions no longer had to be linked to trade deals, Tokyo trailed behind Hong Kong and Singapore as a poor third among Asian centres. Since then, Tokyo has captured the top slot, with estimated turnover quadrupling from between US\$1bn and \$1.5bn to between \$5bn and \$6bn a day.

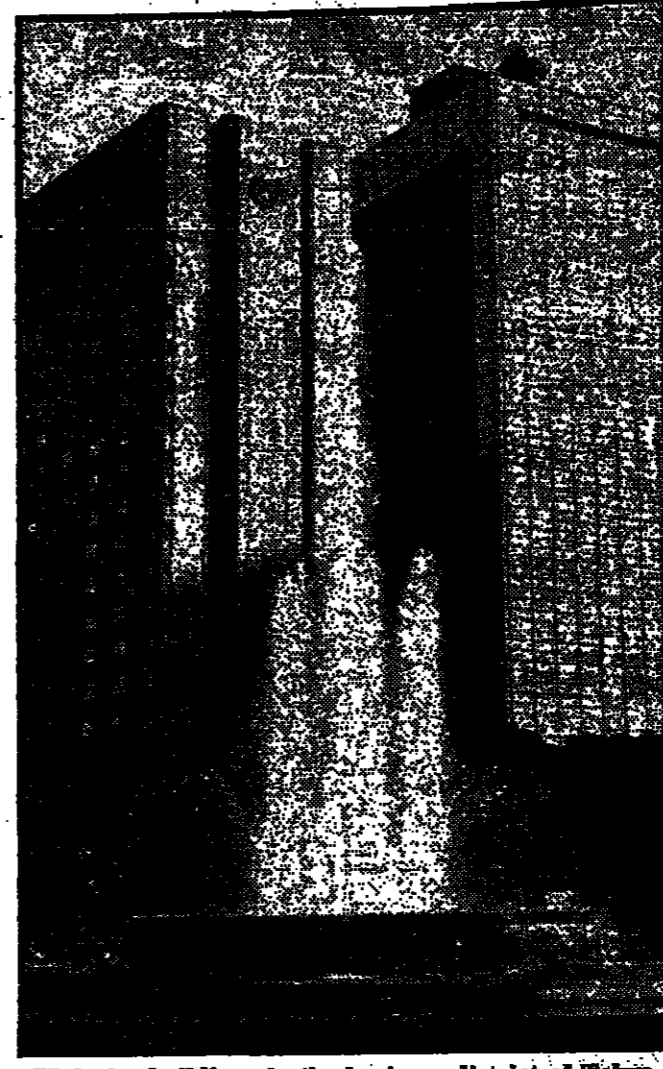
When commercial banks' traditional activity of corporate lending began to shrink, foreign banks, whose profits in Japan have sunk to pitiful levels, were the first to turn to foreign exchange for an alternative source of income.

They were soon followed by Japanese banks, and more recently by non-banks, especially securities and trading houses. Securities companies are lobbying hard for removal of the ban on direct trading by non-banks, claiming that the requirement to go through authorised commercial banks is a paradox now the volume of capital flow-related transactions has become so important in Tokyo.

Capital flows have also had a significant impact on the currency mix. Of the total amount traded through the six money brokers (or Tanshi), non-yen deals accounted for \$32.8m out of \$130.8m last month, compared with \$23.3m out of \$84.8m in April 1985 and \$8.5m out of \$33.3m in April 1984.

Tokyo built its volume on dollar/yen trading, but now outstrips its two largest Asian competitors in Deutsche Marks and is rapidly catching up in Swiss Francs and Sterling. Data on the market has, however, been misleading since the restriction on direct interbank dealing was lifted in February last year. Estimates on how much business now bypasses the Tanshi vary from 10 per cent to a multiple of three or four times the published figure.

According to some sources, the top half-dozen US and Japanese bank participants conduct most of their transactions directly, while smaller players opt for broker back-up for most of theirs. Others say 20 to 30 banks constantly trade directly, but



High-rise buildings in the business district of Tokyo

that exchange rate volatility has kept the share of the total below the expected level. One side-effect of direct dealing has been a cut in brokers' commissions, which were the highest in the world. Now, banks pay similar fees on large transactions to those in London or New York, although smaller deals still cost more.

Despite the limited range of instruments, outstanding in leading money market products (bills and calls, Certificates of Deposit, Gensaki or securities with repurchase agreements and medium-term government bond funds or MRF) have swelled from ¥13,560bn at the end of December 1980 to ¥27,500bn four years later and to ¥40,200bn last December.

A major impediment to market development is the total absence of short-term government bonds and domestic Commercial Paper, and the effective absence of Treasury Bills, which the Bank of Japan sells only in sporadic handouts to mop up fund surpluses.

Short-term government bonds should make their debut before long, but bankers foresee no change on TBS until exemption from transaction tax is discontinued, and they do not expect CP to appear for another two to three years, as the authorities are worried about the effect the subsequent erosion of loan portfolios might have on banks, particularly the smaller ones.

Markets deregulation, carried out by the government, has produced various new open market operations, such as the seven-year, including CDs (first domestic and then foreign), MRFs, Money Market Certificates (issued by banks

with interest rates 10 per cent lower than CDs and in minimum units), Treasury Bills, and Banker's Acceptances. It has also prompted removal of banks' swap limits, liberalisation of foreign currency and interbank payments, permission for call money to be raised without collateral and the entry of non-bank houses into the call money CD and BA markets.

Not all deregulation measures have been a roaring success. Bankers agree that with less than 100 per cent standing after nearly a year's existence (the Ministry of Finance target ¥1,000bn), the financing BAs are a flop.

The reasons include the product's 50-to-100 basis-point disadvantage against government prime, which is due to the stamp duty and its lack of appeal to investors who seek more about yield than their risks.

If BAs were to attract Japanese investors, they would have to be at least on a par with the CD rate, which it cannot be (by the nature of the product), said one Tokyo-based foreign banker.

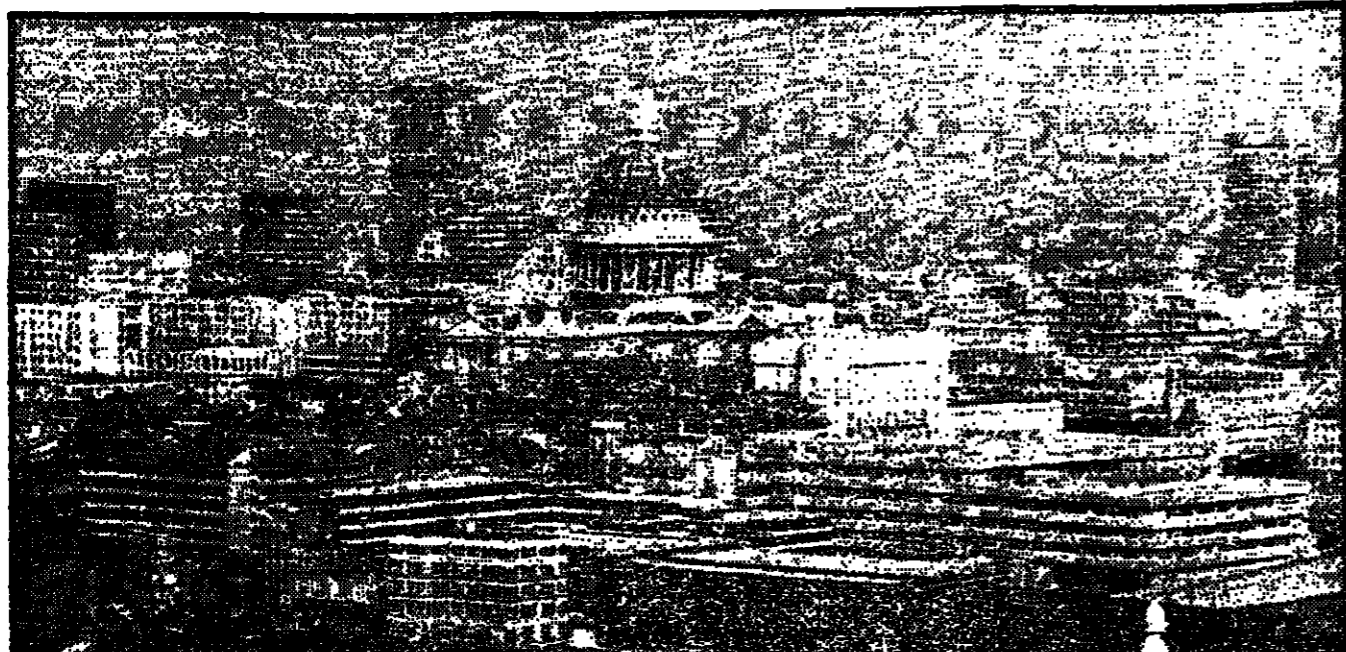
Foreign CDs have made few inroads. Unsuccessful call money (now allowed for maturities of up to three weeks) probably represents only 20 per cent of the total, and carries an average premium of 1 per cent over its natural equivalent. And bank deposits have not become the force that was forecast due to BOJ administrative guidance for Japanese banks to practice restraint, bankers say.

Since the open market overtook call money and bills, discounts in volume, six years ago, the central bank's grip on monetary control has been progressively loosened as a result of the product's preclude intervention for one reason or another.

When short-term interest rates were gilded highest last autumn, but discounts and call money behaved as they were supposed to, but open market instruments did not.

Keen to recover some of its lost clout, BOJ offered money brokers to purchase CDs with funds it provides as a stopgap until TBS and other products gain the necessary status. But the battle can never fully achieve its goal, as the central bank will inevitably hold less influence over a larger money market, where interest rate deregulation is completed in the next few years.

Barbara Casusus



The City of London has kept its pre-eminence through its expertise and tradition

London

Caution is entering the market

LONDON REMAINS the biggest centre in the world for conducting foreign exchange transactions. It has two great advantages over other centres. One is its history, the other is geography.

Foreign exchange business has been conducted through London from the time when sterling was the world's leading currency. The City has kept its pre-eminence through the expertise and traditions built up at that time, but also enjoys a very favourable geographical relationship between the US and the growing financial markets of the Far East.

London trades with Tokyo, Hong Kong and Singapore as these centres are winding down at the end of their day, and then with New York after lunch. During the morning there is the trade between the other important European centres, including Frankfurt and Zurich.

Business has been very buoyant of late, encouraged by the Group of Five meeting in New York last September, where it was agreed that the dollar should fall in value. This has produced bullish sentiment and large profits. There have been no adverse swings, just brief pauses, when profits were taken and new positions taken up.

The strong growth of capital markets has made a major contribution to increased turnover, as European, as well as the more obvious Japanese investors, have interlinked the buying of US Treasury paper with foreign exchange transactions, while US traders have also been buyers of gilts in London.

This has involved the growth of the short-dated swap market in currencies, to smooth out different settlement dates between transactions. If there is now a slight note of caution entering the market, it is because the dollar has fallen so far over the past seven or eight months that dealers are trying to assess when this trend will run its course. There is some nervousness that an upturn in US economic growth in the second half of the year, will turn interest rates upwards, and lead to a change in the fortunes of the dollar.

Trading is carried out in several ways: through brokers; direct telephone links between traders; telex; and Reuters dealing system. Brokers have probably lost in percentage terms some market share in recent years, largely because of Reuters' success with its dealing system, which interlinks traders direct. But the overall expansion means that turnover by brokers has also increased significantly.

In future, foreign exchange broking is likely to become an increasingly competitive business, dominated by the biggest companies, such as Exco International; Mercantile House; and Tullett and Tokyo. At the beginning of this year, the Bank of England followed up the removal of rules on foreign exchange brokerage fees, with the abolition of fixed brokerage fees in the Eurocurrency deposit market.

Whether the larger brokers will eventually become part of even larger organisations is the subject of discussion at present. There is pressure in some quarters to change the "O'Brien" rules. These Bank of England regulations led to the breakdown of merger talks between Morgan Grenfell and Exco earlier this year, because of a possible conflict of interest if a principle trader in the banking sector were to own a broker.

Another area in London that will see change is the domestic market, and the creation of interdealer brokers, in the new environment created by the opening up of London's domestic markets in October. At the moment it is expected that there will be six interdealer brokers, to smooth-out the trading between the 28 banks, discount houses and other financial institutions forming the market in gilts.

Both the numbers of principle traders and brokers may well be reduced before October, however. Other changes may also occur in the money market, involving the banks and the discount houses.

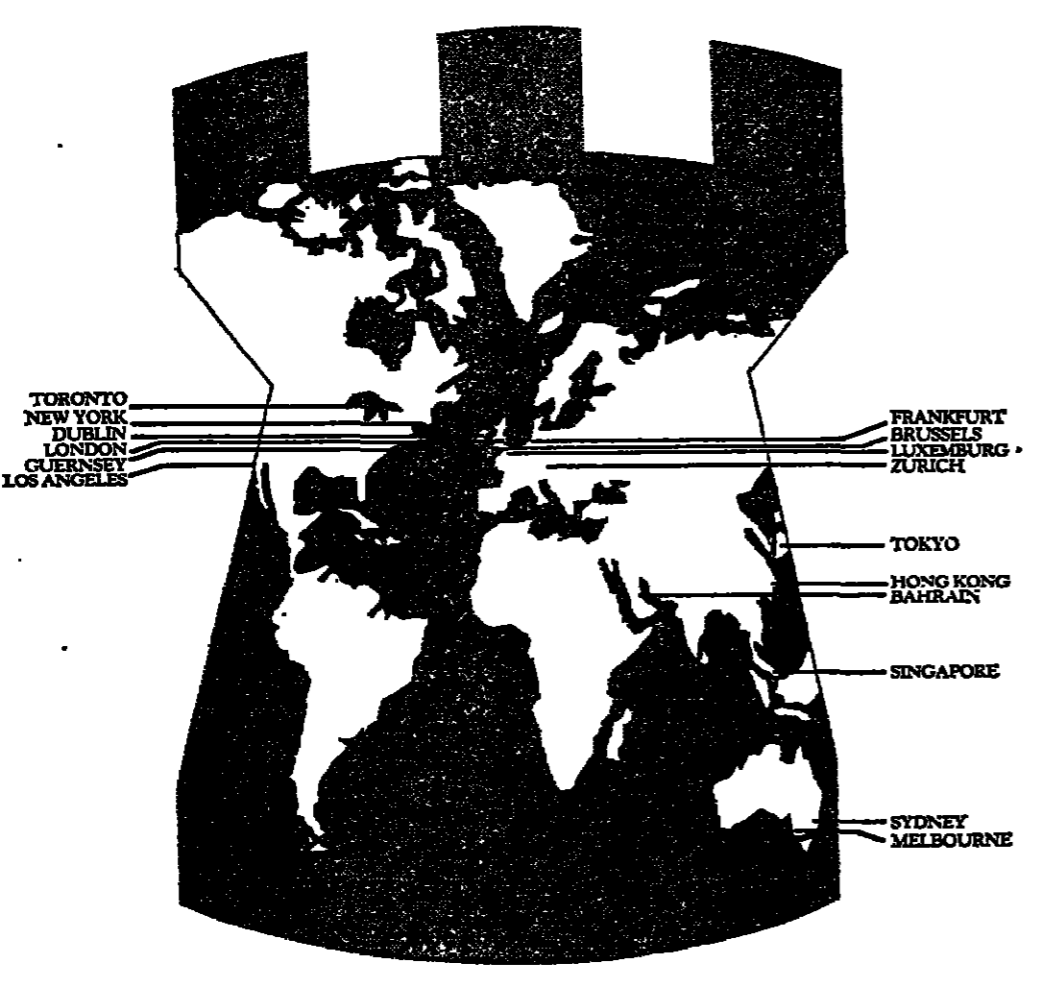
There are three large independent discount houses, Gerrard and National; Union Discount; and Cater Allen. Alexander's Discount is part of the Mercantile Houses group; Seccombe Marshall & Campion is owned by Citicorp; and Clive Discount will soon be part of Prudential Bache. King and Shaxson is now almost certain to merge with Smith St Aubyn.

At one time, the Bank of England would have shuddered at the thought of financial conglomerates owning discount houses, let alone the idea of a US-owned bank buying what was the authorities' agent in the market. Seccombe Marshall. But this is all part of the changing scene in London.

Discount houses have enjoyed a good year. Sterling has held steady overall, and has appreciated against the dollar, allowing London interest rates to decline, and capital profits to be made on investments in gilts and other paper held by the houses. No one quite knows what will happen after October, and the discount houses, in common with other financial institutions, are preparing for change.

Colin Millham

The Tullett & Tokyo Forex International Group



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New York

'Master of the game no longer'

THE New York foreign exchange market has enjoyed a golden era of growth since the late 1970s. Only a year or so ago many traders had become so ebullient about the heavy volume of business they were beginning to talk of a serious challenge to London's supremacy, or at least equal status.

Today, after the dollar's steep decline and a resurgence in European business, the message from the New York trading rooms is much less positive.

Foreign exchange dealing in the US began to take off in 1978 when new linkage arrangements were established to link the local market more closely with London. The larger banks were already substantial players in the international foreign exchange business. But the new system opened up contacts across the Atlantic for smaller financial institutions and added depth to the activity in New York.

The momentum established by these changes was picked up and carried forward by the growth in the foreign banking community on Wall Street. These banks sought foreign exchange activities with them just at the time when US institutions were beginning to focus more acutely on overseas investment and therefore provide them with currency dealing business.

US investment banks followed the overseas banks into the arena as foreign exchange became a vital element in the panoply of services they felt they had to offer their clients. Finally, the heavy rise of the dollar during the first Reagan Administration helped to support the increasing importance of New York in the worldwide foreign exchange markets.

By the mid-1980s the average size of a trade in New York had grown to between \$5m and \$7.5m from less than half that six years before, while trading volume had increased to around \$30bn a day.

All the moves at that time seemed to be initiated out of the US, with the rest of the world playing a waiting game, says the head of one of the Wall Street trading rooms for a UK bank. "Until New York woke up in the morning, dealing in the dollar in Tokyo and Europe would be in a very narrow range. But then New York came in and all Hell would break loose."

He adds that today New York more often seems like a "Tail

end Charlie, no longer master of the game," partly because large central banks in Europe are now playing with a much heavier hand. A lot of this activity, he says, is being directed to the Far East and Europe rather than New York.

Another problem for the New York market, says Mr Joseph Volpicella, foreign exchange manager at the Union Bank of Switzerland, is that the concept of the 24-hour trading day failed to develop in the way that many banks had hoped for in the late 1970s.

The aim at that time was to establish a strong trading base in Los Angeles as well as New York, so that market-making could be picked up on the West Coast once Wall Street closed down and then passed on to Tokyo when California went to bed.

Several banks opened offices in Los Angeles to try to exploit this idea, but none of them

proved to be more than a weak satellite of the parent operation back on the East Coast. Almost all these experimental offices, which would probably have strengthened New York's position as a lynch-pin in the overall international system, have now closed down.

Not everyone agrees with this sober assessment of the changing climate in the New York trading rooms. Some dealers argue, for example, that the foreign exchange market here has begun to attract a lot of the speculative Middle East funds away from Switzerland in recent years and is continuing to hold it.

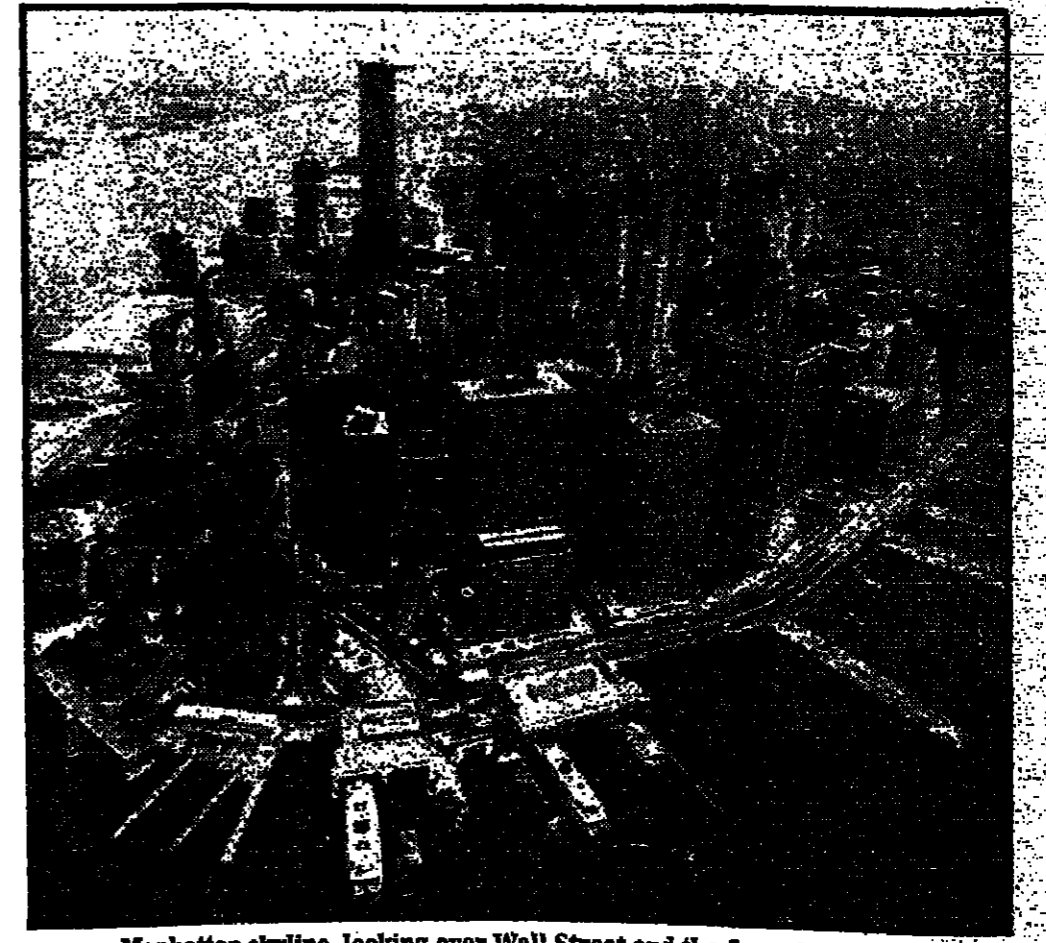
They also point to the steady growth of large corporate treasury operations in New York, which usually include an active foreign exchange division. Until a few years ago such operations were invariably located in London, but several of them have

now moved across the Atlantic in proximity to the whole gamut of US financial business.

Despite these more optimistic views, however, the consensus seems to be that the events of last year, when the rise of the dollar was halted by more active international government intervention, marked a turning point for foreign exchange business in New York.

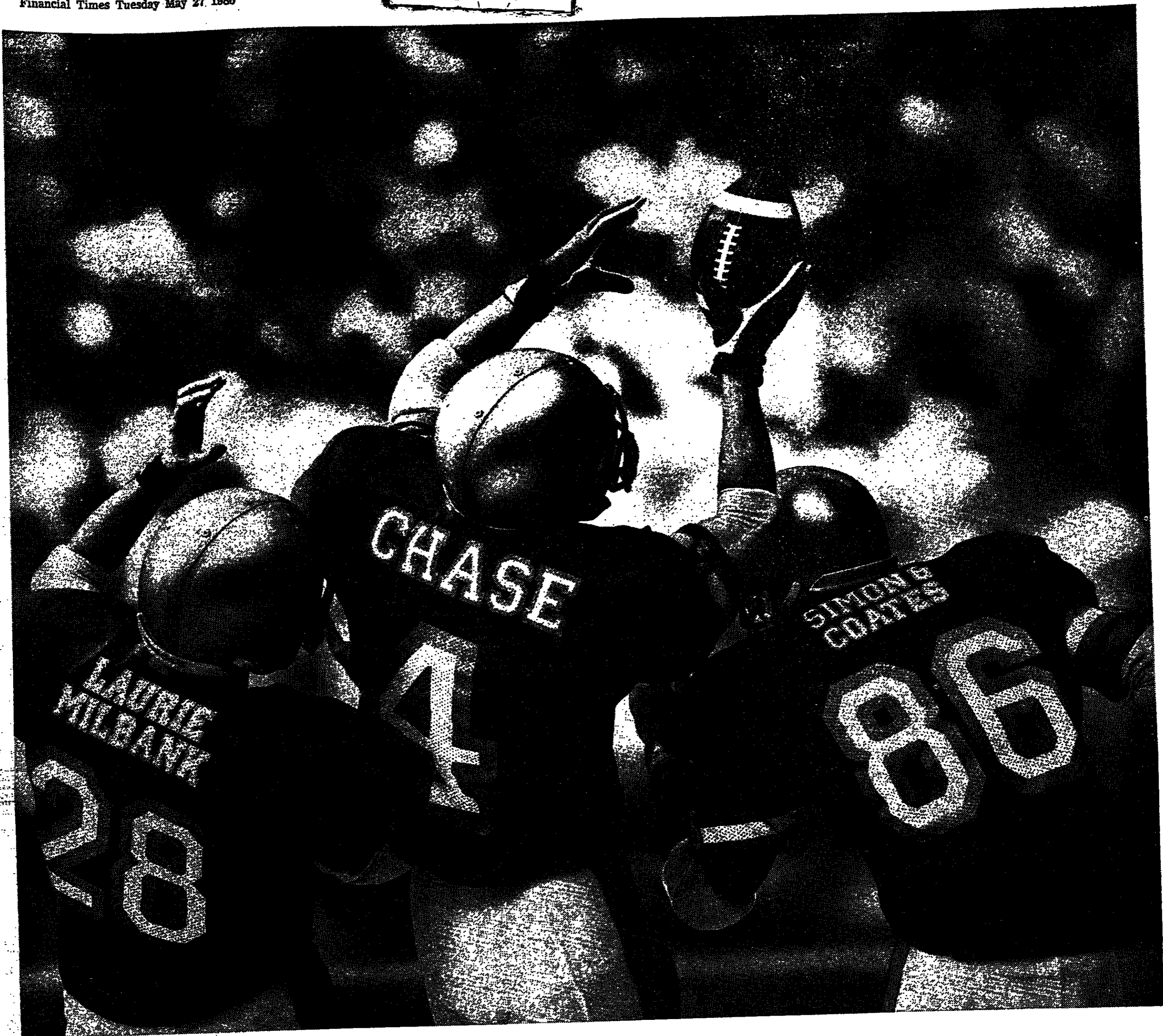
Today, says Mr Volpicella, the New York trading rooms are most active in the morning, during the period of overlap with the London market when the Wall Street dealers can take their cue from Europe. With the end of the summer dollar, foreign exchange dealing in the US has also, apparently, been knocked off its pedestal.

Terry Dodsworth



Manhattan skyline, looking over Wall Street and the financial district

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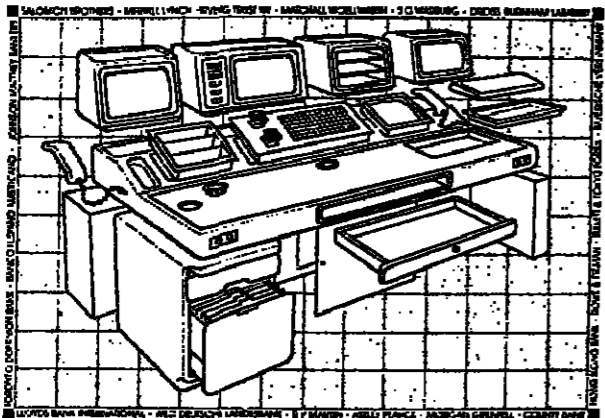
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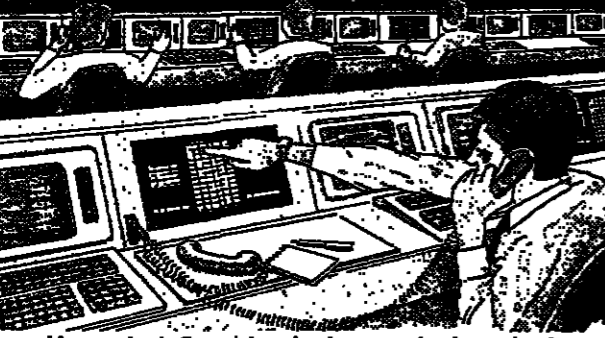


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THE EUROPEAN Monetary System (EMS) has confounded initial sceptics by achieving an important part of the aim of its founders when the scheme was set up in March 1979. Europe's exchange rate mechanism has indeed turned the continent into an oasis of relative currency stability in a world dominated by the swings of the dollar and the yen. And this stability has brought the wider goal of general convergence among the economies of the European Community at last within reach.

The last three years have been the period when the EMS has won its spurs. French membership of the exchange rate scheme is now universally recognised as the dominant factor in bringing down the inflation gap between France and West Germany—providing a bedrock of stability for the continent as a whole.

When the EMS was established, the West German Bundesbank was deeply suspicious that the mechanism would reduce the central bank's constitutional sovereignty over the D-Mark and lead to a general increase in European inflation.

Partly because the EEC has backed away from more ambitious plans enabling members to pool currency reserves in a community central bank—a move which attracted outright hostility from the Bundesbank—West German fears have been allayed.

The scheme effectively has widened the traditional club of "hard currency" countries clustered around West Germany to include France as well. By deliberately opening for policies to keep the franc steady against the D-Mark through bringing down French inflation from the double-digit figures it inherited in 1981, the Socialist government, following its economic U-turn in 1983, appears to have brought about a sea-change in French economic attitudes.

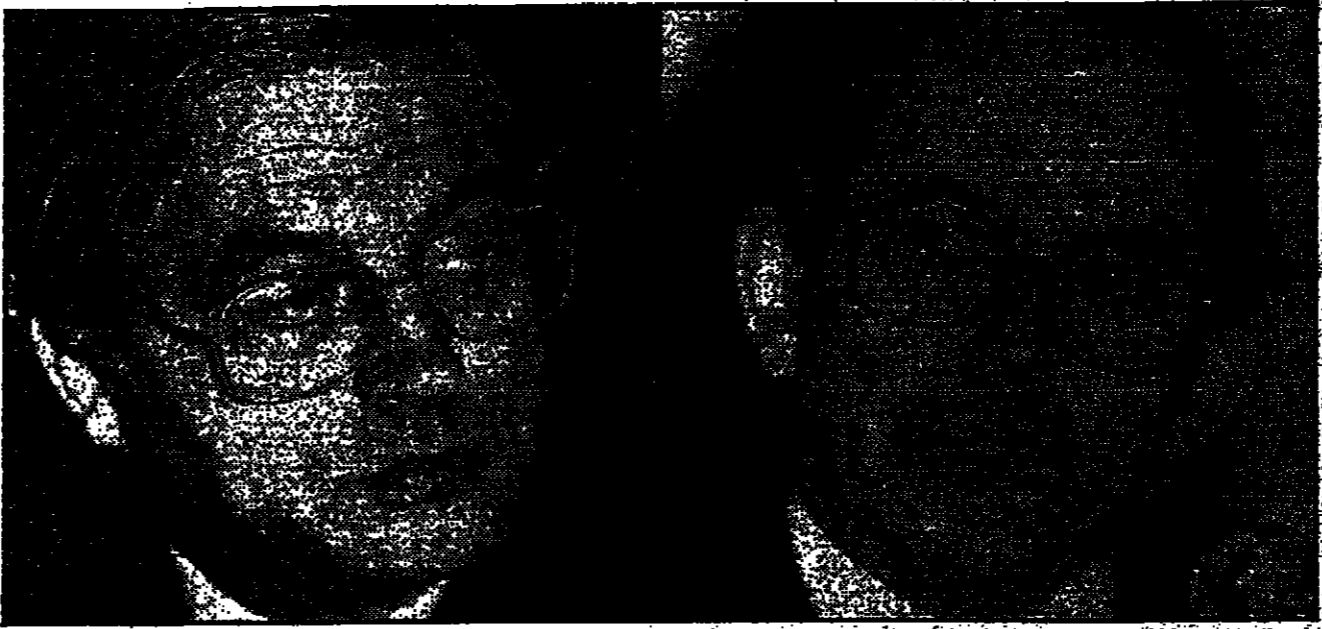
The right-wing administration that came to power after the March 16 elections seems unlikely to deviate significantly from the basic anti-inflationary stance set down by the Socialists.

The Chirac government, it is true, surprised and disappointed other countries in the EMS by pressing for a larger than anticipated franc devaluation in the realignment which is expected to take place after the elections.

However, hard bargaining—accompanied by the inevitable element of play-acting to domestic audiences—at the Ootmarsum realignment meeting on the weekend of April 5 brought down the French devaluation against the D-Mark to 5.8 per cent, compared with the 8 per cent originally pressed for by the French.

The franc has, in fact, fallen by only about half that amount against the German currency since the realignment because—as often happens after an exchange-rate shift—the franc has been driven up too close to its new EMS ceiling against the D-Mark.

The overriding result of the Ootmarsum pact changes is thus positive. The realignment provided a text-book example of governments and central banks seizing the initiative and carrying out pre-emptive changes before being forced to



Karl Otto Poehl . . . recently repeated his call for Britain to take the plunge

do so through exchange-market refusing to join France in moving its currency downwards.

Like-wise, Belgium, joined West Germany, the Netherlands and Denmark in revaluing currency (by a modest 1 per cent), breaking the customary link between the Belgian and French franc. This left France a little chagrined as the only country to leave the finance ministers meeting, with a formal devaluation—a sign of how much competitive devaluations are now these days out of favour.

The Ootmarsum realignment has enabled EMS countries to push forward further the international round of interest rate reductions spearheaded by the Group of Five action last September to reduce the overvaluation of the dollar.

The Bundesbank has been reluctant in recent weeks to lower

further its discount and Lombard rates. This is partly because capital outflows from West Germany in the wake of the realignment—totaling an unprecedented Dfl 200m in the three weeks afterwards—would be accentuated by any further interest rate cut. The Bank of France has, however, continued to bring down the domestic money market interest rate, prodding the country's banks into cutting their base rates on two occasions—although at 8.5 per cent, these are still seven points above the inflation rate of 2.5 per cent.

There are now three areas where the EMS still needs further development to realise the hopes of its architects.

The first and most glaring question concerns UK membership. Only eight EEC members

participate in the exchange rate mechanism of the EMS. Greece, Portugal and Spain have also not joined. Britain's non-participation is a clear failure of Community economic integration.

Britain has achieved its own reduction in inflation to 3 per cent at considerably greater cost to its economic and social tissues compared with the experience in France during the past three years. This has increased the suspicion of British politicians and financial experts, arguing in favour of UK membership—although Mrs Margaret Thatcher is still arguing that the time is "not ripe".

French government officials believe that Britain's presidency of the EEC "contract" in the second half of this year provides a "window" for UK

membership, which may close again if the decision is further deferred. Mr Karl Otto Poehl, president of the Bundesbank, has recently repeated his call for Britain to take the plunge.

Supporters of such a move argue that EMS membership will give Britain protection from the exchange rate buffeting caused by the UK's link to the oil market and the more erratic nature of sterling. Unless the UK takes the step, this claim will remain nothing more than a hypothesis.

The second point concerns the EMS's role in providing a wider framework for EEC capital markets—a vital move towards convergence of markets in goods within the Community. Recent sweeping of exchange controls by France and West Germany, as signs in West Germany of greater readiness to liberalise use of the European Currency Unit, are encouraging pointers in this direction.

Finally, uncertainty must remain whether the EMS will stand up to the greater-than-expected German anti-inflationary policies. Negative inflation in West Germany—combined with that country's record current account and foreign trade surpluses—remains pressure for France and other EMS members to try to match the performance.

Any continuation of the dollar's slide—which the Bundesbank now feels has gone far enough—would depress still further the German price index, without having probably any immediate effect in cutting the Federal Republic's trade surplus.

Mr Jacques Chirac, the French prime minister, has already spoken of the danger of Paris being forced into another devaluation if its measures to hold down inflation to a hoped-for 2.5 per cent this year prove unsuccessful. EMS governments know that whatever the outcome of the system in the past few years, there is no shortage of challenges in the months ahead.

David Marsh

Michel Camdessus . . . disagreed with the proposed size of the franc devaluation

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David Marsh

Currency Forecasts

Volatility follows dealers' caution

THE CHASTENING experience of the dollar appeared to deflect gravity, put only a temporary brake on the ambitions of the currency forecasters.

Last year they were back, trying to assess the resolve of the US West German and Japanese governments in their bid to bring the dollar off its pinnacle.

For some time, it seemed like a one-way street. The dollar's value against a trade-weighted basket of currencies dipped nearly 14 per cent in 1985, and from that level it has fallen another 10 per cent so far this year.

First Japan, however, and then West Germany said that enough was enough. Foreign exchange dealers decided, after the world economic summit meeting in Tokyo at the beginning of May, that the US had acted on its mind not to back them in calling a halt to the dollar's decline. Yet even in the US there have been occasional sounds of anxiety, especially from Mr Paul Volcker, chairman of the US Federal Reserve Board, over the effects of the US currency's descent.

As dealers become less willing to hold positions in currencies for extended periods, volatility in the foreign exchange markets has increased. As a result, many companies are relying increasingly on currency forecasting services to help them avoid foreign exchange losses.

There are two main purposes for which companies need foreign exchange advice—planning, and hedging currency exposures. And there are two main forecasting techniques—economic or fundamental analysis, and technical analysis. Many company treasurers, and all technical analysts, regard the track record of economic analysis in predicting exchange rates as extremely shaky. For short-term hedging programmes, as for trading operations in a bank's dealing room, technical analysis—or "chartism"—has won more adherence.

With the addition of momentum modelling and computerisation to the old-style trend charts, technical analysis has come of age. Sophisticated models can take account of movements such as the effects of traders squaring their books at the end of a month, and similar factors which can be of importance in overbought or oversold markets.

The broad aim of technical modelling is to establish a trend channel. The trend is more significant the longer it has lasted and the more times its resistance and support levels—the top and bottom walls of the channel—have been tested. Certain patterns on a technical chart have acquired picturesque names, and analysts ascribe different predictive powers to these. But one general characteristic of technical models is that they wait until a currency has started to rise before they issue a buy signal, and wait for it to fall before selling—an uncomfortable idea for analysts who seek to buy at the lowest possible price.

It suffices to say that technical analysis is no longer a step-

child of the forecasting industry. In fact it has become the methodology to beat," says Mr Henry Hibbe, managing director of Fintech International in Luxembourg and president of International Treasury Consulting in New York, writing in the journal of the Association of Corporate Treasurers.

It takes some nerve to follow a technical system implicitly, and few companies do so. For the most part, corporate treasurers prefer to use technical systems to help with the timing of their hedging transactions, since using the system's recommendations to the full would probably involve more trading than most boards of directors would be prepared to accept.

However, some studies indicate that waiting a day before acting on a technical system's signal reduces profit potential by around 20 per cent, while waiting a week can eliminate virtually all the profit potential.

Even the most committed technical analysts, however, do not claim uniformly successful results. Mr Richard Jacobs, general partner in charge of foreign exchange trading with

SRSS Partners (in Stamford, Connecticut), says that "on average only about 50 per cent of technical systems are profitable, and many successful forecasters average only 40 to 45 per cent profitable forecasts."

Technical success, he says, is not so much in the ability to be right most of the time as in the ability to sustain the most significant movements. The average technical forecaster makes roughly four times as much profit on a correct forecast as he loses on an incorrect forecast.

For a forecaster with 40 per cent profitable forecasts, it is important to note that the likelihood of three or four consecutive incorrect forecasts is approximately 1:6 and 1:10 respectively," he warns.

For planning purposes, the shortcomings of technical analysis become more evident. In the first place, few technical systems make any claim to forecasting beyond six months.

Moreover, it is a brave man who tells his board not to worry about the currency aspects of an investment in Turkey over five years because his black box says so.

In longer-term planning,

economic data and fundamental analysis comes into its own. It may not tell you what the short-term exchange rate will be in five years' time, but an analysis of the underlying economic and political factors can help the decision-making process. At the very least, it should provide some sound arguments to back up your hunch.

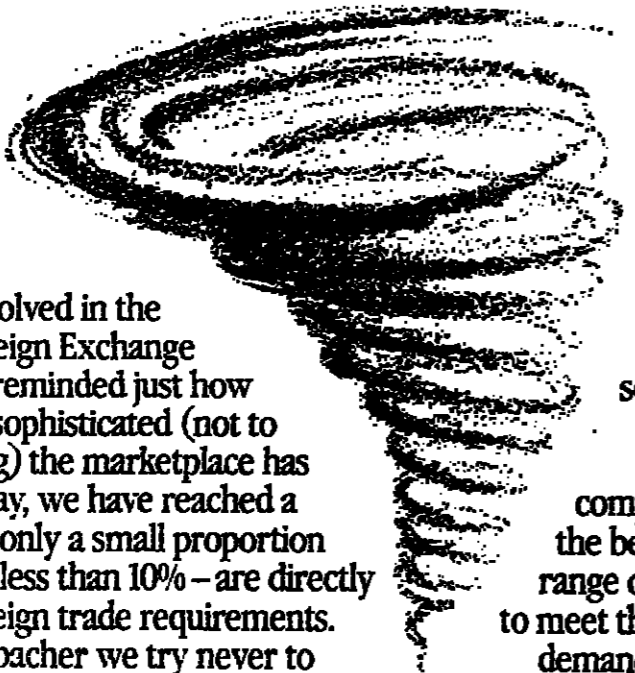
With most currencies now trading in a more and more volatile way, companies and investors in the UK and elsewhere have cast envious eyes at the stability that has prevailed within the exchange-rate mechanism of the European Monetary System, if not in the relationship of the EMS bloc with other currencies.

Until April, the EMS's exchange rate bands had survived unchanged for more than three years, with the exception of the Italian lira.

Technical analysts claim that their systems function just as well in volatile market conditions, while economic analysts can compare themselves with the thought that, even if market volatility upsets many of their forecasts, at least it increases the demand for their services.

George Graham

A voice of reason in a turbulent market



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UPDATING 1986

The Corporate Treasurer

Saving companies from erratic swings



Robin Packshaw... "The old style money broking activities are levelling off"

Intermediaries' buy-out

THE LONDON securities market may be finding itself into a maelstrom of alliances and misalliances in preparation for the Big Bang, but to the money market so many of the "innovations" that deregulation will introduce are distinctly passé.

"Most of the major changes that the Big Bang will bring—negotiable commissions, international trading, telephone screen dealing and non-captive clients—we have lived with, and thrived on, for years," said Robin Packshaw, chairman of International City Holdings, which controls Charles Fulton, one of the City's largest money brokers.

Nonetheless, for a money broker like Charles Fulton, deregulation will catalyse profound changes, not least because the distinction between the money market and the securities market will become increasingly blurred.

International City Holdings is the product of the management buy-out which reclaimed the Charles Fulton money broking operation after it had been salvaged from collapse by one of its chief competitors, Mercantile House.

Throughout the 1960s and 1970s Charles Fulton, like all other dynamic money brokers, had thrived as the money markets expanded and the London-based brokers expanded overseas. In 1981, as part of this international expansion programme, Charles Fulton made the great leap into the New York money market.

The New York venture was a debacle. Charles Fulton's problems in the US were compounded by a sudden series of losses incurred in its foreign exchange dealing.

The company's problems intensified and came to a head when the commodity broker, Gill and Dufus, which held a 48 per cent stake, refused to buy the company. In early 1982, Charles Fulton was sold to its traditional rival, Mercantile House, for just £8.5m.

Mercantile House did not propose to run Charles Fulton as a subsidiary, but balked at selling the company back to its

original management intact. The managers of each regional division were, however, given the option to buy back their parts of the company through a series of management buy-outs.

The regional managers exercised their options and, having bought themselves back out of Mercantile House, came together under the aegis of International City Holdings. The only exception was the Far Eastern division, which plumped for independence as Charles Fulton (Asia), yet retains close links with International City Holdings.

In the first year after International City Holdings' formation, it produced pre-tax profit of £317,000 on turnover of £10.6m.

Within three years it had turned Charles Fulton into the fourth largest money broking operation in the City—after Mercantile House, Exco International and Mills & Allen—and produced pre-tax profits of £11.58m on turnover of £45.4m.

Although International City Holdings still sourced 90 per cent of its turnover from the traditional money broking operation, it had expanded into a wide range of parallel financial services.

Thus in addition to money broking—in eurocurrency and eurodollar deposits, interest rate swaps, foreign exchange transactions, eurodollar CDs and future rate agreements—International City Holdings had diversified into investment management for Lloyds underwriting syndicates, broking and clearing in financial futures and gilts and US government securities markets.

In autumn 1985, the company which had been hauled back from the brink of collapse by Mercantile House just three years before, for £8.5m, decided to go public through a stock market flotation which would

PROFILE

INTERNATIONAL CITY HOLDINGS

value it at £87.4m.

International City Holdings went public in November last year. The issue was more than 17 times over-subscribed.

Since its flotation, the company has put the capital raised to good use. In January this year it ventured back into the New York market that had sealed its fate in the early 1980s with the acquisition of the securities broker, MKI International, for \$19.1m (then £13.3m).

For International City Holdings, the MKI deal not only represented a way of extending its international interests, but also offered an entry into the securities markets, both in New York and London, which Robin Packshaw is convinced will be crucial to the future of money brokers after deregulation.

"The old style money broking activities are levelling off," he said. "After the Latin American debt crisis, the banks have steadily moved away from balance-sheet investment into securities. And companies are increasingly turning to debt issues rather than loans to raise capital."

"The gap between the securities and the money markets is narrowing all the time, and deregulation will accelerate that process. The securities markets have grown enormously in recent years, and it is essential that we become part of them."

Note the less, International City Holdings, unlike many of its money-broking contemporaries, does not intend to act as a principal in either the money or the securities market, even after the Big Bang.

"Our philosophy has been, and will continue to be, that we will act as an intermediary between the market maker and the investor," said Robin Packshaw.

"After deregulation, market makers and principals will come under increasing pressure because of tight margins and the we are concerned about the question of conflicts of interest. After all, we are brokers, we are not in the business of building Chinese walls."

Alice Rawsthorn

EVERY YEAR an economic theme emerges which can be banded about as an excuse for lack-lustre profits.

Last year it was the miners' strike and its effects on consumer spending in this country. This year it is erratic exchange rates and their impact on profits gleaned overseas.

Currency fluctuation first surfaced as a problem for British exporters in the early 1970s, after the introduction of floating exchange rates.

The problem has since spawned a profession among the corporate treasurers who orchestrate the interest-rate swaps, fund translation and currency and deposit market speculation which protect companies from exposure to erratic currencies.

Corporate treasurers were introduced to most major exporters through the early 1970s. But it was only towards the end of the decade, when ICI's group treasurer, Archie Donaldson, turned treasury management from a function in the finance department into a fine art, that the profession came to the fore.

As static domestic markets have prompted many small and medium-sized companies to nurture growth overseas, and as currency fluctuations have become increasingly erratic, many relatively small companies have appointed corporate treasurers to co-ordinate currency management.

Laura Ashley, for example, drafted in a head of corporate treasury 18 months ago, having handled treasury management within the existing finance department since the mid-1970s.

In its last financial year, to January 31, Laura Ashley gleaned just over half of its £131.5m turnover and 65 per cent of profits overseas. The US alone produced 60 per cent of profits. The company's currency dealings are complicated by the need to buy raw

materials and cloth in foreign currencies, generally the US dollar, Swiss franc or Deutsche mark, and by the presence of its Dutch production plant.

"Currency has been a major consideration for us in the past decade," said Peter Phillips, Laura Ashley's finance director. "But in the past few years, as our US operation has become increasingly important, it has assumed greater significance."

In late 1984, the time had come to appoint a corporate treasurer to take control of currency management. We keep a constant eye on the money markets and try to make sure that we match our currencies as we go along. We also try to plan ahead so that, if we know we have to buy cloth in a denominated currency, we can buy that currency in advance and cover our exposure."

Holt Lloyd, the chemicals company with a turnover of £83.07m, also sources 65 per cent of profits overseas, chiefly from the US, but has opted to leave currency dealing to individual managers.

"Our finance director has overall control of currency management," said Tom Heywood, Holt Lloyd's chairman. "But the managing directors of each overseas subsidiary watch currency movements on a continuous basis, and we take a view of our exposure to individual markets."

"We try to plan ahead at the beginning of the financial year by taking a view of the yen, the US dollar and the major European currencies. But in the past two or three years the pound and the dollar have gone up and down like yo-yos, and forward planning has been impossible."

In addition to the problem of juggling currencies through the ups and downs of exchange rates, British exporters face the parallel problem that, in a year like 1985, when the pound rose



Tom Heywood... "We try to plan ahead by taking a view of the yen, the dollar and major European currencies"

sharply against the dollar, the discrepancy between the dollar exchange rate at the beginning and end of the financial year was so marked that it produced a pronounced distortion in reported profits.

At the end of the 1984 financial year, on December 31, dollar profits translated into sterling at \$1.158, and at the end of the 1985 financial year at \$1.455. Thus, for every pound of dollar profit earned in 1984, the British exporter gleaned just 80p in 1985.

Similarly for the financial years ending on March 31, the dollar translated at \$1.237 in 1985, and at \$1.494 in 1986. Thus the British exporter gleaned 83p for every pound of dollar profit from the previous year.

The simplest solution for many British companies, faced with the prospect of erratic exchange rates erasing huge franchises of overseas profits from their results, was to change their accounting policies from translating overseas

earnings at year-end rates to average rates across the year.

Hawker Siddeley, for example, salvaged £10m from its pre-tax profit of £160m, which were heavily reliant on the Australian dollar, simply by swapping from year-end to average yearly currency translation. Nonetheless, it still lost around £5m, thanks to adverse exchange rates.

Other companies have continued with year-end translation. Holt Lloyd, for example, has chosen this route, even though the change to average yearly translation would have reduced its £700,000 currency "losses."

Obviously, average yearly exchange rates can be just as unfavourable as leaving currency translation to the vagaries of the money markets.

Although Hawker Siddeley benefited from the change to average translation last year (because the Australian dollar weakened compared with the pound steadily through the year), in 1984, when the dollar strengthened, it would have lost £5m by swapping to average translation.

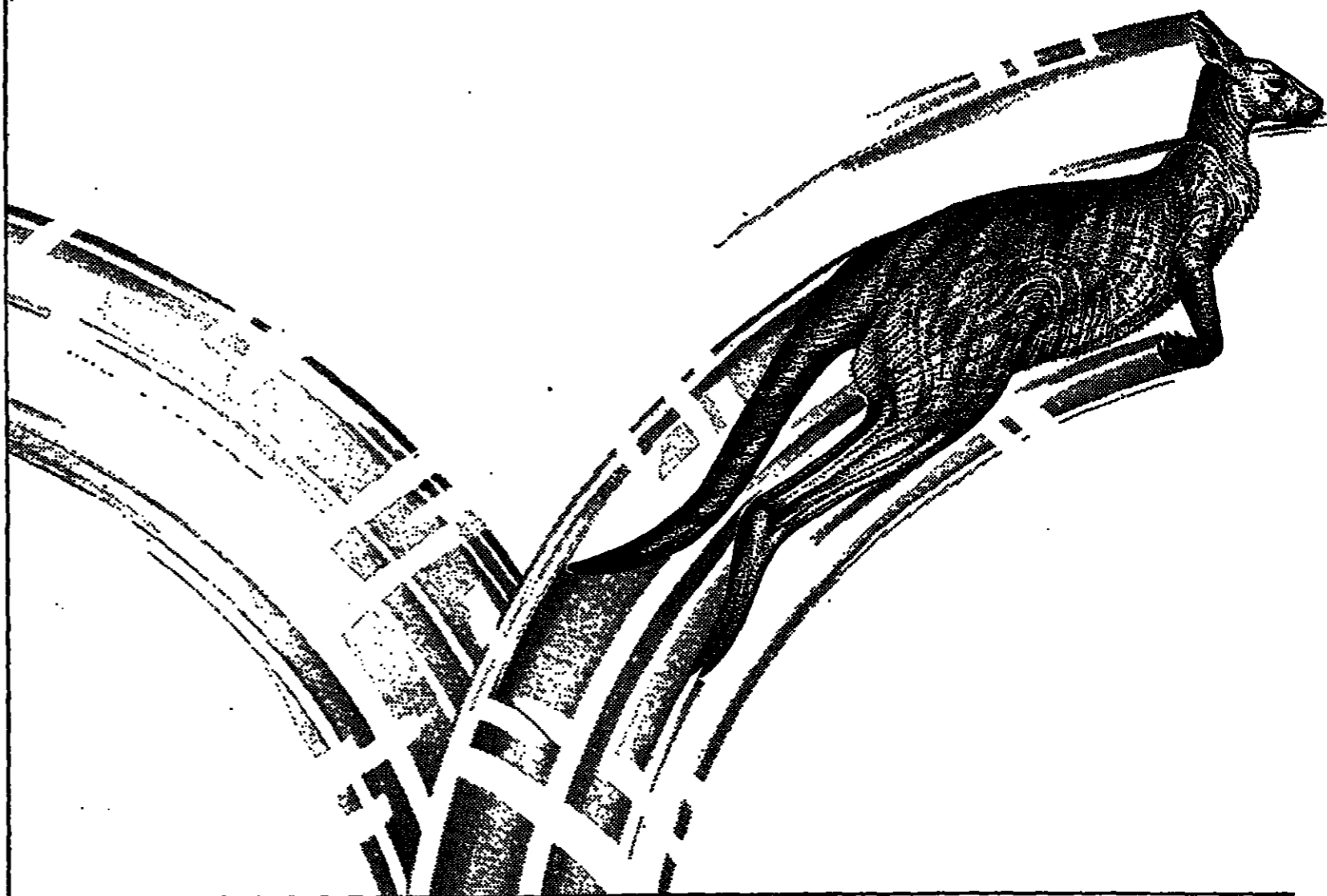
The "average" system does offer stability, however, in that advance planning is made much easier. Laura Ashley plumped for average translation before its flotation last autumn, for example, in order to ensure a more accurate profit forecast.

"We had three months left in our financial year when we floated," said Peter Phillips. "Anything could have happened to the dollar exchange rate in that time, and we just couldn't run the risk of issuing an inaccurate forecast."

"At least, by choosing average currency translation, we reduced the margin of error and introduced an element of stability. And stability is what we really need from currency management."

Alice Rawsthorn

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FOREIGN EXCHANGE 6

Hedging market:

Demand disappoints enthusiasts

RECENT sustained high volatility in the dollar exchange rate has boosted the marketing of currency risk management instruments.

Exchange-traded futures and options have enjoyed record trading. First quarter trading on the Chicago Mercantile Exchange, for instance, was 45 per cent up on the same period last year.

The commercial banks which comprise the "over the counter" (OTC) market in hedging instruments have vigorously promoted new products for fund managers and corporate treasurers.

Meanwhile, the investment banks have been busy devising securities for trading on the international capital markets such as dual-currency bonds which incorporate features inspired by the techniques of the hedging markets.

Awareness of currency risk also prompts awareness of interest rate risk. Government bond futures and options have seen boom trading. Instruments such as interest rate cap options, where a borrower guarantees the rate at which floating rate funds can be borrowed, have been developed in the OTC market.

Yet enthusiasts for the hedging markets still say that in some respects they have met disappointing demand so far. Some new exchange-traded instruments have not yet found a reliable market. Commercial banks say many clients are hard to convince of the virtues of currency risk management, despite the depressing regularity with which exchange rate losses feature on company balance sheets.

In Europe one reason for corporate treasurers' resistance to innovation is the depth of the forward foreign exchange market, which supplies most of their routine needs, and enables them to by-pass the financial futures market. This leaves the futures market to the banks and professional traders. In the US, in contrast, futures markets can flourish because time-zone disadvantages have prevented the growth of a liquid cash market. Strong retail speculative interest also sustains them.

Unlike futures, options are uniquely flexible. They not only protect against currency swings but also enable the pur-



The Philadelphia Stock Exchange... A link with London will be forged next autumn.

chaser to benefit from a swing in the opposite direction.

Futures involve both the right and the obligation to buy a specified amount of currency. Options open up more avenues since they can be sold, exercised at expiry) in the case of European-style options) or before expiry (in the case of US-style options) or abandoned to expire worthless with no delivery taking place.

Options therefore resemble insurance policies. Their cost is determined by reference to the relation of the exercise price to the currency market price, the option's time value, and the volatility of the underlying currency.

Provided that the transaction gain outweighs the option's cost, the purchaser cannot lose. Yet banks' clients are often still hard to convince of this.

To enhance the attractions of options, banks have devised variations which reduce the up-front cost. Some, however, have been criticised for reducing flexibility, the option's basis attraction. The "cylinder option" has been called "zero-cost" since a purchaser with a large foreign exchange exposure buys a call option from a bank and simultaneously writes a put option at a lower level.

The two premiums net out at nil. But the purchaser has reduced his potential gain by locking into a narrow price range.

A structure of more obvious usefulness is a compound option ("an option on an

option") designed for companies tendering for contracts which do not want to hedge thoroughly against a liability they may not incur but still wish to lock into today's rates. The cost of this option exceeds normal "tender for contract" insurance costs if the final option is taken up, the contract having been won. Only half of the cost is payable on the initial option, however, and the company gains flexibility.

Barclays Bank has recently developed a currency option bearer instrument, with a \$5,000 face value, to provide hedging for small-scale dollar exposure. While this has been criticised as a "speculator's charter," Barclays says interest has come mainly from professional investors and small companies.

The exchanges criticise the OTC market for the size of premiums on instruments—about 3 per cent on a six-month option to sell dollars at the prevailing market rate, payable up-front. Further, they point out that when a customer wishes to sell an instrument back to a bank he encounters a "buyer's market."

Unlike exchanges, however, banks provide a customised service in a broader range of maturities and currency mixes. They are the only source, for instance, of sterling/Deutsche-mark options.

The smaller exchanges at present seem caught in a low-volume vicious circle. New currency options introduced by

them remain underused capacity because investors are deterred by wide bid and offer spreads.

In this respect hopes rest on plans for fungibility (interchangeability) of trades with larger exchanges. This means that positions opened on small exchanges can be assured of clearance in a larger and more liquid market.

So far the London Stock Exchange's interest rate and currency options have disappointed expectations because only three market-makers are operating.

The Stock Exchange hopes that volume will pick up when a link with the Philadelphia Stock Exchange is forged next autumn. But sceptics point out that volume has not grown significantly on Singapore's International Monetary Exchange as a result of its link with Chicago. Rather, business has gravitated towards the larger centre.

Currency and interest rate options introduced by the London International Financial Futures Exchange (Liffe) have stolen much of the fire from the Stock Exchange. Liffe benefits from the support of the banks. Many of the prospective post-"Big Bang" primary market-makers are members. Liffe also trades contracts in larger amounts and has a more cost-efficient margining system.

During the first four months of this year Liffe's sterling/dollar contract traded at a rate of 60,000 contracts a day. In March, the Stock Exchange's contract managed only 228 trades a day.

Fear of spreading demand too thinly, however, is making Liffe circumspect about introducing new products such as Ecu options. Even so, the exchange seems set to take its place, along with Amsterdam's European Options Exchange and Chicago, as one of the three major centres when the options market matures.

Hedging techniques have become an integral part of financial engineering, even if there is a future downturn in currency volatility. A recent Bank for International Settlements report drew attention to the risks incurred by banks in marketing hedging products. But, paradoxically, it may have had a reassuring effect by providing guidelines.

Clare Pearson



Chicago Mercantile Exchange... first-quarter trading was 45 per cent up on last year.

Brokers

Hopes of an end to O'Brien Rules

HOPES ARE running high in the foreign exchange and money broking community, that an end may be in sight to the rules that prevent them from forming close links with banks.

The so-called "O'Brien Rules," named after the former Governor of the Bank of England who laid them down, are designed to prevent conflicts of interest that might arise if a broker were owned by one of its many customers. Many brokers, however, feel that they restrict their avenues for raising capital at a time when their need to invest has become keener.

The ending of restrictions on banks dealing directly in foreign exchange with each other, without the good offices of a broker, and the subsequent development of the technology that allows direct interbank trading, have called into question the role of the seven London foreign exchange brokers and the eight further deposits.

If they wanted to retain a sizeable share of foreign exchange business—conventionally, they are believed to account for around half of London turnover—the need to offer services that banks would not have access to on their own.

"In the short term, the brokers have invested heavily," commented one senior bank dealer, "and the success they have enjoyed indicates that they have offered a service that people are prepared to pay for."

Nevertheless, many believe that brokers' market share is declining. In addition, the past year has seen the advent of fully negotiable broking commissions. Although most brokers say the overall level of commission rates has changed little, there has been some erosion of profit margins through larger volume discounts for the major foreign exchange trading banks.

The brokers themselves, if not convinced by the argument, have in many cases sought to diversify into other markets. In some cases, the diversification is a logical extension of a broker's existing activities—bringing together buyers and sellers for a commission without themselves taking long or short positions.

Five of the six leading foreign exchange brokers, for example, are to become inter-dealer brokers in the restructured gilt-edged securities market which is due to get under way in October. In addition, Mabon Nugent, the leading US broker of overnight federal funds, is to become an IDB.

The sixth major UK broker, R. P. Martin, decided not to apply to become an inter-dealer broker after seeing how crowded the market was going to be. Martin curtailed its diversification plans after it had been acquired by Quadrex Securities, in April 1985. Instead, it has concentrated more on geographical expansion.

Martin has also begun to add to pure foreign exchange broking—it is known for its D-mark business—by moving into deposit broking; while its rival Fultons, which came to the Stock Exchange in October as International City Holdings, has taken the opposite tack, building on its deposit broking base.

But diversification goes further for some groups. MAI, better known under its earlier name of Mills & Allen, has always been something of a peculiarity in the money-broking sector, because of its poster advertising division.

Last year, to complement its Garban Gilts subsidiary, which is planning to become a gilt inter-dealer broker, it acquired Gintelco, a leading New York corporate bond broker. And earlier this year it bought Wagon Finance, a UK instalment credit operation.

Mercantile House, too, is not only applying to become an inter-dealer broker in the gilt market through its offshoot Fundamental and Marshall Brokers, but also intends to become a primary gilt market maker through Alexanders Laing & Cruickshank.

Mercantile has committed around £20m to this operation, created from Alexanders, the discount house it bought in 1984, and Laing & Cruickshank, the stockbroker whose purchase was completed this year.

For Mercantile's major broking rival, Exco International, the past year has been turbulent. Sitting on a pile of cash from the sale of its 52 per cent stake in Telerate, Exco suffered from upheavals at its fund management subsidiary, Gartmore, and then saw the sudden departure of its chief executive, Mr John Gunn and the build-up of a menacing stake by the Singapore businessman Mr Tan Sri Khoo Teck Puat.

These excitements may have diverted attention from what remains the core of Exco's business, its Astley and Pearce money broking operations. The Bank of England, however, did not forget, and stepped in when Exco entered merger talks with Morgan Grenfell, the merchant bank.

It was these talks that reopened the whole question of brokers' links with banks and sparked off renewed discussion over whether the restrictions of the O'Brien letter should be lifted.

Other brokers quickly called for a withdrawal of the rules, with a unanimous vote by the Foreign Exchange and Currency Deposit Brokers' Association. Exco, which had initially proposed only a revision of the O'Brien letter, was surprised at the strength of other brokers' support for abolition.

Mr Derek Tullett, chairman of the association and of Tullett and Tokyo Forex International, commented at the time: "It is up to the markets to decide which companies it wants to deal with. Why should we have this restriction on us when it is the principals who should be taking the decision?"

Among the banks, however, opinion is more divided. Some clearing banks, in particular, bitterly oppose an end to the O'Brien rules.

One clearer, Barclays Bank, ran up against the rules last year when it arranged to take control of Wedd Darlacher, the Stock Exchange jobber, which itself had a 25 per cent stake in Charles Fulton, the money broker. Wedd sold its stake back to Fulton's management in May last year.

But feeling among the banks appears to be moving in the direction of a change to the rules, and the British Bankers' Association is now polling its members on whether they would like the O'Brien letter to be revised. Members of the association's foreign exchange committee, led by Mr Alan Orlich of Standard Chartered, appear to have swung behind the case for a change.

Even if the banks do vote for a change, it is the Bank of England which laid down the O'Brien rules in the first place and it is the Bank alone that can change them. And the Bank's approval is seen as by no means a foregone conclusion.

George Graham

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FOREIGN EXCHANGE 7

Banks

An established profit centre

THESE ARE boom times for banks in the foreign exchange business—at least for those who read the markets right.

Most of the big international banks saw revenues from foreign exchange trading soar last year, thanks largely to the enormous volatility of currency rates which means that banks could make money simply by holding positions.

At Citicorp, for example, the US's largest banking group and the bank with the largest share of the world currency market, foreign exchange revenue amounted to \$358m, an increase of \$100m on the year before. This amounted to over 10 per cent of the group's total revenues.

The increase was even more spectacular at J. P. Morgan, parent of Morgan Guaranty. Revenues there amounted to \$173m, up from \$29.5m in 1984. But as an indication of the unpredictability of foreign exchange earnings, Morgan's revenue had plummeted to that level from \$74m in 1983.

At Barclays Bank, the largest European bank in the business, foreign exchange income amounted to £113m, up from £84m the year before. Barclays attributed this to "successful trading in persistently volatile currency markets."

Bank of America, also among the world's top five, made \$150m, which was up from \$101m in 1984. The bank attributed this rise to the sharp growth in hedging transactions made by corporate customers to protect themselves against the sharp ups and downs in the market.

Foreign exchange is now well-established as a profit centre at banks who, in the past, viewed it merely as a service they supplied to their customers. Only a small fraction of their currency turnover is now prompted by their clients' demand; the bulk is accounted for by inter-bank dealing, or by international capital flows—a result of the steady loosening of foreign exchange controls around the world.

By the same token, though, the cost and complexity of the banks' foreign exchange operations has risen enormously, too. Today's dealing rooms are high-technology nerve centres, bulging with the latest electronic equipment to handle the global, and packed,

with computers programmed to spot opportunities in a dozen currencies and in foreign exchange-based instruments like options and futures.

More recently, banks have also begun to combine their foreign exchange operations more closely with their dealings in the international capital markets, notably Eurobonds. Many banks are now physically fitting their foreign exchange and bond dealers in the same room—if they can find space big enough.

This is for two reasons. One is that the capital and foreign exchange markets now influence each other greatly, and intelligence picked up in one market can quickly be put to use in the other, particularly on interest rates.

The other is that foreign exchange is also the channel that connects the many domestic financial markets that are rapidly coming together as the trend towards global securities markets gathers pace.

Current swap transactions, in which bonds denominated in different currencies are exchanged, can only be accomplished by institutions that are deeply involved in both the capital and currency markets.

This trend also explains why the banks find themselves facing growing ranks of new competitors in the foreign exchange markets, as investment banks and securities houses seek to gain footholds in the world capital markets as well.

According to a recent survey by Euromoney magazine, the largest banks may be taking business away from the smaller ones. But banks as a whole are losing market share to the newcomers. The 20 largest banks had 36.6 per cent of the market last year, down from 39.4 per cent the year before that.

While this may be good news for customers of the foreign exchange markets, because it heightens competition among banks to quote tight prices, many bankers not surprisingly regret this trend.

Some of them complain that the newcomers are not as committed to the market as they are, so liquidity is suffering. The fact that many of these recent arrivals are also supervised by the banking authorities may also have increased the risk of computer-



At Barclays, the largest European bank in the business, foreign exchange income amounted to £113m in 1985

Bank earnings from foreign exchange

	1985	1984
Citicorp	358	258
Barclays	113	84
Chemical Bank	102	61
Chase Manhattan	173	119
BankAmerica	150	101
J. P. Morgan	172	29.5

Results in \$m, except for Barclays which are in £m.

party failure. This has forced banks to evaluate their trading partners more carefully.

In London, the world's largest foreign exchange trading centre, 11 banks having got together to set up a new computer-based settlement process which should eliminate some of the dealing risks. Instead of settling all their hundreds of transactions with each other, the banks will simply "net out" their positions at the end of the day. This should greatly reduce the danger of losses caused by the domino effect of a single payment failure.

From a regulatory point of view, the Bank of England places limits on the exposures banks may take in the market. But the issue of how to regulate the growing currency swap markets, the use of options and other new-fangled instruments is of growing concern to bank supervisors. There has even

been talk of tighter controls on banks' foreign exchange trading generally, because it does not appear on their balance sheets—but still exposes them to risk.

None of this, though, has yet deterred banks from constantly trying to innovate, and come up with new ways and means of trading currencies, transferring foreign exchange risk, or tapping new markets.

The ability to offer these new instruments is now at the forefront of the banks' marketing efforts—and their investment in new technology. Ironically, though, a lot of evidence suggests that, despite the drama and glamour attached to this, it is still the bread-and-butter business of spot and forward trading in established currencies that counts.

A survey last year by the Group of Thirty, the New York-based blue chip banking group, showed that the overwhelming majority of respondents listing these two activities as "essential." Most of the new instruments were rated only "important," an indication that they probably only fulfil a passing need, depending on how volatile the currency markets are, or how vital it is for corporate customers to tap different markets.

David Lascelles

Multinationals as mini-banks

Major players in their own right

COMPANY CASH-flows are perhaps the most important influence on the global foreign exchange markets and more and more big corporations are now declaring themselves as major players in their own right. As a result, the company mini-bank has come into being.

Operating through a team of four full-time currency dealers, ICI probably runs up around \$1bn in foreign exchange turnover on most working days. At BP, the oil giant's newly-created money management company contributed a first-time £23m pre-tax to the group accounts in 1985, largely as a result of a successful year's currency trading.

A number of multi-national companies have long operated big money-serving operations through separately managed and accountable divisions. Some of these in this business for years, while at home ICI pushed out along the cash management road in 1972.

Others have more recently moved into it. BP and Volvo, for example, have set up in-house bank-type operations within the past 18 months.

In today's world of fast-widening financial markets, the competitive pressures on multinational companies to group together, streamline and enhance the profitability of their money flows are all too obvious.

As a major global oil corporation, BP has an annual cash-flow of around \$50bn. Companies as diverse as ICI, Philips of the Netherlands and Volvo and Ericsson of Sweden all see huge sums pass through money management companies every day.

Company mini-banks tend to have four core activities: banking, investing surplus cash, borrowing and currency management. But foreign exchange is perhaps the most important and active component. In 1982, pre-tax profits at ICI Finance, the money servicing offshoot of ICI, were £14.5m. A year later they had rocketed to £132m, only to be subdued with equal drama in 1984 to £99m.

This is precisely the see-saw performance that can be expected to occur as ICI absorbed violent currency fluctuations on behalf of its international chemical parent company.

The main message of a recent study of treasury management trends by the Association of Corporate Treasurers concluded overwhelmingly that widening and increasingly active currency markets have dramatically expanded demand for corporate treasury management outside the traditional role of the company finance director.

Within its sample, the study showed that 90 per cent of company treasury departments had been formed since 1970 following the dismantling of the Bretton Woods fixed exchange rate systems and the abolition of exchange controls in the UK. The Association's findings showed that if there was a peak for the formation of company mini-banks it was around 1977.

In recent years money has become an increasingly flexible commodity. A kaleidoscope of currency options and hedge mechanisms, allied to the increasing use of sophisticated information systems, has opened up more and more opportunities for money management to the corporate sector—at a time when some multi-national groups have acquired better credit ratings than many banks.

In theory, BP could turn itself into a formidable competitor to the world's banking establishment. Its entire financial assets exceed £10bn, a sum big enough to put the company among the top 100 international banks. But this is theory.

For the foreseeable future, BP has no plans to apply to the Bank of England for a banking licence at BP Finance International, its treasury management company. It is content to concentrate on running BPFI as a smooth group money centre.

Having begun in January 1985 with a total staff of around 70, BPFI has expanded to a payroll of some 100, including 12 full-time money dealers. About eight of these concentrate on foreign exchange, with the balance looking after BP's demands in the domestic and international money markets. Last year, its first in business, BPFI had a currency turnover of around \$60bn.

BPFI has a number of main divisions: a treasury responsible for BP's money and foreign exchange trading and its bank accounts; a corporate finance section which handles activities in the debt and equity markets and other merchant banking-type business; commercial banking which looks after relations with banks and investors; and a planning and systems group aimed at taking the longer view.

The oil company says the idea of a bank had been under consideration for some time before the actual formation at the start of 1985. But it is only recently that information technology has made the step plausible, allowing the company's entire finances to be gathered on a single electronic screen.

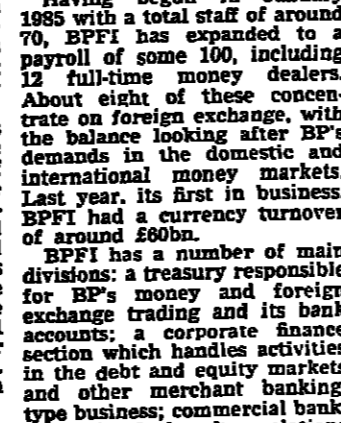
The type of operations undertaken at BPFI are of course part of corporate day-to-day work at most multi-national companies. But BP has gone a stage further in money planning and grouped its treasury operations much like a bank—although the company, under some pressure from the Bank of England, tends to frown on the word "bank."

BPFI has its own capital base and accounts and a board of directors, and it has recruited some of its top staff from banking rivals in the City. But BPFI is not a corporate entity in its own right, unlike ICI Finance. It exists largely as a management and accounting group.

BPFI already provides some information in the group accounts and more can be expected as the operation expands and settles down.

Jeffrey Brown

The Old Lady of Threadneedle Street is fussy about who uses the word bank



The Old Lady of Threadneedle Street is fussy about who uses the word bank

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FOREIGN EXCHANGE 8

Technology

Increasing quality and speed in dealing rooms

TODAY'S sophisticated foreign exchange (forex) and money markets could hardly exist without modern technology. They are geographically dispersed, there is no central physical market floor and dealing is carried out over the telephone. The calculations required are complex and the risks substantial.

So quality of telecommunications and speed of connection between dealers and dealers and brokers are critically important. Typically, direct dialling replaces the conventional company switchboard — or, more correctly, an automated system is installed so that the exchange appears as an array of private direct lines.

This makes for high-quality communications but not necessarily speed of connection. Conventional telephone dialling methods are too slow for the high-pressure world of forex trading. They have been replaced by rapid access systems known as "dealerboards".

Essentially, these make it possible to make a connection between one dealer and another dealer or counterparty almost

instantaneously at the press of a single button.

According to the experts, in less time than it would take to dial an conventional public telephone number four or five calls could have been completed using a dealerboard. Forex telephone conversations have to be short, to the point and devoid of traditional pleasantries.

One of the most advanced of modern dealerboards, the City Business System from British Telecom, offers almost unlimited numbers of telephone connections through a video "touch screen." Images of labelled keys are presented on the screen and can be activated by touching the screen with a finger.

Twenty or so keys can be displayed on the screen at once and a number of screens can be stored in the system's memory.

The biggest change to overtake forex dealing rooms in the past few years, however, is the development of computerised dealing systems.

Foreign exchange dealing was one of the first banking specialisms to yield to compu-

terisation. There were strong reasons. After the abandonment of fixed exchange rates, some form of automation was essential simply to keep track of what had become, by previous standards, a chaotic market.

The larger banks and brokers had systems built for them by software houses to run on their mainframes; the smaller ones started to use forex packages—generalised pieces of software suited to many different kinds of user—which they ran on the new, low-cost minicomputers.

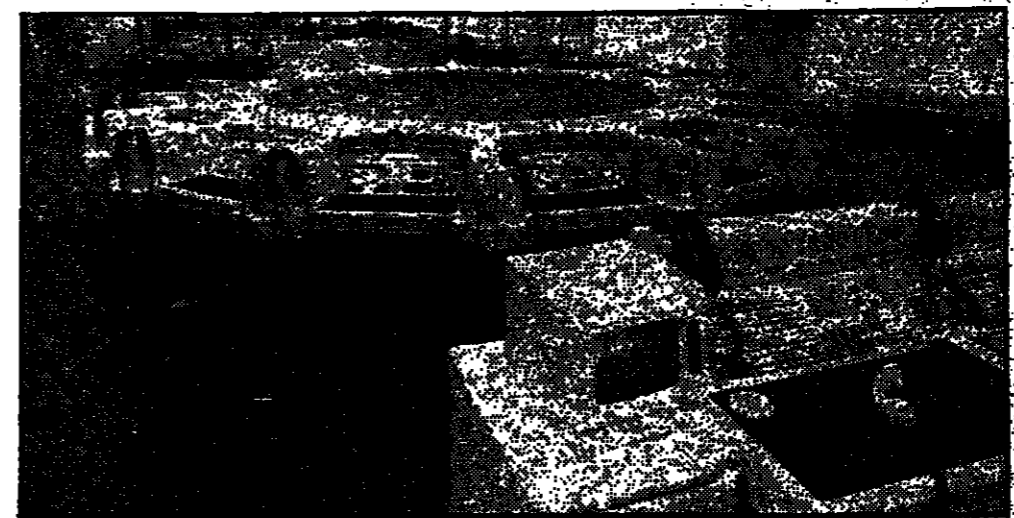
Minicomputers were particularly well suited to local branches of international banks which could not justify the substantial costs of a full mainframe-based system.

At that time the emphasis was on automating the "back office" — the accounting procedures necessary to support the dealers who were still working in the time-honoured manner with telephones and slips of paper.

The major trend over the past few years has been the adoption of dealing support systems—automation of the "front office"—and the integration of these



Inside two of London's most modern dealing rooms... Exco International (above) and Marshall Woolworth (below)



terisation, for example, is just one of a package of Reuter financial services. It enables foreign exchange, money market and bullion dealers to deal internationally, using a desktop keyboard and screen.

The same system also displays Reuter Monitor information, the service most used by dealers, according to the directory.

The technology of dealing room systems is becoming more and more innovative. Innovations are likely to include the widespread use of colour on screen and a variety of powerful input devices.

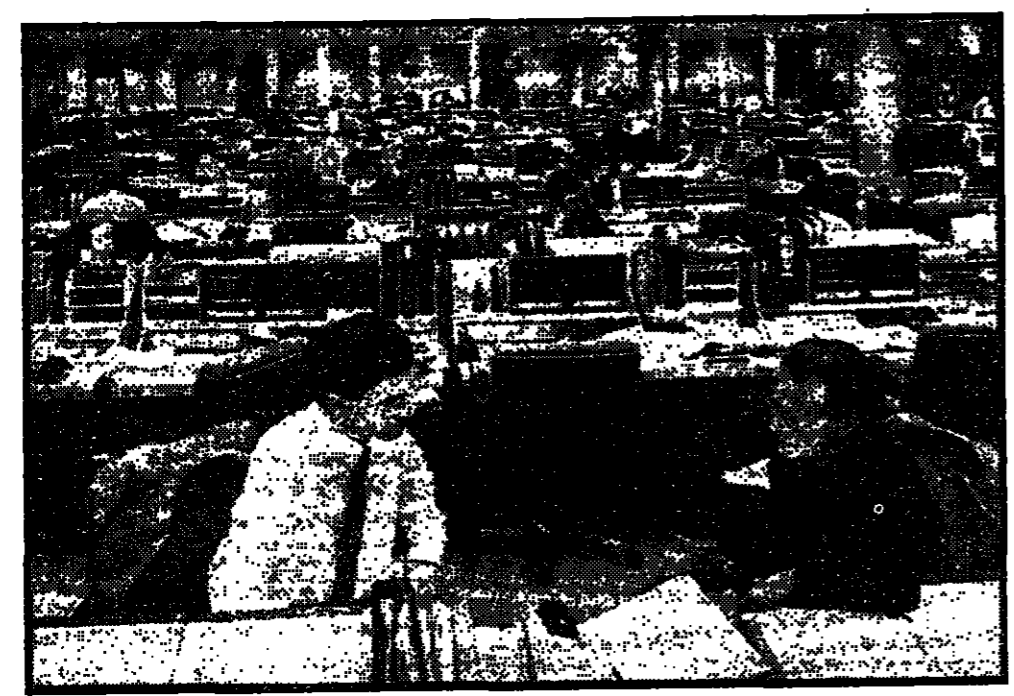
These include touch pads on the dealer desk and touch input. There is also a trend towards the use of digital (computer language) information switching rather than video switching.

Video has been used successfully by companies like Reuters but is now proving a limitation for concerns which wanted to be able to manipulate incoming data, mix and match it with in-house information and create personalised screens to give their dealers a competitive edge.

They will use it. As the directory points out: "Dealers like money. If you can convince them that what was on offer would help them in their dealing they would accept it."

Directory of Dealing Room Systems, First Market Intelligence, 10 Denbigh Street, London SW1 2ER.

Alan Cane



The securities room at Kleinwort Benson

systems with the earlier generation of accounting software.

All this has been made possible by the availability of low-cost personal computers powerful enough to run specialised foreign exchange software.

BIS of London, for example, made its name with a back office forex package called Midas. This is still the world leader, with some 470 installations and has developed a separate dealing system.

It runs on a network comprising a series of IBM personal computers connected to an IBM System/38, a medium-range IBM machine specially designed to handle large volumes of information.

Personal computers make it possible for the dealer to receive, on his or her desk, data from external sources such as Reuters and Telerate, the organisation's overall position and special features such as financial modelling tools and "What if?" facilities.

The most modern version of the Midas forex system also runs on System/38 and it is possible to run both back and front office on the same machine.

According to BIS, the Netherlands Amrobank has just signed a £1.5m order for Midas/38 because dealer support can be integrated easily into the overall system.

Integration of front office and back office — obviating the need to key in information twice — is now seen as vital to successful forex operations.

Dealers were at one time re-

luctant to key in their own deals; but all that has changed, according to Mr John Maulkerson, development director of dealing room systems at Allmand, a company which specialised in bespoke financial software but now markets a dealer support package called Odin.

Mr Maulkerson points out that most dealing rooms are not the football-pitch sized extravaganzas equipped to accommodate several battalions of dealers. More commonly they are small — with between 20 and 30 dealers — and their automation requirements are modest but

exact. Odin, for example, is based around the Borroughs B25 microcomputer.

It offers the dealer minute-by-minute information on positions, average costs, the activities of other dealers and customer-borrower details, in addition to the necessary calculation and analysis tools.

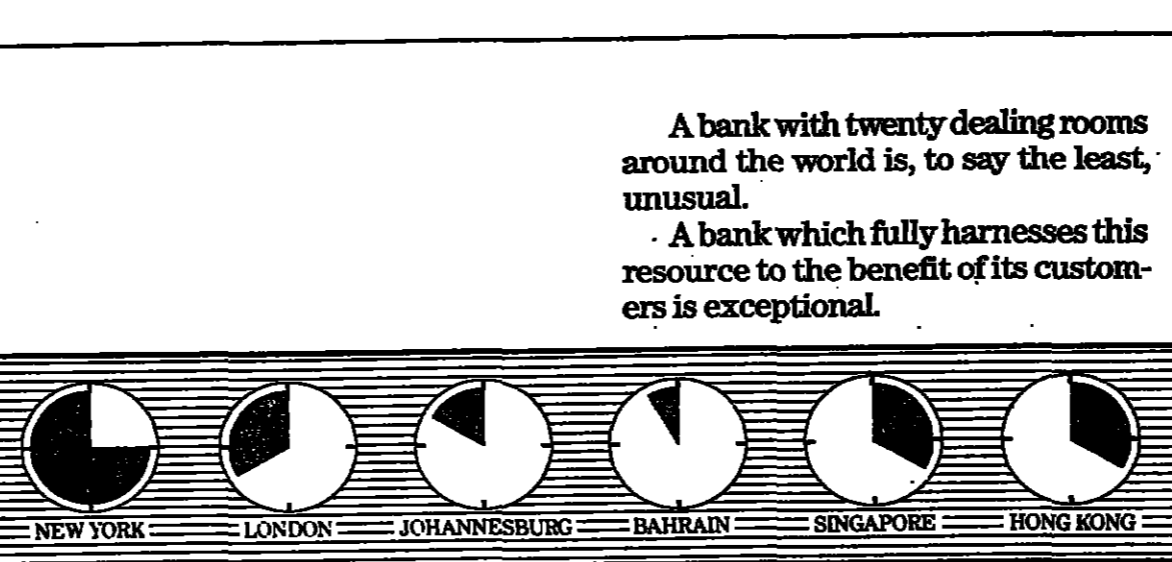
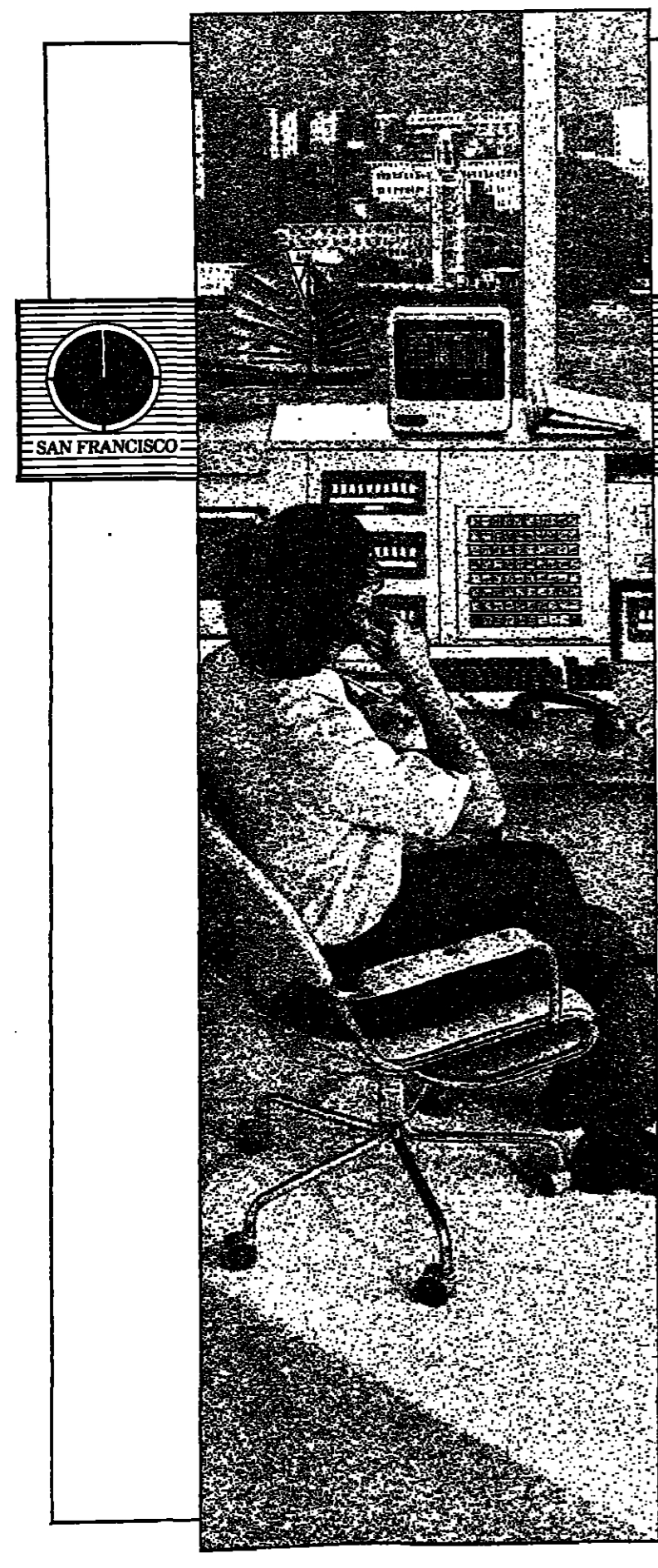
Odin, like many of the dealer support systems now available, is designed to fit on to whatever back office accounting system the customer is using, whether it be a mainframe-based, custom-written system or a proprietary product like

Midas, Arbat or Kapitl.

According to a new directory, almost 30 separate companies offer dealing systems in the UK. They include C. P. Technology, CAP Financial Services, I. P. Sharp Associates, and Logica.

An important point to note is that foreign exchange systems, as stand-alone products, are on the way out.

Much more common nowadays is the dealing room system or financial services system in which foreign exchange is simply one module. The Reuter money dealing ser-



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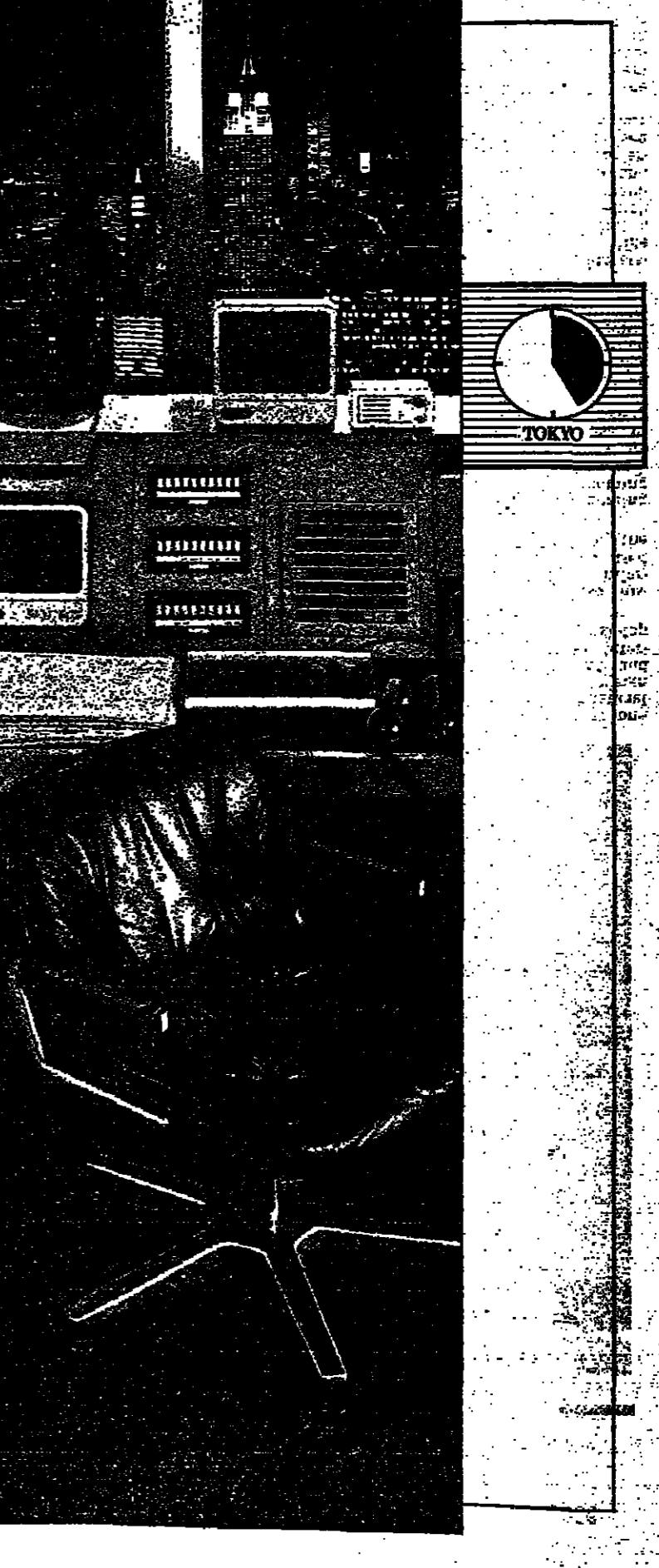
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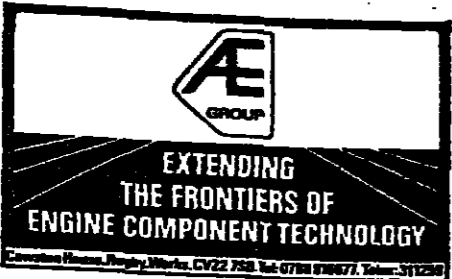
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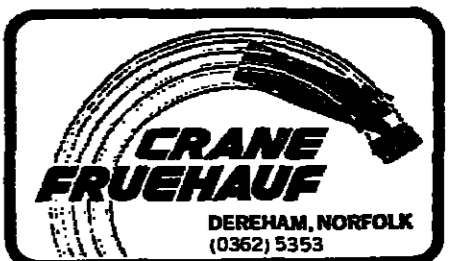
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Handwritten text in Arabic script: "صكوك الاموال"



SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Tuesday May 27 1986



AIBD MEETING

Rulemakers close in on the bond market

INNOVATIVE, expanding, still only 20-odd years old and staffed largely by people not too much older, the Eurobond market is hardly handicapped by staid tradition, writes Alexander Nicoll in London.

But important adjustments to its structure and style are being forced by twin prevailing influences: rule-making and automation.

When members of the Association of International Bond Dealers took the occasional break from parting in Singapore last week, these two issues facing them.

Both mean that the AIBD, whether members like it or not, is itself playing a more prominent role in shaping and overseeing the market.

With three-quarters of trading going through London, the market will be deeply affected by UK investor protection law now being created.

CREDITS AND EURONOTES

Nippon Credit plans extensive certificate of deposit programme

NIPPON Credit Bank has joined the ranks of Japanese banks arranging large-scale certificate of deposit programmes in the Eurozone.

objective had often managed to shave 2 to 3 basis points off the yield premium by dint of appointing dealers dedicated to selling their paper.

ers in a \$50m commercial paper programme due to be activated this week. Merrill Lynch is arranging a \$100m loan facility for Pina, the US thrift which is owned by Heron International.

Table with columns: EUROAREA YIELD RATES, Primary Market, Secondary Market, Credit, Euroclear, Total. Rows for US\$ and £.

INTERNATIONAL BONDS

Thin trading highlights the strength of floaters

THE RELATIVE strength of floating rate as opposed to fixed rate dollar Eurobonds, which dealers have been noting for some weeks, became increasingly evident in last week's thin trading, writes Clare Pearson in London.

Royal Bank of Canada ventured into both sectors, with tellingly different results. On Tuesday Orion Royal Bank led a \$300m, 90-year issue for the borrower with its coupon set at 7/4 point over the mean of London interbank bid and offered rates.

and then swapping the proceeds. The fixed rate primary Eurobond market last week seemed rather unimpressed by the strength of the New York bond market last week.

launched, would never see the light of day in full. Westdeutsche Landesbank added another to a series of long-dated bonds backed by Schuldchein notes from West German states.

There are some grounds for optimism in this respect. Other Japanese banks which have gone for large programmes with the same

Barlow Rand lifts interim dividend

BY JIM JONES IN JOHANNESBURG

BARLOW RAND, South Africa's largest diversified industrial group, benefited from a strong advance in export revenues in the six months to March 31, bringing record turnover and profits.

Reumert, the electronics and engineering subsidiary, slipped into loss during the half year, but the motor and appliances divisions performed satisfactorily and the earthmoving division performed well, in part because of exports at advantageous rand prices.

Mr Clewlow is cautious on prospects for the remainder of this financial year. They depend largely on the level of consumer demand, he says, as well as on maintenance of export profitability.

General Electric Company (Incorporated in the State of New York, United States of America) U.S. \$200,000,000 Extendible Notes Due May 22, 1998. Issue Price 101 1/4 per cent. Includes list of international banks and financial institutions.

The Nippon Credit Bank (Curacao) Finance N.V. US\$ 100,000,000 12 1/2% Guaranteed Notes due 1992. NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Notes, US\$ 5,000,000 principal amount of the Notes has been drawn for redemption on the 2nd July, 1986.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US MONEY AND CREDIT

Rethink about GNP helps bonds recover

US BOND prices pulled out of their nosedive last week, just in time for the official start of the summer - Memorial Day, which kept the markets closed yesterday.

While some of the upturn was accounted for by technical factors - evidenced by the return of sharp market volatility - there was underlying rationale behind the rebound.

The credit markets started the week on another sour note as crude oil prices pushed back through the \$17-a-barrel level, up from April lows of just under \$10.

But the oil price advance, like the bond price retreat on Monday, was short-lived. By the end of the week crude prices were back around \$15-a-barrel.

Meanwhile, the US markets had digested another shock: the upward revision in first quarter gross national product to 3.7 per cent from an initial estimate of 3.1 per cent.

The announcement on Tuesday morning sent bond prices sharply lower, but the decline was quickly reversed for two key reasons.

First, on closer inspection the GNP numbers revealed continued economic weakness rather than strength. As Dr Henry Kaufman of Salomon Brothers noted, the upward revision "reflected rapid inven-

tory accumulation rather than underlying strength in demand." This view was confirmed by the April durable good orders which showed widespread weakness in the manufacturing sector.

Second, Wall Street concluded that any strength apparent in the first quarter would simply detract from the second quarter numbers. This view was strengthened by Mr Emmett Rice, a Federal Reserve Board governor, who expressed concern that growth in the second quarter would be significantly lower than in the first three months.

Accordingly most economists set about downgrading their second quarter GNP estimates to 2 per cent or less.

After disposing of the oil price bogey man and the economic numbers there were three other factors on the markets' mind - the dollar, the money supply and the Fed.

From a bond market perspective the dollar performed admirably. In spite of a renewed decline in US short-term interest rates which fell by between five and 25 basis points, the dollar continued to advance against most other major currencies - perhaps reflecting even more disappointing economic news from overseas.

Elsewhere, in spite of the lingering doubts, economists and others sought to calm inflationary nerves and assure investors that the Fed is not overly worried by rapid M1 growth.

Among these Mr Preston Martin, the former Fed vice chairman, in his first speech since leaving office, indicated that Fed policymakers are not concerned by monetary growth unless at least two of the three main money measures are above target.

With the Fed's policymaking Federal Open Market Committee (FOMC) meeting last week, that was welcome reassurance for the markets. Indeed, all the indications were that the FOMC voted to maintain a stable accommodative monetary policy stance - as had been expected.

The release late on Friday of the April FOMC meeting report held few surprises. At that meeting the FOMC members voted unanimously for no appreciable change in monetary policy. Just two weeks later the Fed cut its discount rate by half a percentage point to 6.5 per cent, but the report makes it clear that this action was primarily a response to a decline in the money supply.

Accordingly, US short and long-term rates bottomed just before or after the April discount rate cut and since then Wall Street has been trying to figure out what happens next.

According to Dr Kaufman the Fed will continue to support both the durability of the US dollar's recent rally and second quarter economic developments "before responding to disappointing economic numbers both in the US and abroad. He adds: "It remains likely

that further monetary accommodation will be initiated abroad, where economic growth lags that in the US. In the meantime, US monetary policy will remain supportive of a Fed funds rate in the 6.75 to 7 per cent range."

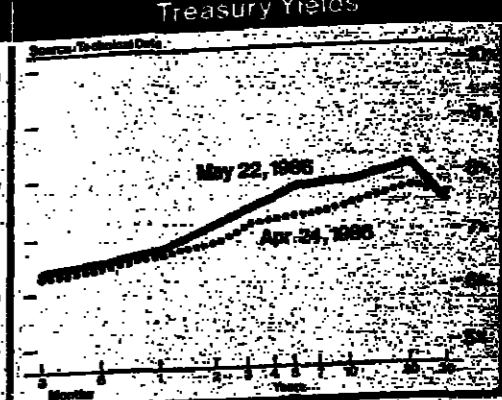
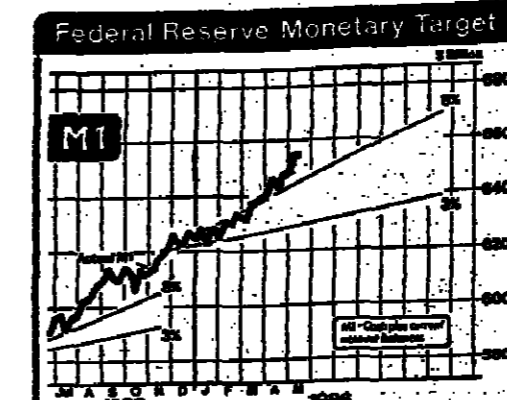
Mr Albert Wojnilower, First Boston's chief economist, also believes another discount rate cut is still on the cards. Speaking in Singapore to the international bond dealers' annual meeting he said: "Market interest rates both in the US and elsewhere would fall substantially this year and would be accompanied by one more discount rate cut.

However, he predicted an acceleration of economic growth and inflation generally later this year or in early 1987, and that yields should once again climb substantially above

short-term rates. For the moment the Treasury yield curve remains moderately positively sloped at 110 basis points between three-month and 30-year yields - despite the sharply negative 20 to 30 basis point slope between 5 1/2 and 30 years - reflecting the shortage of new long bonds apparently due to limited selling by Japanese holders.

Overall Government bond prices advanced by up to two full points last week. This week the market's resolve will be tested again by the auction of \$7.75bn in five-year Treasury notes, and by Thursday's planned release of April's corporate earnings indicator.

Corporate treasurers meanwhile launched a relatively modest \$1.8bn of new issues into the markets last week. These included a \$800m offering of five-year 8 1/2 per cent notes from General Motors



priced to yield 6.57 per cent and a \$1.2bn offering of five-year 8 1/2 per cent notes priced to yield 8.42 per cent from General Motors Acceptance Corporation.

Most medium-term corporate bond prices posted gains of a point or more last week, while long-term issues yielded less by 12-30 basis points.

Paul Taylor

UK GILTS

Muted market reaction to cut in base rate

THE GILTS market could summon up only a muted cheer when National Westminster Bank cut its base rate to 10 per cent late on Thursday. The best of the week had been seen the previous day, when some stocks rose by 1/2 in the wake of Wall Street's strong overnight advance.

NatWest's move caught the other clearing banks on the hop, but the message from the authorities was that they should have seen it coming after a week in which the Bank of England had been extremely accommodating in the money markets.

On Monday, the unwinding of a \$1.3bn gilts repurchase contributed to a shortfall of \$300m in the money markets and could have left rates tight at the short end, but the Bank provided early assistance. This helped to keep overnight rates down to 11 per cent and held three-month money below 10 1/4 per cent.

With a still larger shortage of around \$1.4bn, the Bank was yet more accommodating on

Wednesday. In an early round of assistance it bought \$10m of eligible bills outright and, more significantly, offered a \$300m unrestricted repurchase agreement maturing on June 12 at the relatively modest rate of 10 1/4 to 10 1/2 per cent. It capped that with an even shorter repurchase agreement of \$250m maturing on June 4 at 10 1/4 per cent.

The discount houses interpreted these moves very bullish, and although the flat position in the money markets on Thursday left the Bank with no room for further signals, it came as no surprise that it ratified the new structure of interest rates on Friday morning by lowering its dealing bands by half a point.

This was the base rate cut that should have come the previous week on the back of 3 per cent retail price inflation, but for a simultaneous announcement of bad output, unemployment and earnings figures which stole the thunder.

As one broker remarked last week: "NatWest must have felt it owed the market one to make up for its rights issue."

On the other side of the balance is the case for stimulating an economy that has shown clear signs of slowing down in the first quarter. Yet the extra cash in consumers' pockets that results from earnings outstripping inflation and from the two cuts in the mortgage rate this year should already be providing a stimulus to the consumer spending that is the main plank of the Treasury's growth forecasts for this year. This should reinforce the evidence of the CBI Industrial Trends survey that a revival may be in progress.

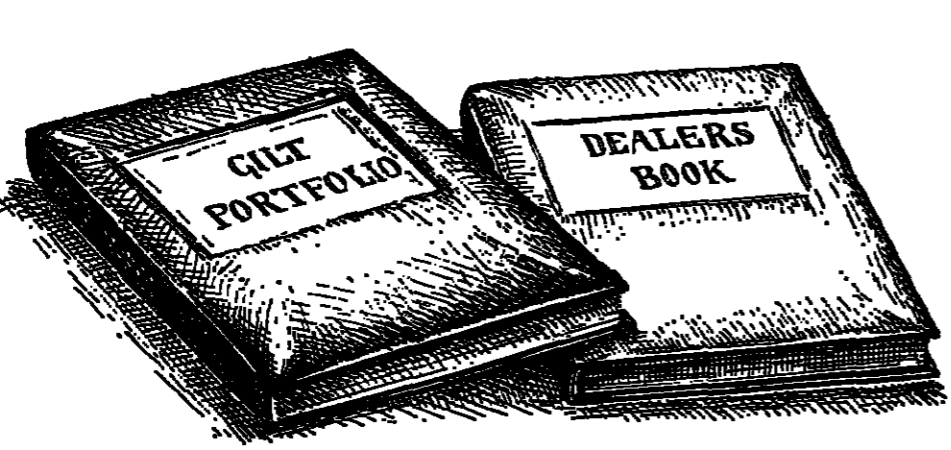
In the end, however, the cut comes down to little more than an adjustment to 3 per cent inflation. The foreign exchange markets took it in their stride, marking sterling down only slightly. As base rate movements go, this was perhaps one of the least momentous.

George Graham

FT/AIBD INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for Issued, Price, Yield, and other financial metrics.

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Table listing various international bonds with columns for Issued, Price, Yield, and other financial metrics.

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CONVERTIBLE BONDS: US dollars unless indicated. Prem = percentage premium of the current effective price of buying shares via the bond over the most recent share price.

WARRANTS: Equity warrant prem = exercise premium over current share price. Bond warrant at yield = exercise yield at current warrant price. Perpetual.

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سكدين الاصل

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| CHEMICAL BANK INTERNATIONAL GROUP | CREDIT COMMERCIAL DE FRANCE |
| DAI-ICHI KANGYO INTERNATIONAL
<i>Limited</i> | DAIWA EUROPE LIMITED |
| FIRST INTERSTATE CAPITAL MARKETS
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| MERRILL LYNCH CAPITAL MARKETS | DRESDNER BANK
<i>Aktiengesellschaft</i> |
| MORGAN GUARANTY LTD | IBJ INTERNATIONAL
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May, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.



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May, 1986

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olivetti

NZ\$50,000,000

Olivetti Holding B.V.

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18% Guaranteed Notes Due 1991

Payment of principal and interest unconditionally and irrevocably guaranteed by

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| GENOSSENSCHAFTLICHE ZENTRALBANK AG
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| BANK LEU INTERNATIONAL LTD | BANQUE GENERALE DU LUXEMBOURG S.A. |
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<i>Aktiengesellschaft</i> |
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<i>Aktiengesellschaft</i> | CHEMICAL BANK INTERNATIONAL GROUP |
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<i>Deutsche Genossenschaftsbank</i> | DIE ERSTE OESTERREICHISCHE SPAR-CASSE - BANK
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May, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.

SEK

ECU 60,000,000

Aktiebolaget Svensk Exportkredit

(Swedish Export Credit Corporation)

8 5/8% Serial Notes Due January 20, 1993

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| FIRST CHICAGO
<i>Limited</i> | DAIWA EUROPE LIMITED |
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<i>Aktiengesellschaft</i> | GENOSSENSCHAFTLICHE ZENTRALBANK AG
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May, 1986

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

A. W. Galadari payout to creditors

BY ANGELA DIXON IN DUBAI

CREDITORS of Mr Abdul Wahab Galadari, the Dubai-based entrepreneur, were yesterday awarded a substantial distribution of assets by the committee of receivers appointed by the Dubai Government in April 1984.

with his wife's Fifth Avenue apartment as part security. Creditors of three companies are receiving a proportionate distribution based on the assets available. These are A.W. Galadari Holdings, on which 70 per cent is being paid out; Gulf News (10 per cent); and Galadari Zinder (20 per cent).

Mr Al Rostamani said a major difficulty was the lack of documentation. A further problem in collecting overseas assets had been the reluctance of some foreign courts to recognise the Amiri decree.

Hughes Aircraft to axe over 4,000 jobs

Hughes Aircraft, the large US defence and space equipment manufacturer acquired by General Motors for \$5.1bn last year, is planning a 5 per cent cut in its workforce over the rest of this year, writes Terry Dodsworth in New York.

Burroughs and Sperry in talks

BY TERRY DODSWORTH IN NEW YORK

THE US Justice Department has given speedy anti-trust approval to Burroughs' attempt to acquire Sperry, the rival computer manufacturer, amid indications that the two sides have re-established contact after a stormy disagreement on takeover negotiations last week.

particularly important to Burroughs because it signed a consent decree in 1983, when it was the leading manufacturer of mechanical adding machines, barring it from acquiring a competitor without government approval. This agreement was also put aside at the weekend by the Detroit district court.

Degussa sales hit by weak dollar in first six months

BY DAVID BROWN IN FRANKFURT

DEGUSSA, the West German precious metals and chemicals concern, suffered a 10 per cent fall in turnover in the first half to DM 5.2bn (\$2.3bn) as a result of the weak dollar and falling gold and silver prices.

strong domestic market, although the cost of acquisitions was said to have reduced earnings. Degussa's metals operations, the biggest in terms of turnover, suffered the sharpest decline in sales, down 13.9 per cent to DM 3.19bn.

Currency and securities business lift Kredietbank

BY PAUL CHEESERIGHT IN BRUSSELS

SHARP RISES in the earnings from foreign exchange and securities business helped Kredietbank, the third-largest of the Belgian commercial banks, to a 17 per cent increase in net profits for its financial year to March.

In its foreign exchange sector, it has been strongly developing business in Ecu, which has helped offset the effects of declining dollar rates.

Final dividend omitted at Malaysia Mining

MALAYSIA MINING Corporation, the world's biggest tin mining group, has omitted its final dividend following depressed results, writes Wong Sulong in Kuala Lumpur.

For the year to January 1985, net profits fell 53 per cent to 17.2m ringgit (\$6.53m), struck before write-offs which brought an attributable loss of 51.5m ringgit. Provisions amounted to 68.8m ringgit, compared with 22.1m ringgit, and were made to cover a fall in the value of its investments at its London-based trading subsidiaries.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuance, Amount, Maturity, Av. life, Coupon, Price, Book Name, and Offer Price. Lists various international bond issues from U.S. Dollars to Yen.

JAPANESE RESULTS

Table with columns: Company Name, Revenue, Pre-tax profit, Net profit, Dividend, Net per share, and PARENT COMPANY.

Dainippon Ink edges ahead to Y11bn

BY YOKO SHIBATA IN TOKYO

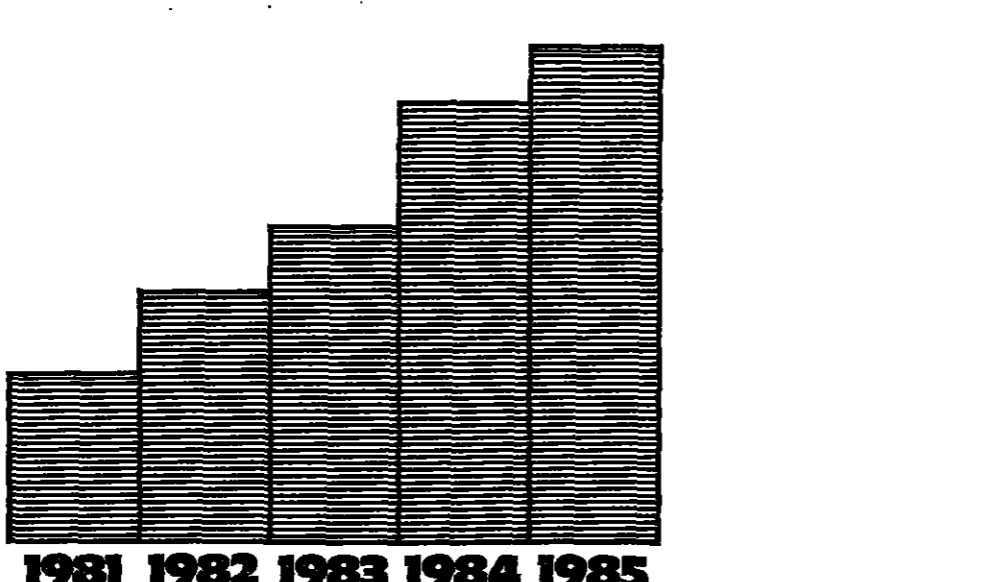
DAINIPPON INK and Chemicals, the Japanese company seeking to take over Sun Chemical of the US, edged up pre-tax profits 1 per cent to Y11.32bn (\$66.73m) in the year to March.

Net profits rose 2 per cent to Y5.02bn, or Y8.36 per share, on turnover of Y415.35bn, up 3.4 per cent.

Mr Tetsuo Ando, president, said the company would continue with its bid for Sun, the world's largest ink producer. The Federal Court in New York is expected to rule on Thursday on Sun's petition to block the bid.

Allianz expects good operating results

ALLIANZ, West Germany's leading life insurer, expects good operating results this year after boosting new business in the first four months, Reuter reports from Stuttgart.



1985 Annual Report Banco di Sicilia is growing further.

Table with columns: Item, 1985, 1984. Lists financial metrics like Capital and Reserves, Total Loans and Advances, Total Deposits, Total Assets, and Net Profit.

Banco di Sicilia Head Office: Via Mariano Stabile 182, Palermo. International Banking Group-Head Office: Via del Corso 271, Roma.

Advertisement for BACOB Finance N.V. featuring a large ECU 57,000,000 bond offering. Includes details on interest rate (7% per cent), guaranteed bonds due 1993, and a list of participating banks from various countries.

INTL. COMPANIES & FINANCE

Fujitsu dives 68% before tax because of strong yen

BY CARLA RAPOPORT IN TOKYO

FUJITSU, the Japanese computer group, yesterday joined the list of the growing list of Japanese exporters hit by the effects of the rising yen. The company showed that pre-tax profits had plunged by 68 per cent in the year ended March. In contrast, Sharp, a leading consumer electronics group, managed to post a slim pre-tax increase for the same year, thanks to production rationalisation and increased profits from the management of surplus Sharp's sales, on an unconsolidated basis, were up 5 per cent to ¥955bn (\$6.83bn) while pre-tax profits edged up 1.6 per cent to ¥64.37bn.

the rising yen, reported profits down to ¥37.3bn from ¥70bn last year. Sales, on an unconsolidated basis, climbed 10.7 per cent to ¥1,429bn. The lower semiconductor chip prices and the Yen's rise reduced Fujitsu's cost-to-sales ratio by 5.5 points, resulting in a 84.5 per cent decline at the operating profit level, the company said. Fujitsu's foreign exchange losses were ¥10.8bn. The company's profit drop is the largest of the leading Japanese electronics company so far. Fujitsu said the reason was its higher ratio of memory chips as a proportion of sales. That ratio is currently about 50 per cent. Sharp reported that sales of information equipment and electronic components was flat

in the year, but household electronic appliances went up by 5 per cent. Fujitsu's sales of computers and office automation equipment advanced by 17.5 per cent in the year, on the back of strong domestic sales. Telecommunications equipment turnover was up 25 per cent, because of increased orders from Nippon Telegraph and Telephone. The group is counting on a recovery in the semiconductor market and a dollar rate of ¥170 to allow it to post a 32 per cent increase in profits in the current year to ¥60bn on a 15 per cent increase in sales. Fujitsu said it plans to retain its annual dividend of ¥8. Its capital spending programme in the current year will drop by 20 per cent to ¥110bn.

AA Mutual Insurance ceases trading

By Jim Jones in Johannesburg

AA MUTUAL Insurance (AAMI), a short-term South African insurer, has become the first major victim of the country's protracted insurance rates war. The company ceased trading yesterday afternoon in the wake of a failed plan to merge with Federated Insurance and the sudden departure from South Africa of Mr Warren Pflommer, the chief executive.

First indications that AAMI was in trouble came just last week when Federated tried to walk away from a planned merger with AAMI's underwriting losses were too large. A merger had been arranged based on an estimated underwriting loss of R30m (\$12.5m) and the merger terms, which included a R16m capital injection by Federated, were to have been adjusted to take account of minor differences from this loss figure.

In the event the underwriting loss turned out to be R50m, which exceeded AAMI's R4.5m reserves and rendered the company technically insolvent.

Last week Kirsh Industries, which jointly owns AAMI with the Automobile Association of South Africa, went to court in an effort to compel Federated to continue with the merger, but Federated refused on the grounds that AAMI's true position had been misrepresented.

AAMI had an annual premium income of about R50m and was one of the country's principal short-term insurers. However, like many of its competitors, it had resorted to rate cutting simply to hold its share of a heavily overtraded market.

Attempts to agree on industry-wide rate increases have failed and last year further pressure was placed on insurers when foreign reinsurers cut their business with South Africa until rates rose to profitable levels.

Sanza Insurance, the short-term insurance arm of the Sanlam group, has meanwhile reported a substantial increase in its interim underwriting loss to R4.34m (\$1.91m) in the six months to March from R1.64m in the same period last year.

Gross premium income rose to R259.5m from R208.1m and higher investment income and a lower tax bill resulted in a small drop in the interim taxed profit to R4.75m from R4.88m.

Fanuc 'must hold prices down'

BY OUR TOKYO STAFF

DR SEIJIEMON INABA, president of Fanuc, the Japanese robot maker 42 per cent owned by Fujitsu said yesterday that Fanuc must make its products more cheaply to cope with the rising yen, rather than raise its export prices.

"I think profits should be determined in the development stage," Dr Inaba said in Tokyo yesterday. To hold down prices he has told Fanuc's product development laboratory to keep

three principles in mind: high reliability, low cost and fewer components, he said.

Despite the rapid appreciation of the yen against the dollar, it is understood that Fanuc is not increasing the dollar prices of its exported products.

"Japan is an export (oriented) country. It's important to find ways to export without causing (trade) friction," he said. To this end, he said that 50-50 joint ventures with

foreign companies are a desirable way for Japanese companies to expand abroad.

The future growth of Fanuc will be pegged to the development of the software side of factory automation Dr Inaba said. In years to come, he forecast, new machine tool products and production methods will be entirely developed by computer.

Dr Inaba forecast that Fanuc's sales would reach ¥270bn by 1990, from around ¥170bn a year currently.

Sunshine Mining loss soars to \$19m

By Mary Frings in Dallas

SUNSHINE MINING, the Dallas-based silver, oil and gas producer, has suffered sharply higher first-quarter net loss of \$19m compared with \$2.9m.

Preferred dividends pushed the deficit to \$22.5m, or 49 cents a share. The 1985 per-share loss was nine cents.

The company attributes its worsening performance partly to falls in the price of silver. Sunshine said the average price it received for oil in the first quarter was \$19.23 a barrel, compared with \$24.80 a year ago, while natural gas prices declined to \$2.17 per million cubic feet from \$2.78.

Euroc and Norcem cement and coal sides to merge

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

EUROC, the Swedish building materials, engineering and trading group and Norcem, the Norwegian industrial concern, are to merge their international cement and coal activities.

The new company, which will have its headquarters in Oslo, will have an annual turnover of around SKr 1.5bn (\$206.8m) and profits of some SKr 75m.

The merger is the result of a co-operation agreement made in 1984 between the two companies, aimed at strengthening their presence in international markets. Euroc is the largest shareholder in Norcem with a

stake of some 20 per cent, while Norcem holds a 13 per cent stake in Euroc.

The new concern will become a significant force in the international cement trade. With annual production of around 1m tonnes of cement and trading activities in cement and clinker totalling around 2m tonnes a year. Annual coal trading volumes are expected to reach around 1.5m tonnes.

The company will include Euroc's Continental Cement operation in the US with a production plant at Hannibal, Missouri, and cement terminals in the Mid-west.

Handwritten note in Arabic script: "سكوت من الالهي"



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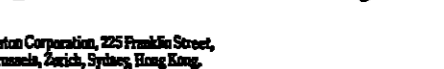
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A\$150,000,000

Zero Coupon Notes due April 22, 1996

Issue Price 30.575 per cent.

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- Merrill Lynch Capital Markets
- Shearson Lehman Brothers International
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April, 1986

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CIBC Mortgage Corporation

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Can. \$100,000,000

9 1/4 per cent. Notes due May 30, 1991

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- J. Henry Schroder Wagg and Co. Limited
- Morgan Guaranty Ltd
- The Nikko Securities Co., (Europe) Ltd
- Rabobank Nederland
- S.G. Warburg & Co. Ltd.

April 1986

UK COMPANY NEWS

David Lascelles on the £1.2bn hostile bid for Standard Chartered US regulatory problem for Lloyds

IN FIGHTING off Lloyds Bank's £1.2bn hostile bid, Standard Chartered Bank has made much of the fact that Lloyds may not be able to get approval from the US regulatory authorities in time to meet the deadline laid down by the City Code on Takeovers and Mergers.

Although Lloyds has been in touch with the Fed about the bid for some time, it only lodged its formal application last Friday. But because Lloyds sent out its formal offer document to Standard shareholders on May 12, the clock had already started ticking at the UK end, and ten of its precious 81 days were gone. So unless Lloyds can get US approval in a record 71 days, the bid could be in jeopardy.

Standard Chartered has already made weighty submissions to the Panel, arguing against any extension. Mr Michael McWilliam, the chief executive, says that Lloyds has got itself into this fix through its own incompetence, and is not merely the victim of a slow-

At Friday's close of 180p, unchanged, Milletts is valued at £9.4m. Mr Millett holds a 59.4 per cent beneficial interest. Turnover in the 53 weeks to February 3, 1986 rose slightly from £29.06m to £30.58m but trading losses, including discontinued operations, escalated from £471,000 to £1.7m. After the asset sales, pre-tax profits came to £15,000 (loss £396,000).

Milletts Leisure receives approach

Milletts Leisure Shops has disclosed that it just broke even before tax in 1985/86 after £1.7m of profits from fixed asset sales, and revealed that an approach to discuss the group's future had recently been made by a third party.

Mr Alan Millett, chairman of this leisure wear retailer, declined to comment any further on the approach but said that shareholders would be informed if any satisfactory proposals were made.

Unless Lloyds can get US approval in a record 71 days the bid could be in jeopardy

days which the Code allows a bidder to obtain a majority of the target company's shares in order to make the bid unconditional in all respects. Finally, it has 21 days to pay for the shares it has bought.

Mr Brian Pitman, Lloyds chief executive, believes that he can put a persuasive case to the Panel if it needs be. Supposing Lloyds had obtained the necessary majority of acceptances by day 60, he would argue to the Panel that to deny an extension would be to deny Standard shareholders their wish to accept Lloyds's offer.

Standard want the Panel to produce a ruling now on this matter in order to remove the uncertainty and avoid a last-minute rushed decision. The Panel says it will deliberate on the facts when they are clear, not on hypothesis.

McKechnie under fire

Mr Raschid Abdullah, chairman of Evered, has written to McKechnie shareholders attacking their company's defence and urging them to accept Evered's £140m bid.

Talbox £0.14m in red

Talbox Group, the industrial holding company which acquired Yorkgreen Investments in the middle of last year, yesterday reported a pre-tax loss of £149,000 for the first half of 1985-86.

BT Tokyo listing

British Telecommunications will be listed on the Tokyo Stock Exchange from May 30. The company will become the 26th foreign group on the exchange following the listing of Procter and Gamble Company, scheduled for May 28.

Tin crisis hits Kelsey

Kelsey Industries, solder manufacturer, says it has been hit by the tin crisis and is considering legal action to recover a shortfall of about £800,000 on results for the six months to end-March 1986.

factory level. Kelsey Building Products has ceased trading and closure costs have been accounted for in the half year. Despite the tin crisis Kelsey expects the full year result to be close to 1984-85's £1.72m pre-tax.

Waverley Cameron

A second half setback has pushed Waverley Cameron, manufacturer and distributor of stationery and associated products, into a loss of £91,000 for the year 1985.

Turnover moved up from £3m to £3.57m. The available loss is shown at £378,000 (profit £15,000).

SHARE STAKES

Changes in company share stakes announced over the past week include: Next-Director G. W. Davies disposed of a beneficial interest in 60,000 ordinary shares (2.15 per cent).

Rotaprint plc

Rights issue of 195,715,876 Ordinary shares of 1/2p each at par and placing of 204,284,124 Ordinary shares of 1/2p each at par

FT Share Information

The following securities have been added to the Share Information Services: Guinness 5 1/2p Conv Cum Red Pt (Section: Beers, Wines and Spirits)

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Last, Bid, Ask, etc. for various European options.

Table titled 'EQUITIES' showing stock prices for various companies.

Table titled 'FIXED INTEREST STOCKS' showing bond prices.

Table titled 'RIGHTS OFFERS' showing details of rights issues.

PENDING DIVIDENDS

Table listing pending dividends for various companies.

BOARD MEETINGS

Table listing board meetings for various companies.

Rotaprint plc advertisement including rights issue details and contact information.

FT Share Information advertisement listing various securities.

Brown Goldie & Co. Limited advertisement for Development Capital for Private Companies.

Banco de la Provincia de Buenos Aires advertisement for Floating Rate Notes due 1988.

Chemical New York Corporation advertisement for Floating Rate Subordinated Notes Due 1996.

Granville & Co. Limited advertisement for investment services.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing various market indices.

LADBROKE INDEX advertisement with contact information.

FINANCIAL TIMES SURVEY

Tuesday May 27 1986

World Shipping and Shipbuilding

FEW INDUSTRIES can have suffered so many false dawns as shipping. Intermittently, throughout the last decade or so of recession, signs of a possible recovery have emerged. But the improvements have been all too brief and any upturns in freight rates have soon been reversed into a sickening slide. Thus many of yesterday's optimists have become today's victims.

The past 12 months have seen some of the biggest financial collapses the industry has ever experienced, a situation which will be in the forefront of discussions at next month's Posidonia exhibition in Greece. The names of the companies which banks and creditors are now having to restructure are possibly nurse back to health roll of the tongue all too easily: Sanko, Tung, Wah Kwong, Nakamura.

Rates from the Gulf to the big energy-consuming markets of Japan, Europe, and North America are edging up after a long period in the doldrums, and supertankers are finding more work. For smaller tankers in other oil-producing areas, prospects are even brighter.

But it has been a long haul, with many casualties along the way. The big oil companies have lost small fortunes running tanker fleets to service their production and distribution arms. Now they operate smaller fleets and are content to give a large proportion of the business to independent shipowners.

Perhaps the sorriest sector in world shipping is the bulk carrier market for such cargoes as iron ore, coal, and grain. Rates have fallen so many times that owners have virtually given up expecting them to bottom out.

Yet even here, a vague feeling is growing in the market that the worst may have been reached. It is not the first time such sentiments have surfaced and there are no flags being waved enthusiastically. The hope is, though, that as the gap between the supply of vessels and demand is narrowed—scrapping has continued and the delivery of new ships is tailing off—the sector could feel some relief.

In all of this, of course, there is a certain amount of clutching at straws. Taking a longer-term view, a number of experts

Improvements in freight rates have proved brief and prospects for the industry remain difficult. Tankers are finding more work and there is some hope of relief in the bulk carrier market, but over-capacity has cut prices for new vessels even further.

Tough times for optimists

By Andrew Fisher

Shipping correspondent

believe that the lower price of oil, along with reductions in interest rates, will stimulate economies sufficiently to boost demand for cargo ships.

One of the most respected of international shipbroking firms, R. S. Platou of Norway, tentatively expressed the hope in its annual review that times may be changing for the better.

"There are clear signs that we are now approaching the end of a long and painful period of restructuring in the shipping industry," it said, though noting that over-capacity in tankers and dry bulk tonnage was still considerable.

With the fluctuating state of world economies, Platou reckoned that shipping could be subject to some quite rapid changes, though it did not say these would all be for the better. "None the less, we believe in more stable growth of the world economy in the next few years than has been the case in the past 15."

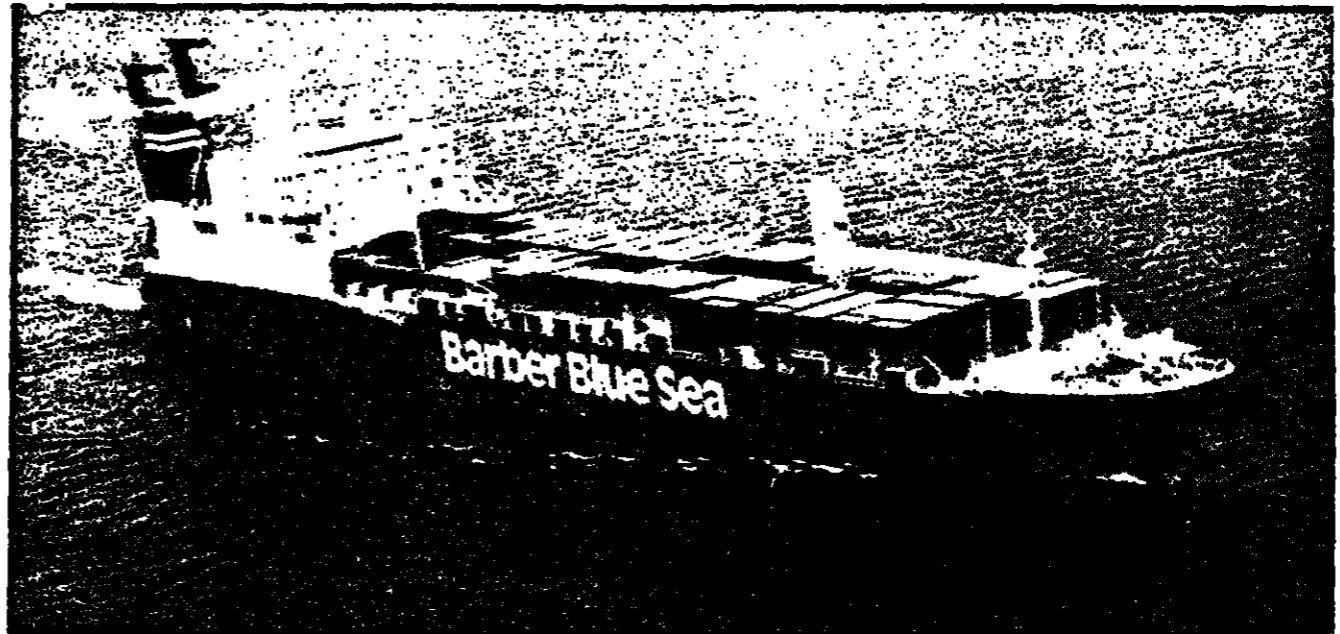
Its conclusion was carefully worded, but contained an unmistakable dose of optimism.

"Combined with a continuing reduction in tonnage and, not least, hope of a scaling-down of the world's shipbuilding capacity, in time this should create a better balance between supply and demand in shipping markets."

For world shipbuilding, the past few years have been disastrous. Orders and output have plummeted and jobs have been slashed in the tens of thousands. As with shipping, market recoveries have quickly been succeeded by sharp downturns in work.

In Japan, the biggest shipbuilding country with nearly half of the market, the emphasis is now on further cuts in capacity and limits to production. While the dominant shipbuilding groups do not intend to leave the industry altogether, they view the future with concern.

What is true of companies applies equally to governments. The Tokyo administration is far less keen on shipbuilding as an instrument of industrial growth than it used to be. It



Container shipping, a mainstay of world trade, is going through a period of considerable turbulence

has been leaning on the industry to contract.

The huge debts of companies such as Sanko in Japan, whose massive ordering of bulk carriers in 1983 was a major reason for the market's subsequent decline, and C. H. Tung of Hong Kong have rebounded on shipyards, which are stuck with a number of completed

ships on which payments still have to be made.

Disenchantment with shipbuilding even extends to South Korea, which has expanded aggressively in the industry since the early 1970s. Ironically, much of the initial help in setting up the industry there came from the UK, where yards are now desperate for orders

and announcing large-scale redundancies.

However, the Koreans, number two in the industry behind the Japanese, are looking on the shipbuilding market rather more coolly than much of the rest of the world. With the yen strengthening steadily against the dollar, Japan's competitiveness is being chipped away.

Thus the Koreans, who have long resented the strength and past military dominance of Japan, are determined to take as much of the industry as possible from Japanese yards. The top executives of Daewoo and Hyundai, which run some of the largest and most modern yards in the world, have been wooing customers extensively, pulling in orders from Norway, India, and elsewhere, as well as from domestic owners.

Like most other yards, however, those in Korea are not making any money. The Okpo yard of Daewoo, near Pusan, has work stretching beyond 1987, an enviable position for any international yard. Last year, it

around freely. Governments are criticised for propping up shipyards to preserve jobs and votes; banks come under fire for their past willingness to lend to shipowners and failure to scrutinise their earning power more closely; yards are blamed for trying to attract orders at any price; and shipping companies are attacked for ordering too many vessels on the flimsiest signs of brighter markets.

Generally, the blame is accepted. No one sector of the industry wants to shoulder all of it, however. And proving that there is still money to be made in shipping, Peninsular and Oriental Steam Navigation, Britain's biggest shipping group, has just paid £150m for half of Overseas Containers (OCL).

Since it already owned 43 per cent of OCL, which has been making record profits but forecasts a sharp drop in 1986, the move by P & O was viewed in the UK and overseas as a bold gesture of confidence in shipping, especially in the container trade.

To illustrate just how things have changed in the industry, the P & O move was by a group which is now heavily involved in other activities such as property, construction, and catering. Its chairman, Sir Jeffrey Sterling, does not come from a shipping background. And while P & O also has major interests in the cruise industry, a sector also threatened with over-tonnage, he is determined to squeeze more profits from passenger vessels.

The traditional shipowning practices and values now have little relevance for an industry which has experienced unprecedented turbulence in the 1970s and 1980s. Increasingly, and especially so in containers, shipping is viewed as just another link in the business of carrying goods between seller and buyer.

While there is still plenty of room for flair and opportunism, today's industry also requires the more prosaic instincts of caution, patience, and corporate thrift.

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Posidonia facilities improved

FOR the first time the US is to have its own pavilion at the biennial Posidonia International Shipping Exhibition to be held in Piraeus, near Athens, early next month (June 2-7).

Other leading maritime nations which regularly exhibit at Posidonia are Brazil, Denmark, Finland, France, West Germany, Italy, Japan, the Netherlands, Poland, Singapore, South Korea, the UK, the Soviet Union and Yugoslavia. St Nicholas Terminal, on

the Piraeus waterfront, built to serve cruise ship passengers but better known since 1976 as the Posidonia Exhibition venue, has been extensively refurbished and renamed the Exhibition Centre of Piraeus.

The exhibition area has been extended, restaurant facilities improved and air-conditioning installed in the central section. Landscaping has been carried on the frontage facing the famous Akti Miaouli, where the leading Greek shipping companies' offices are located.

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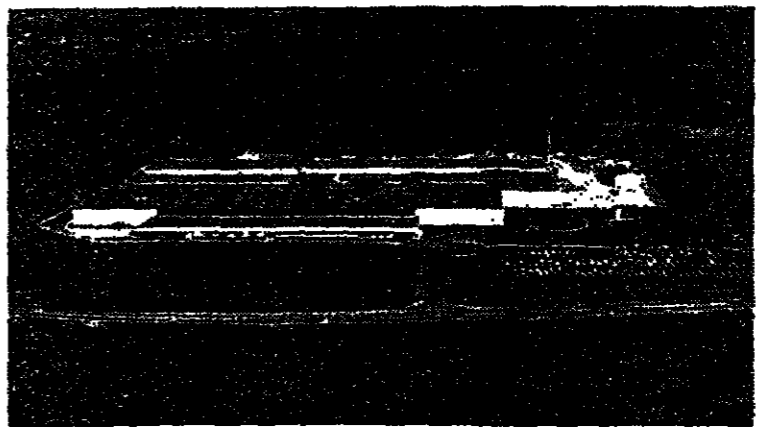
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WORLD SHIPPING 2

Pressure on freight rates

IN AN industry where operators have become well used to financial bruises, container shipping is currently going through its biggest upheaval since steel boxes were first loaded on to vessels in the 1960s.

Not only has capacity risen alarmingly on key world routes but the ships in service have also been getting bigger. Some of them can now carry around 4,000 container units. While other shipping sectors like bulk carriers or tankers remain sunk in depression or show only faint glimmerings of recovery, the container scene is abuzz with new fleet developments, shifting partnerships between lines, companies' financial gyrations, and changing route strategies.

For the participants, tension goes hand-in-hand with the excitement. Jostled between the expansion-minded Far Eastern and US lines and the more cautious Europeans are a host of smaller companies which are now finding life very tough indeed.

Over-capacity on international liner (scheduled cargo) is around 30 per cent, according to London-based Drewry Shipping Consultants in a recent study. "On present evidence, it is unlikely to fill this gap much in the next few years."

Thus freight rates, already well down on the past few years as a result of the growing tonnage surplus, are unlikely to show much improvement, despite the efforts of shipping lines.

The powers of conferences, which agree prices, schedules, and cargo allocations, are not what they used to be. The big lines with costly new tonnage such as Evergreen of Taiwan (see separate article) have tended to function more as outsiders, fixing their own rates at levels below those of the conference.

Not that companies like Evergreen want to see rates remain low. The Taiwanese line, though suspicious of conference groupings on the various legs of its round-the-world service, was a member of the large Asia North American Eastbound Rate Agreement (Anera), until its recent withdrawal, apparently prompted less by disagreements over rates than over rules on service deals with shippers.

Anera has just put rates up by 15 per cent and plans a second increase of this size later in the year. But it remains to be seen if the rises will stick, even though cargo volumes from such Far Eastern economies as Taiwan, South Korea, and Hong Kong have moved up sharply across the Pacific to the US.

The Pacific is the world's most important container route, but also one of the most overcrowded. Whereas rates and capacity have stabilised on the once fraught Atlantic in the



Over-capacity on many routes has been a strong factor in holding down rates at difficult levels.

past couple of years, the Pacific remains a battleground. Several well-known lines have pulled out though their presence there was by no means a dominant one.

Container ships

ANDREW FISHER

Neither company saw much chance of rates showing any sustained improvement. "It may be several years before profitable operations in this trade are possible," said Mr William Amos, chairman of Lykes.

As a result of its drastic decision it is discussing the possible sale of the six container ships being built for it in Japan at a cost of some \$225m. It is switching its four ships on the Pacific route to its service between the US Gulf and northern Europe.

In strengthening its position on the Atlantic, Lykes is following a trend recently set by several other companies. For years, Britain's Overseas Containers Ltd (OCL) toyed with the idea of adding the Atlantic to its route network. Now it has finally done so.

OCL's move, taken cautiously in partnership with TNT of Australia through joint ownership of Trans Freight Lines, was one piece of news which grabbed the industry's attention this year. But shipping headlines have been made round the world by a number of developments in the container sector.

Europe. As well as its move to the Atlantic, OCL also announced record pre-tax profits of £70m for 1985. But it warned that falling rates and stiff competition would lead to a profits fall in 1986.

In the view of Container Insight, a quarterly market review, Evergreen is virtually unbeatable on most world routes. It estimated the Taiwanese line made a net profit of \$80 on average revenue of \$1,100 per TEU, while United States Lines (which has also expanded heavily with a global service) was losing \$95 from revenue of \$1,600.

These Evergreen can live with lower freight rates than many competitors. "K" Line of Japan is one which is deeply concerned about prices. Mr Kiyoshi Itoh, president of the Japanese line, said the strong yen was hitting shipping companies from Japan to North America.

"It is a great concern whether or what we can restore freight rates to an adequate level," he added.

"K" Line will charter two of the five ships that Orient Overseas (Holdings), the quoted container shipping operation of the financially troubled C. H. Tung Group, has on order in

But the huge over-capacity, especially on the Pacific, has been keeping rates down. It is doubtful whether cargo volumes will rise enough to push them steadily ahead, though Evergreen is based in one of the most energetic countries of an economically dynamic region.

Its competitors are likely to be grateful for one thing, however. It reckons its own days of expansion are over for the time being. Consolidation is now the order of the day.

A. F.

World's top container ports

Port	1984 (m. TEU)	1985 (m. TEU)
Rotterdam	2.55	2.71
New York	2.25	2.06
Hong Kong	2.11	1.88
Kobe	1.63	1.63
Kaohsiung	1.78	1.45
Singapore	1.55	1.34
Antwerp	1.36	1.03
Keelung	1.23	0.94
Yokohama	1.10	0.83
Hamburg	1.07	0.93

TEU (20 ft equivalent units, standard industry measurement)
Source: Containerisation International Year Book.

Japan. With Neptune Orient Lines of Singapore, the Japanese and Hong Kong lines charter space on each other's vessels.

The future of the Tung companies is still being worked out with the banks. Mr Henry Fok, a businessman with extensive connections in China, is putting \$150m into Orient Overseas, but this is dependent on a full restructuring programme being worked out first.

North America. The big US lines have seen a sharp deterioration in their finances as a result of the tough conditions on the Pacific. Sea-Land, which has agreed a \$950m takeover by the CSX rail company to beat off the predatory Mr Harold Simmons of Texas, made a \$10m loss in the first quarter. American President Line (a similar amount).

While these two US companies have been far less aggressively expansionist in the past few years than US Lines—headed by Mr Malcolm McLean, a pioneer in the industry—they fully intend to keep in the race. American President plans to invest \$500m in the next three years on ships, containers, rail wagons and terminals.

The ambitions of US Lines, with a one-way eastbound global service against two-way for Evergreen, left its parent, McLean Industries, with a \$67m loss last year. Having invested \$1bn on ships and equipment, it found revenues rising only about half as fast as cargo carryings as a result of rate declines. It has had to ask its banks for more time to repay its loans.

It is likely to be a few years before the container shipping industry settles down again. But one change will be all too clearly apparent. The Far East will have vastly strengthened its position in the industry, putting even greater pressure on European and North American lines.

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A wait for oil boost

AFTER YEARS of being written off as a sector virtually devoid of any real prospects, tankers are now coming back into their own. Oil prices have fallen sharply, thus leading to hopes of stimulated demand, the huge tonnage surplus dating from the 1970s is being eliminated, and freight rates have begun to move up again.

Is it too much to hope for a revival in the oil-carrying markets? As yet, it is certainly too early to speak of a return to the palmy days of the early 1970s, when big tankers were all the rage and the cost of a new VLCC (very large crude carrier) of some 200,000 deadweight tons or more could be recouped rapidly.

But times seem to be changing for the better, if slowly. Last year, a record number of tankers was scrapped, with 229 vessels of just over 50m dwt going to the demolition yards, mainly in Taiwan, South Korea and China. This produced a net reduction in the world tanker fleet of 23m dwt to 277m dwt at the end of 1985, including combined carriers which can take liquid or dry bulk cargoes.

Of the ships sent on their last journey to the scrapyards, 72 with VLCCs, totalling 20.5m dwt. Thus the numbers of these ocean-going giants have been sharply reduced since their brief heyday 10 or more years ago.

At the end of last year, there were about 410 of them still in existence compared with over

720 in 1977, 1978, and 1979 and fewer than 100 in 1969. By the close of 1985, the number of VLCCs could well be down to about 350 vessels.

Ironically, the reduction in the VLCC fleet to about half its peak level is coming as prospects for this size of vessel—also including ULCCs (ultra large of more than 400,000 dwt)—are starting to look rosier.

Although world oil demand is still fairly static, tending to ease rather than rise, the effect of continued low crude prices could give the market a useful boost. And if Saudi Arabia's production is increased, VLCCs will benefit.

R. S. Platou, the Norwegian shipbroking firm, estimated that if the cut in prices added 1m barrels a day to oil consumption and the extra demand was met from the Middle East, then an extra 10m dwt of tonnage to transport it would be needed. This would mean a 6 per cent improvement in demand for tonnage.

Further, if Opec, and especially Saudi Arabia as the largest producer, won a larger share of the market at the expense of such areas as the North Sea and Mexico, this would add 5m dwt to tonnage demand. Together, the need for tanker tonnage could thus rise by about 9 per cent.

Recent weeks have seen an upturn in trading from the Gulf and a lift in rates after several months of waiting for the impact of lower oil prices to show through. But nothing

like a real breakthrough has been experienced yet.

For the big tankers, whose main function is to carry crude oil on long-haul routes from the Middle East to the industrialised countries of the West and East, any extra demand would come as a long-awaited boon.

But the fall in oil prices has another side. Lower fuel costs for shipowners means an eventual end to slow steaming, the practice by which owners

transport capacity is increased by about a quarter as a result of the action of fuel costs on economic speeds.

Slow steaming to help absorb excess capacity and save fuel has been a feature of the VLCC sector for some years. UK shipbroker John J. Jacobs reckons that slow steaming of VLCC and ULCC tonnage accounted for nearly 23m dwt of the near 110m dwt surplus of the oil-carrying fleet at the end of last year.

Slow steaming by other tonnage took up another 21m dwt. Laid-up tankers, however, accounted for the biggest element in the surplus, some 35m dwt, though this was well down on the peak lay-up level of more than 80m dwt in mid-1983.

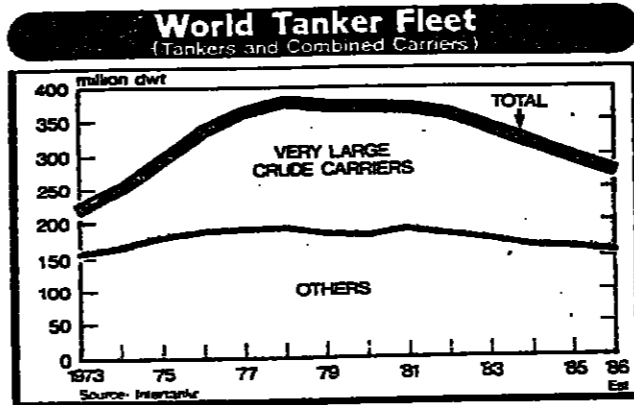
Tankers

ANDREW FISHER

keep vessels for longer periods at sea to save on fuel burning at higher speeds, and to allow for the fact that there is too much tonnage to be balanced by demand.

According to Platou, the optimum speed for a typical tanker of 250,000 dwt in the trade from the Gulf to Western destinations is 9.5 knots at a bunker price of \$180 a ton and a rate of Worldscale 25 (around the current level), but rises to 12 knots at a price of \$120 a ton.

The Worldscale rates for various routes take account of fuel and port costs. Thus a fall in owners' oil costs will be matched by a reduction in the rate, until demand picks up. In the above example, a ship's



distances 35 per cent longer. "The massive overbuilding of the 1970s, and the decline in seaborne oil trade which took effect after 1979 still has a disastrous impact today."

Any incipient optimism, therefore, must be tempered with a strong dose of reality. Said Jacobs: "Continued scrapping of ships, preferably at the rapid rate seen during 1985, remains the only sure recipe for the return to a sustained and acceptable level of profitability for the tanker industry as a whole."

Many tanker operators have given up waiting. The big oil companies, which used to run large fleets of VLCCs and other vessels, have been cutting their loss-making shipping operations drastically. No longer do they feel obliged to maintain a big fleet as the natural accompaniment to the business of finding and selling oil.

Some new ships are being ordered, however. The order book for tankers at the end

of 1985 was nearly 12m dwt, about 9m dwt of it for delivery this year. But shipyards keen to maintain activity during the general crisis in shipbuilding could well spin out some of this work for longer.

Last year, about 90 new tankers of various sizes were ordered. The Japanese ordered two VLCCs in the first half and five in the second. Leading the field in the construction of the 47 ships of 2.5m dwt ordered in the second half of the year were Japan (building mostly for domestic owners), South Korea (building for Greek and Norwegian owners), and Yugoslavia (predominantly building refined products carriers for the Soviet Union).

Overall, the picture for tanker operators is becoming less gloomy, if not exactly rosy. A further reduction in the overall oil fleet of up to 10 per cent is foreseen this year. Having been so long in the doldrums, it is the sector which the industry has come to regard as overdue for an upturn.

Greater fears of surplus tonnage

CRUISING LAZILY around the warm blue waters of the Caribbean or Mediterranean is a holiday that most people only dream of. Although luxury cruises are by no means the preserve of the super-rich or the upper social echelons, only a tiny proportion of holidaymakers has even sampled one.

There is certainly something seductive about sailing in a gleaming modern vessel, pampered, cocooned from the workaday world, and lavishly fed and entertained. Cruise companies make the most of the glamour in their costly marketing.

But there is a harsh economic side to the industry which is likely to become more apparent in coming years. Even though many cruise company executives go misty-eyed at the thought of all the supposed potential passengers waiting to be enticed on board, cruising is the latest shipping sector to be faced with over-capacity.

Several leading cruise companies, such as Carnival Cruise Lines of the US and Royal Caribbean Cruise Lines (owned by US and Norwegian shareholders) have large new ships on order at European yards.

Thus incipient fears of surplus tonnage are now being voiced more loudly. Kitcat and

Aitken, a London stockbroking firm, warned in a recent study: "Over-capacity is likely to increase, reducing load factors and forcing cruise operators to reduce rates to maintain their market share."

It noted that heavy fare discounting was already taking place in the Caribbean, the world's dominant cruising area, and quoted one executive as saying that cruises there were now cheaper than ever in real terms.

Cruising stands apart from mainstream shipping, which is concerned with moving goods and commodities. It is more closely related to the hotel business. Companies tend to

P & O Cruises, a leading operator in the US, has said it wants to squeeze far more profit out of cruising.

Total cruise ships on order amount to some \$2bn and the current over-capacity of about 15 per cent is likely to rise sharply, with the market expected by many experts to keep pace.

Attracting people on to cruise ships, if they have not been before — the repeat factor is high, especially among the affluent elderly — is costly. Cruise operators spend millions of dollars each year on sales and marketing.

Growth in the market would range between 5 and 10 per cent a year, estimated Kitcat. Expensive and inspired marketing could boost this rate, but "the cost of such exercises may counter the efforts of those lines seeking to improve unsatisfactory returns on their assets."

Apart from sales and marketing expenses, the costs of building and running ships are enormous. Cunard, part of Trafalgar House of the UK, is about to spend as much as \$80m on re-engineering and re-equipping the 20-year-old QE2, perhaps the best-known passenger vessel in the world.

Although lower oil prices have changed the equation, Cunard is keen to replace the fast but inefficient steam turbines with modern diesel-electric power to save on fuel costs and add another 20 years to the ship's life.

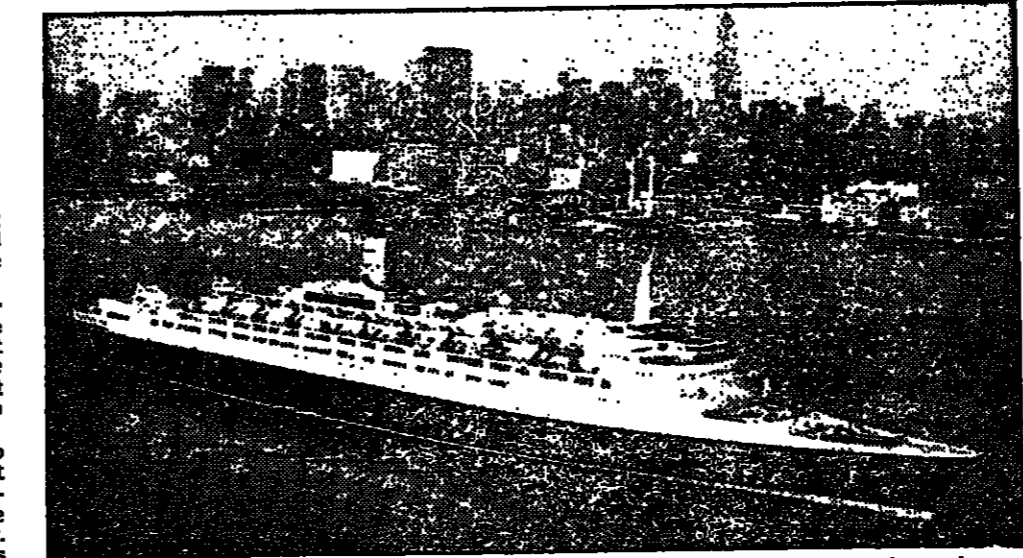
The work will be carried out at Lloyd Werft in West Germany, though UK companies have obtained contracts for some of the work on the ship. Last October, before the slide in oil prices, Cunard said the annual fuel costs of the Scottish-built QE2 were little short of \$20m. The re-engineering was aimed at saving over 40 per cent of this.

P & O Cruises, which also owns Princess Cruises on the US West Coast, paid \$150m for the elegant Royal Princess, delivered in late 1984 by the Wärtsilä yard in Helsinki. She has been a success at the top end of the market, charging premium rates.

But Sir Jeffrey Sterling, chairman of the Peninsular and Oriental parent group, has made clear that he thinks the cruise operation should be earning a pre-tax profit of 20-25 per cent a year, several times the current level.

"The return on our cruising investment overall continues to be unacceptable," he said when announcing the 1985 results. Even withdrawing the 26-year-old Oriana from service will cost P & O some \$8.5m in redundancy and other costs.

In April the group persuaded crews on four vessels, de-planing which would cut manning costs sharply and put them in line with competing companies in the US market. Staff are taking redundancy and being rehired at lower pay likely to be augmented by tips. They will have longer terms of



The QE2, whose £80m reit will provide her with modern diesel-electric engines

Passenger vessels

ANDREW FISHER

stress their uniqueness of marketing and service, arguing that such qualities mark them out from their rivals and will ensure their survival.

But the fierce competition in the sector will be exacerbated by the new ships to be delivered in the next few years and the increasing financial pressures on companies to contain costs.

duty and no paid leave, however.

P & O tried to bring in the measures last year, but was balked by strikes on its cruise vessels.

For P & O and its competitors the US is far and away the biggest market. Over 2m people go on cruises each year, about 1.6m of them in the US, where cruising is a \$4bn industry. Of the 100 or so cruise ships now operating worldwide, 65 sail from North America and the Caribbean.

American tourists' fears of terrorism are causing a decline in the formerly popular Mediterranean market. Ocean Cruises, Cunard and UK-managed company with two ships, has just cancelled its Mediterranean and North African itineraries to concentrate more on Scandinavia and the Caribbean.

Other lines have reported cancelled bookings and slow sales of berths as a result of concern about terrorism, especially after the US bombing of Libya. Greek Lines are particularly worried.

But the problems of the Mediterranean should help the Caribbean and US West Coast market, though the benefits will flow through to the whole North American holiday market, not just to cruises.

Shipbuilders have come up with futuristic designs for huge floating holiday centres or "moving islands," though operators have yet been bold, or rash, enough to order one. Even Channel and North Sea ferry designs are more up-market and cruise-oriented.

Cruise vessels can be a mixed blessing for the builders. While they are generally keen to win the business, the complexity of constructing and fitting-out such ships can lead to heavy losses. Competition to win business is fierce, with orders for new cargo ships on the decline.

Japanese yards are not prominent in producing passenger ships, though they have built for local needs. Nippon Kokan, however, has been pushing hard for orders and has created its own cruise designs, with Norwegian help. So far it has had to content itself with a North Sea ferry order.

But even that is regarded ominously by Finnish, French, German and UK competitors.

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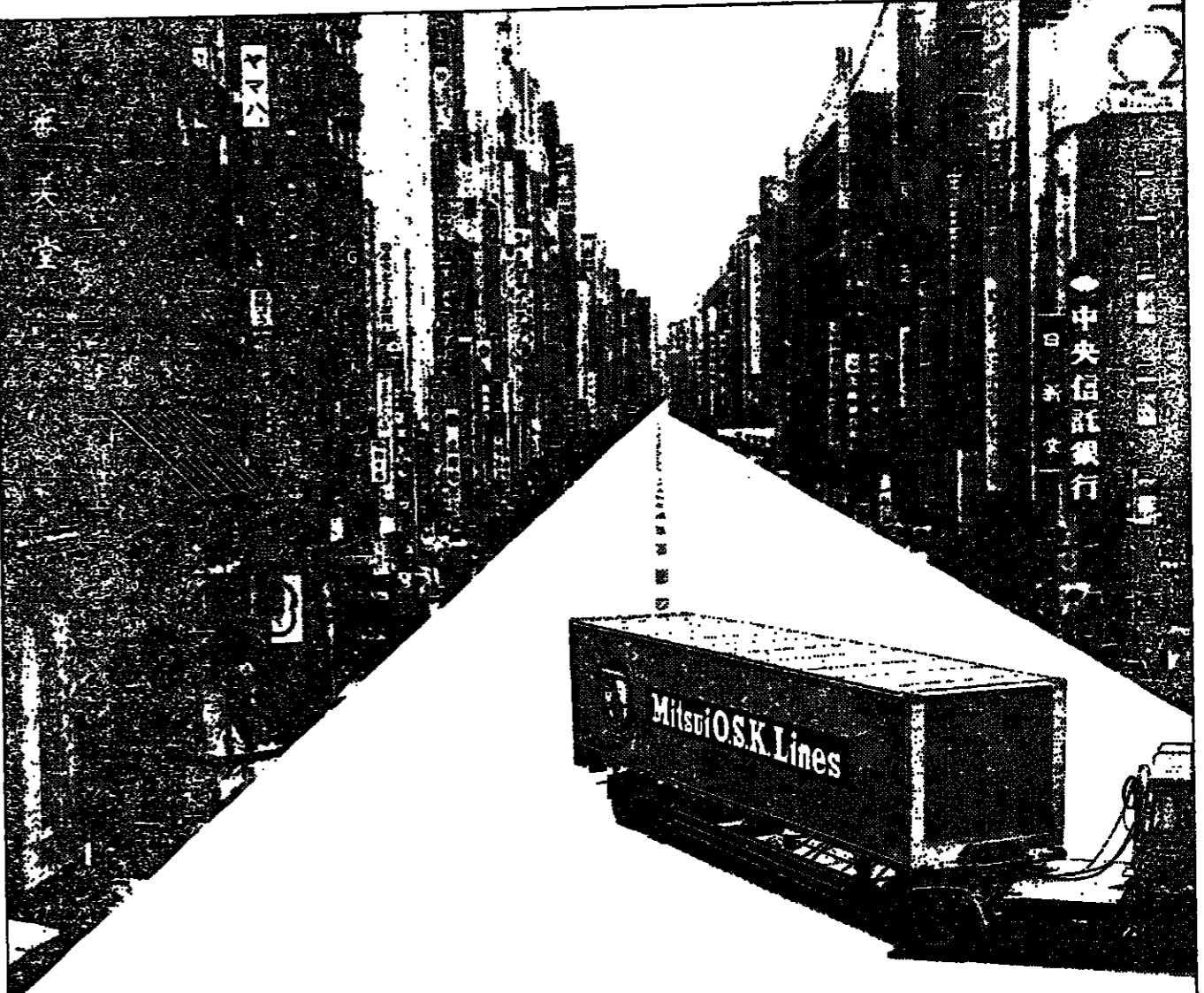
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Top ten cruise companies

	Nationality	Berths	No. of ships
P & O Cruises*	UK	6,840	7
Norwegian Caribbean Lines	Norwegian	4,800	5
Carnival Cruise Lines	UK	4,870	5
Cunard Line	Italy	4,510	4
Sitmar Cruises	USSR	4,293	12
Black Sea Shipping	USSR	4,150	4
Carnival Cruise Lines	Italy	3,970	5
Costa Line	Netherlands	3,870	3
Royal Caribbean Cruise Line	US/Norway	3,840	4
Epirotiki Lines	Greece	3,140	6

* Includes US-based Princess Cruises.
Source: Kitcat and Aitken, ABC Passenger Shipping Guide.



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Prices falling even lower

JAPAN FIRST. South Korea second, and the rest of the world follows. That, basically, is the state of play in the world's shipbuilding industry, though the once dominant European countries are struggling hard not to fall even further behind.

Despite their prominence, however, the two Far Eastern leaders can draw little comfort from the current state of the industry. The new order backlog for world yards is at its lowest since 1979.

New building prices fell even lower last year—they have long been at levels where yards are hard-pushed to earn money—and over-capacity has been estimated at about 40 per cent.

In the 1970s, the tanker boom fuelled the shipbuilding industry's expansion, before the oil crisis put an end to it. The building of a medium-sized tanker in 1974 was some \$40m, rising to nearly \$45m in 1980. Today, it is below \$25m and falling.

At these prices shipyards can barely cover their costs, hence the need for widespread subsidies.

Increasingly, it has become an industry in which governments have to decide just how much further they intend to provide financial support. In Sweden, once the world's number two shipbuilding country, the Government is closing the famous Kockums

yard for merchant work. All round the world, yards have been shedding workers and trimming capacity. Japan, the world leader, intends to reduce the size and output of its yards again, while the aggressively expansion-minded Koreans are these days operating with more circumspection and less abandon.

In both countries, the governments have edged away from the industry, once seen as an essential basis for industrial development. Tokyo officials are keen to promote a further orderly rundown of the industry, while in Seoul, the Government's attention has switched to more high technology sectors, such as electronics, computers, and automotive components.

Not that shipbuilding is a particularly backward industry. But the labour content remains high and the future of shipyards is often as much a political as a commercial issue.

Attempts to close yards tend, however, not to arouse the same outrage they would have done a few years ago. Although yards, especially in Europe, are often in areas of high unemployment, the industry has been in crisis so long that the bad news usually comes as no surprise.

Shipyards in the EEC shed nearly 26,000 workers in 1983 and 1984, 23 per cent of the total workforce. Since 1975,

Shipbuilding

ANDREW FISHER

enough to survive against Asian competition has been shelved. Yards in Europe still need extensive state help to close the price gap with Far Eastern yards, and to modernise.

But the battle is still not being won. The problems of shipowners have further dampened demand for new vessels, which are already in surplus in major sectors such as tankers, bulk carriers, and container ships.

The pressure on EEC yards, the commission added, "is likely to cause further contractions, despite help from public subsidies until the end of 1986." Most hit recently by lack of orders were France, Italy, and the UK.

Britain's state-owned merchant yards have made great productivity strides in the past few years and have had some success in winning new business. But the work is running out and jobs are being cut sharply because of the lack of orders.

The axe will fall mainly on Scotland and North East England—both traditional shipbuilding areas—the hardest. Both parts of Britain have already seen thousands of jobs in the industry disappear.

In Northern Ireland, too, jobs are at risk if more orders do not arrive for Harland and Wolff. Hence the unprecedented bitterness over the contest for a sophisticated £130m naval support vessel between Harland and newly-privatised Swan Hunter in the North East. The order went to Harland. But tough conditions on performance were laid down by a UK Government which had seemed not to know which way to turn between Harland's lower bid and its assurances that merchant ship subsidies would not be used for the naval

vessel, and Swan's assertions that its future was at stake and the Belfast yard's tender was pitched too low.

Swan Hunter should receive more naval work later.

Yet successes with new orders do not solve the shipyards' problems for long. Building time for merchant vessels is barely two years and the more efficient yards become, the quicker they need to find new contracts.

For many it is a race against time. Mr Graham Day, the Canadian who has just left the chairmanship of British Shipbuilders to head the BL motor group, had some harsh words to say in a final speech on the industry's woes, to a shipping conference held by Lloyd's of London Press.

He called on shipyards to "build only against genuine need and at prices which bear an increasing relationship to cost." He noted that even Finland, which has a highly efficient and specialised industry with a strong base of work for the Soviet Union, was having its difficulties in finding work.

Shipbuilders, he said, must start taking decisions based on sound commercial criteria before it was too late.

"Japan and South Korea, for your sake, for the sake of the global shipbuilding industry, start to sell at fully competitive prices which will produce profits and provide a future. If, under these circumstances, European or any other shipbuilders cannot measure up, so be it."

Japan, with about half the world's shipbuilding industry, is increasingly under threat from Korea as a result of the strong yen. Though both countries are agreed that output must be reined back, the intense search for orders goes on.

The huge Korean yards of Hyundai at Ulsan and Daewoo at Okpo, both designed and constructed with expert help from the British industry, have plenty of work at the moment and have won some additional orders this year.

But last year showed just how vulnerable even the Koreans are to the vagaries of the maritime industry. Export orders collapsed from \$2.3bn to \$522m, putting heavy pressure on the yards' executives to come up with more work.

When orders start to recover, the Koreans intend to be in the forefront of the yards that win them. But with output in the world industry now only half the level of 1975, all yards face a tough few years.



Welder at work at the Govan yard, Glasgow.

Banks learning hard lessons

IF LAST YEAR was a bad one for shipping it was equally so for the banks which have lent billions of dollars to the industry in the past few years.

The year 1985, said Mr Boris Nachamkin, a senior vice-president of Bankers Trust, "went into the books as the year of disaster."

Sankeo in Japan collapsed with liabilities of ¥1,000bn (\$8bn at last August's exchange rate), the C. H. Tung Group of Hong Kong had to turn to its banks for help in restructuring over \$20m of debt, and many other companies fell into deep financial difficulties.

Mr Nachamkin, who handles shipping finance from the US bank's London office, made the point in his speech to a shipping conference last month: "Too much shipbuilding capacity, too much government intervention, too many shipowners ordering too many vessels, and too many banks lending too much money."

There are no precise figures for the amount of money on loan to shipowners. Estimates have been made of as much as \$70bn, of which \$20bn may have to be written off in the next few years.

Some bankers feel that this is too alarmist, however. Among them is Mr Nachamkin, who reckoned that there could be some \$50bn of debt attached to all the ships afloat. "But I would venture to say that at least half can be attributed to the shipyards and/or governmental credit agencies," he added.

Whatever the real figures there is no doubt that several banks have been badly bruised by their past enthusiasm for the shipping industry. This year, Wah Kwong, the third largest Hong Kong shipping company, has been forced to talk to its banks about re-scheduling its \$850m worth of debt.

Quite simply, many bankers are now very scared of lending to the shipping industry. Thus shipowners, even with projects in which the speculative element is at a minimum, find it much harder to raise funds out of the banks.

Embroidered in the complex debt problems of the two growth-minded Hong Kong owners — by contrast, the shipping operations of Sir Y. K. Pao have been much scaled

down — the Hongkong and Shanghai Bank had to make special provisions in its 1985 accounts to deal with shipping and other loss-making sectors.

One US bank which came unscathed over its shipping loans was Continental Illinois, rescued last year with a \$4.5bn Federal bail-out. Nearly \$400m of its shipping loans were taken over by the Federal Deposit Insurance Corporation.

Marine Midland, the US bank of which Hongkong and Shanghai is a majority owner, is also making an exit from international shipping, running down its remaining loans.

Bank of America has pinpointed shipping, construction, farming, and Third World countries as areas where it has experienced the most difficulty.

Banks are certainly being much tougher on those to whom they do now lend. "Our responsibility," said Mr Nachamkin in his speech at a Lloyds of London Press seminar, "is like walking a tightrope, a thin dividing line between our responsibility to our bank and to our clients."

Ways in which banks now expected shipping clients to co-operate included:

- They must be prepared to put more of their own equity into a project. "The days of 100 per cent financing are over."

- Owners will have to see that proper liquidity is provided from the start "so that we avoid the guessing game of 'what-ifs' the transfer of funds will be effected from Switzerland in time to meet obligations."

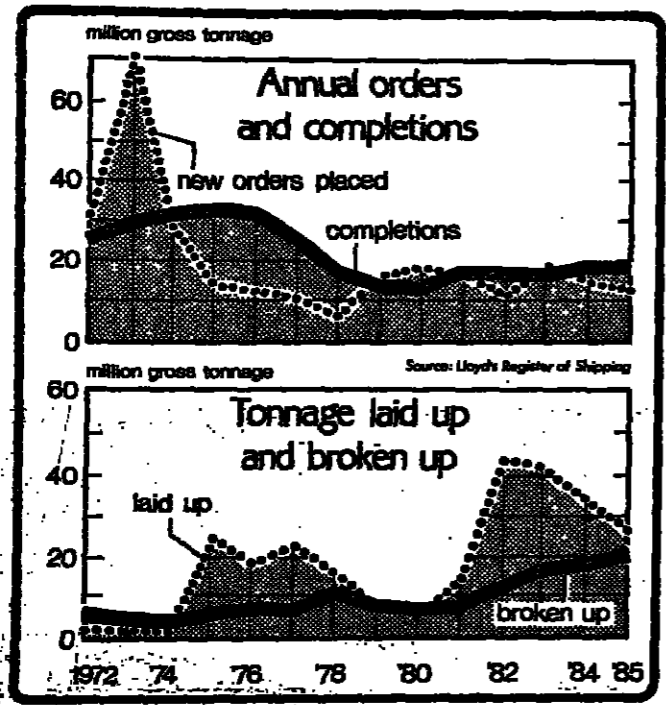
- More disclosure of financial information was needed. "We will no longer accept pencilled figures on foolscap or 'company figures'."

- Owners must ensure that their ships have a proper spread of work and are not bobbing about on the spot market.

- Owners would have to diversify, property being an "obvious" example.

Mr Nachamkin admitted, however, that a few changes in the overall shipping environment would certainly help. Shipyards should only accept business if an equivalent volume of tonnage is scrapped, while Governments should no longer subsidise shipbuilding and users should agree to higher freight rates.

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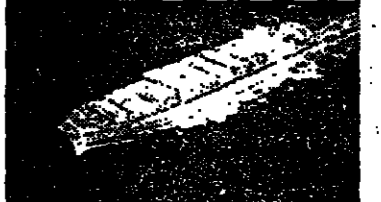
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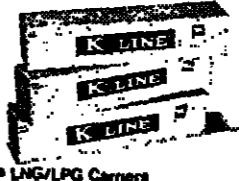
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THE MANAGEMENT PAGE: Small Business

Bridging the UK-US divide

OPENING A subsidiary in the US is an awesome task for any small British company at the best of times.

To do so on the brink of a sharp US downturn in demand for its products is a stroke of bad luck that would test most managers' nerves to inhuman limits.

William Dawkins on the difficulties faced by Wayne Kerr after it set up a subsidiary overseas

Wayne Kerr opened an assembly and distribution outlet in the high technology mecca of Woburn, Massachusetts, nearly four years ago—only to see its main customers in an overcrowded electronics industry enter a steep decline two years later from which they have only just started to recover.

After plunging from moderate profits to steep losses for a painful six months, a slimmed down Wayne Kerr Inc. is now well in the black. Because it has recovered so strongly, Berquist and his British employers can talk frankly about the lessons of an experience which highlights revealing differences between US and British management styles.

They have learned, for instance, just how hard it can be for a British company to keep faith in its US management during an industry decline. It can sometimes be hard for British managers to accept that domestically successful products might flop in the US at different times and at a different pace from their own.

Rather than cut prices and seek new business areas as many of its US competitors have done, Wayne Kerr preferred instead to hold prices,

cut costs and concentrate on selling its existing products hard.

The British group's decision to invest around £350,000 in a volatile and unforgiving US test equipment market was unusual because it was made while its taxable profits were plummeting from £488,000 to £64,000 in the year to December 1982. Happily, profits have since recovered to £1.5m in 1985.

"The centre of our market is in the US. So we reckoned that if we were not in the US, we would just not be considered as serious by our biggest customers," explains Paul Heald, group commercial director. Like most small British companies seeking a US presence, Wayne Kerr head-hunted a US manager to hire local staff rather than attempting to transplant a British team.

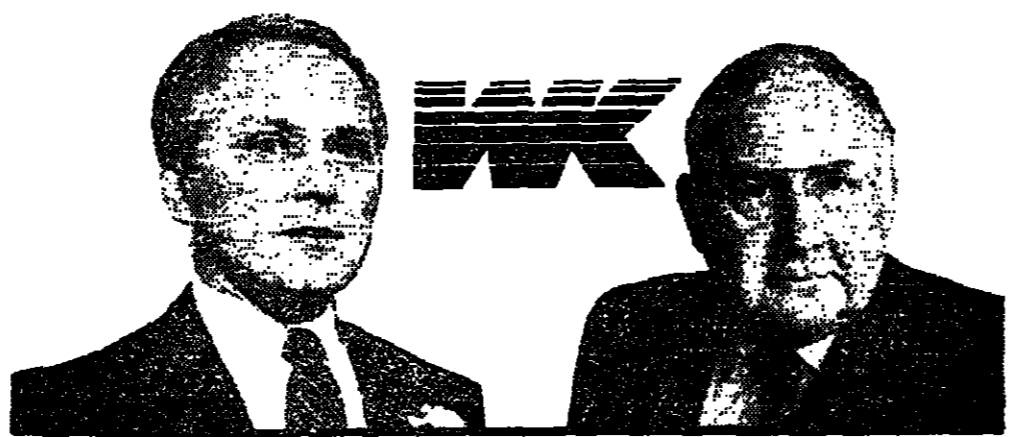
Berquist, a former marketing executive for Analogic, a Bostonian computer peripherals concern, oversaw a relatively smooth first two years in which sales rose to \$3.5m (£2.5m), a useful contribution to the group's \$5.9m turnover in the year to December 1983.

The first sign that the going was to turn tough came in the following year, when Wayne Kerr launched in the US a computer aided design (CAD) system which had proved successful at home. "It was an abysmal failure," admits Berquist. "We just couldn't

compete on price or performance with IBM. Our production price was higher than their selling price." The system was withdrawn in October after making a small loss, which Berquist puts down to the "learning curve." But what was to come was far harder to handle. The US semiconductor industry, the main barometer for the electronics market, started to collapse in the last quarter of 1984 under the twin burdens of mounting overcapacity and falling demand from computer producers.

Within a month, Wayne Kerr Inc's sales had dropped by 30 per cent, "enough to take a company of our size well into the red," says Berquist. His immediate problems were to maintain credibility with his British employer and to get them to appreciate the company's plight.

For a start, published trade information tends to be three months out of date. None of his main competitors was prepared to admit that they too were in trouble because they



Ken Berquist (left) and Alan Dennis: appreciating each other's problems

had no idea either whether the sales decline was of their own or the market's making. To complicate matters further, the UK semiconductor industry had not yet felt any of these pressures.

"In February 1985, I told the board that something very serious was happening. It was not well received. They thought I was being reactionary," says Berquist. Alan Dennis, Wayne Kerr's chairman, recalls: "It was difficult to tell whether it was a temporary lull, something to do with us or something to do with the market."

It was not until June that the British board was sufficiently convinced that there was a long term market problem rather than an internal hiccup to sanction a cut in the Woburn workforce from 26 to 14 people. That, helped by salary reductions for the remaining staff and a weakening pound, produced an immediate 50 per cent reduction in costs.

Berquist supported the staff cuts—indeed he asked for them in February—but found it much harder deciding who should go. After intense debate over just where the redundancies should fall, the UK board and its US manager reached agreement. "It was crucial for Ken that he resisted some of our proposals. After all, we chose him because we needed somebody who could create a team and be loyal to his people," says Dennis.

In the year to last December, Berquist saw his turnover drop from \$3.5m to \$2.6m on which he made a loss. The US operation has now been profitable for nine months and is heading for \$3.5m sales this year, a rather better performance than its nearest local equivalent on Boston's Route 128, GenRad, which has just turned in a first quarter loss of \$8.6m. Other US competitors like Teradyne and Zentel are breaking even or making small losses.

One reason why Wayne Kerr Inc has not been worse hit is its refusal to cut prices. Most of its competitors sell test equipment for around \$150,000, three times the average price of the British group's smaller and



Link customers, but is available for £10 annually from Parkie Sutton, 8 Thorpe Road, Norwich NR1 1RY.

A BOOKLET, entitled Advance Warning, has been published aimed at providing businesses with pointers on risk evaluation, but debt reduction, financing, etc. It also provides guidance on monitoring competitors, clients and suppliers and on ways of identifying other companies or market sectors ripe for takeover or attack.

The booklet is available free from the Advance Information Consortium, 38 Court Farm Road, Warrington, Surrey CR3 9BD, telephone 06832 5572 or 01-583 1896.

not normally available under normal banking criteria.

BARCLAYS Bank says that following the changes to the loan guarantee scheme in the Budget, it is expecting to extend the £120m. It has already lent under the scheme. The changes became effective from May 1 and mean that the annual guarantee premium, payable quarterly in advance by the borrower on 70 per cent of the reducing balance, is cut from 5 to 2.5 per cent. The scheme is designed to assist small and new businesses to obtain finance

An independent venture capitalist takes the chair

COLLIER lobbying by the British Venture Capital Association, will, take on a different direction and style following the election last week of Colin Clive as its new chairman.

Clive, 48, a retiring and courteous man, is seen by many as the eminence grise of British venture capital. Thompson Clive and Partners, the investment management group of which he is managing director, is one of the smaller players in the industry with just £30m under its control.

Yet its portfolio includes two widely acclaimed venture capital success stories, DPCE Holdings, the fast growing computer maintenance group, and Isocorn, the independent gamma radiography service which accounts for 10 per cent of the main stock market. Clive takes over as the venture capital industry's public voice from the flamboyant Ronald Cohen, chairman of the US-inspired MCA Partners Group.

As such, he is expected to pursue a gentler and more diplomatic—though no less effective—lobbying style than his predecessor. One issue at the top of Clive's agenda for the coming year is the tax treatment of venture capital funds.

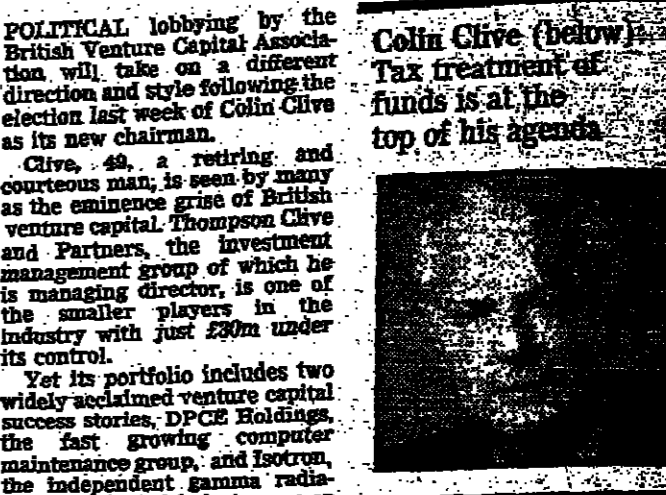
"The Government has been very supportive of our industry, but England is still behind most places in the formation of new companies," he says. "That is partly, he believes, because the UK lacks tax efficient investment vehicles for the institutional money which accounts for the majority of the industry's funds."

Under present rules, investments in UK registered funds attract capital gains tax twice—once in the hands of the fund and again in the hands of underlying investors—when they are sold. That means that most venture capital investors, apart from exempt institutions—like pension funds, pay an effective capital gains tax of 24 per cent, says Clive. That compares with 20 per cent in the US or 15 per cent in France, where funds can pass shares directly to investors without paying tax on the way.

Several British funds have tried to avoid the problem by setting up offshore or structuring themselves as partnerships, though the latter route can create legal tangles for some investors. Both solutions, says Clive, only drive up costs unnecessarily.

In some ways, Clive is an untypical British venture capital

Colin Clive (below): Tax treatment of funds is at the top of his agenda



Not unlike his predecessor, financially oriented, Clive has an industrial and academic background. After taking a degree in electrical engineering at the Massachusetts Institute of Technology, Clive joined IBM for five years working in London and Paris. He still keeps a home in each city.

It was during that period that he became a founder shareholder, though not an executive, in a small technology start-up called Omnicore—now a wholly owned subsidiary of a major weapons distributor. That gave him a taste for independent business, so Clive enrolled at Harvard Business School in the age of 28.

He was later headhunted by Business Ventures, New York's much-loved European division. Three years later, Jacob Rothschild invited him to set up a venture capital arm for the bank, arranging finance for small businesses.

"We were really managing electronic synthesising equipment," recalls Clive. "It was at Hewlett-Packard that I met Richard Thompson. The other half of Thompson Clive was agreed with him that it would be better if we should have their own capital to invest. The pair persuaded Rothschild to sell them their fund at a nominal sum. There were no assets. It was really the more than £100,000 management finance group," says Clive.

However, it was enough to form the core of a new venture capital partnership and helped them in 1980 to raise £1.5m, thereby becoming one of the first independent—so opposed to institutionally owned—funds in British venture capital.

In brief...

THE accountancy firm Arthur Andersen and West Midlands Enterprise Board are jointly sponsoring a £30,000 competition for businesses in the Midlands.

Prizes of between £10,000 and £1,000 are to be awarded to small ventures with development projects that have outstanding profit and job creating potential. Entry is open to sole traders, partnerships and limited companies which can produce a development plan that requires a minimum investment of around £100,000 and will employ at least 50 people.

The sponsors will also try to provide or obtain investment for the winners, though they cannot guarantee success. Tony Timberlake, Arthur Andersen's Birmingham managing partner, said: "The aim of this competition is to encourage businesses with exciting new projects to come forward. We are looking for viable propositions, supported by sound business plans, which have the potential to provide new employment."

Entries must be received by July 31. Applications from Arthur Andersen, 1 Victoria Square, Birmingham B1 1BD or from West Midlands Enterprise Board, Wellington House, 31-32 Waterloo Street, Birmingham B2 5TJ.

Clos du Parnasse 11F, 1040 Brussels.

AUSTIN ROVER last week launched a quarterly business magazine for small companies.

The car group has distributed 100,000 copies of Business Today free to subscribers to its BusinessLink Card scheme, which provides hire cars when Austin Rover's business customers' new cars are off the road. The 32-page colour publication includes advice on the avoidance of bad debts, speeding-up slow payers, direct sales and marketing. Business Today is free to Business-

Link customers, but is available for £10 annually from Parkie Sutton, 8 Thorpe Road, Norwich NR1 1RY.

A BOOKLET, entitled Advance Warning, has been published aimed at providing businesses with pointers on risk evaluation, but debt reduction, financing, etc. It also provides guidance on monitoring competitors, clients and suppliers and on ways of identifying other companies or market sectors ripe for takeover or attack.

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Andreas Prindl, Managing Director, Nomura International Ltd.

Malcolm Williamson, Chief Executive, National Girobank plc

This is an international conference organised jointly by the Strategic Management Society and the International Banking Centre, Manchester Business School. The conference, at the Royal Garden Hotel, Kensington, commences at 6.30 pm on Wednesday 11th June and finishes at 4 pm Friday 13th June, 1986.

New Strategies in the Financial Services Sector Please send me further details I enclose my registration fee

Please make cheques payable in sterling, £450 (SMS members) £475 (non-members) to MANCHESTER BUSINESS SCHOOL with delegates' names clearly printed on the cheque. Or, remittances may be made by credit transfer, direct to the National Westminster Bank, University Precinct, 9/11 Oxford Road, Manchester M15 6PD. Quote MBS Account number 0424697, IBC Conference.

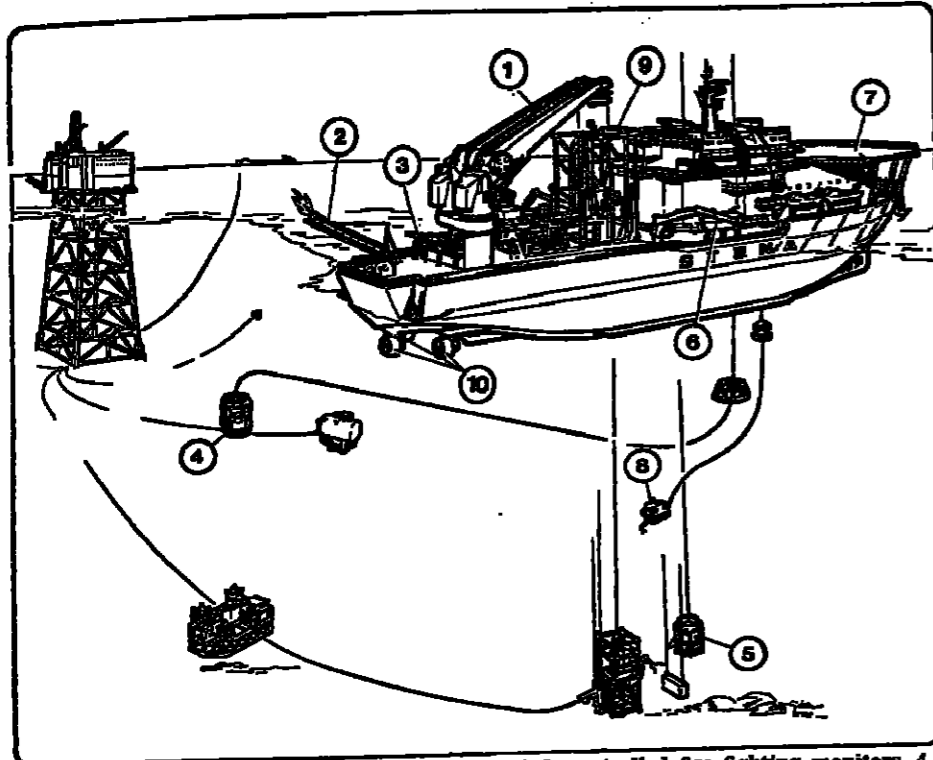
To: Jennifer Plesse, Conference Administrator, International Banking Centre, Manchester Business School, Booth St West, Manchester M15 6PB. Tel: 061-273 8228 ext 144. Telex: 668354 MBS G.

Name.....
Title.....
Organisation.....
Address.....
Telephone..... Telex.....

TECHNOLOGY

Andrew Fisher on the ship with which Stena of Sweden aims to change oil company thinking on a whole range of off-shore service tasks

A sophisticated lady sets course for the oil fields



KEY: 1, twin cranes, 2, well testing unit, 3, remotely-controlled fire fighting monitors, 4, self-propelled flying bell, 5, conventional diving bell, 6, hyperbaric (compressed air) lifeboat for divers, 7, helicopter deck, 8, remotely operated vehicle, 9, well servicing derrick, 10, thrusters (three at stern and three at bow)

THE Stena Seawell is impressive rather than elegant, decked out in red and cream and packed with an awesome array of equipment. Her name is the Stena Seawell, and she was built in Britain at a cost of \$55m.

Without her banks of computers, she would be virtually unable to function. They keep her stable at sea, handle her heavy cranes, and help control her navigation. She is, in short, the most sophisticated offshore service ship ever built, combining a wider range of tasks within one hull than ever before.

For Stena, a leading Swedish line, the Seawell represents a major step up the technology scale from its existing offshore vessels. The company also aims to change the thinking of oil companies by forcing them to consider quicker and thus, theoretically, cheaper, ways of carrying out a whole range of offshore tasks.

The Seawell still has to prove herself to the oil companies, of course. Some of the tasks she performs, like diving operations, well testing and well stimulation—pumping in chemicals to speed up oil flow—are normally carried out by semi-submersibles.

Shipbuilders, now completing a sister ship for Stena, which will operate her under the UK flag through its Northern, Coasters subsidiary. Like other yards of British Shipbuilders, which is shedding 3,500 jobs, Sunderland badly needs new work.

With the Seawell, believes Stena, oil companies will save time and money by using one fast, manoeuvrable single-hulled vessel, or monohull, instead of a bulkier stern, which has to be serviced and positioned by other vessels.

"The basic idea is to try to convince oil companies to use her as a field vessel," says Mr Antz Hell, project manager with Stena. "With diving for example, the Seawell is more cost-effective, as she can arrive and leave quickly."

Elf Norway, part of Elf Aquitaine of France, will be the first to evaluate the new ship, taking her to the North Sea. She can be used all the year round for a range of oilfield work. There has been a lot of interest from oil companies and consultants," adds Mr Hell.

She will not be starting work in the ideal environment, as oil groups' exploration and production ambitions have been curbed by falling oil prices. But

the Seawell was designed to save time and money, and her owners hope she will earn on cost. Time will tell whether, or how soon, she earns money for Stena.

The Seawell can lift heavy loads, operate two diving bells (one a unique mobile flying bell), eight fires, carry out work on seabed installations through a special derrick, and take on helicopters.

Her twin cranes can, when used together, lift 130 tonnes at wave heights of up to 1.5 m. They stand on a common platform, which can rotate through 360 degrees, while each crane can turn in an extra 240 degrees, depending on the position of the other one.

Powered by six electric hydraulic units totalling 2,600 horsepower, the system is controlled by a computer which takes signals from sensors on the cranes and in the computerised dynamic-positioning equipment, which keeps the ship steady.

Normally, a monohull is much less stable than a semi-sub. So the Seawell has been designed with a hull that is angled rather than rounded and flatter than usual undersea. The roll of the ship is further reduced by the use of two stabilisers—the just fitted into

the covered Palflex yard on the West of Sunderland—and the placing of all ballast and fuel tanks as far from the centre as possible.

Stena claims the Seawell's roll has thus been reduced by 50 per cent of the usual level for a vessel of her size. She is 115 metres long, 21.5 metres wide, and displaces 11,500 tonnes. In typical North Sea waves of four metres, roll to each side will be just over three degrees.

Two main motions can cause trouble in diving operations. To stop the ship's heaving disrupting this part of her activities, the Seawell's moorings (the holes through which the bells are lowered) have air pressure in to damp the swell of the water.

The diving complex, deep within the ship, can support up to 18 divers under pressure. When not diving, they live in special decompression chambers. There are three of these and the two diving bells can lock on to either of them.

The mobile bells, built by British West Gairth, have six thrusters to control its movement, and its progress can be tracked electronically on display units and TV monitors on the ship. The normal use of the two bells will enable the vessel to

Lovell
BICENTENARY
Two centuries
strong and
building
1786 / 1986

be circled round for a full 24 hours a day in the right weather.

With safety at a premium in offshore work, the Seawell has hydraulic watertight doors, extensive insulation, and magnetic switches (which can be turned off centrally). The main engines are in two groups of three separated by watertight and fireproof bulkheads.

The diesel-electric propulsion and auxiliary power, totals 12,000 kilowatts. Three steam turbines, one as a rudder, are used for normal transit. With dynamic positioning, which can be operated with a joystick, the computerised bells can be lowered and raised normally used.

The major TV producers have named the British, interactive programmes have been evaluated by Consumers to demonstrate the effectiveness of the system. Shoppers interrogating the programme had the opportunity to take away print-outs of menu plans, delivered by the micro-computer. In 11 weeks at various locations, 4,061 people used the system and of these 2,590 took away printed menu plans.

Interactive video is nonetheless not without its problems. The programmes are difficult and expensive to produce and there is a danger that less experienced producers, let alone an TV project, will totally fail to exploit the flexibility of the technology. One of the leading interactive video producers has already found itself involved in delicate consultancy work, reasoning people from the results of busy and ill-considered decisions.

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The marriage of computer technology with the creative impact of moving pictures requires an extraordinary talent and enough to find excellence in one area, the other will fail. The combination of both is rare indeed.

Fax terminals find greater favour in UK

by GEOFFREY CHARLISH

FACSIMILE Transmission, which for many years found only limited favour in the UK, now appears to be taking hold according to the British Facsimile Industry Committee.

New installations for the first quarter of 1986 have trebled since the corresponding period last year according to the committee. At the end of March 1986, there were over 55,000 fax terminals in the UK, of which 82 per cent were the faster group three machines. During the first quarter of this year, just over 9,000 group 3 machines were installed, compared with only 3,000 during the same period last year.

Increased control over the learning process is passed to the viewer

TWO weeks ago, in cramped offices above an estate agent's shop in Hognor Regis, I unexpectedly found myself assembling the laboratory glassware for a distillation experiment. Equally improbable in such surroundings was a £30,000 chromatography outfit, which I also tried. In fact, none of this equipment was really there, but was displayed via an interactive video (IV) disc system.

The cramped premises, equipped with an impressive array of computers, video disc players, TV monitors and control gear, are the unlikely location of one of Britain's leading interactive video companies, Futurmedia. The video disc I tried was an educational programme made in partnership with publishers John Wiley and supported—as are many at present—by the Department of Trade and Industry. Interactive video is quickly coming of age, and projects are too numerous to count. Future-

media's disc will offer schools the opportunity to carry out experiments in chromatography, distillation, electrolysis and AC circuits—without the need for laboratory equipment (and without the risk of breaking it). As with many interactive video systems, this uses a touch screen—a TV monitor that senses the exact position of a pointing finger and feeds the "selection" to the microcomputer; or a "mouse" may be used instead—a handheld device which when moved will display a pointer on the TV monitor, again providing a means of selecting an area in the picture that will trigger off a command to the programme. The command may be simply the choice from a list of questions or answers—or in the case of the distillation experiment—the identification of the correct pieces of glassware and the ends which fit together.

The selections from the screen may be supplemented with the input, via a micro keyboard, of typed answers from the viewer. And, of course, all the most recent examples of this comes in an American field trial of a school TV mathematics course—tested by its publishers, Systems Impact. Compared to pupils taught with text books, the interactive video classes achieved better results, enjoyed the lessons more and received greater individual attention from teachers, who were less busy.

Enough evidence is emerging from research to suggest that learning by interactive video can be more effective than with conventional methods. The most recent example of this comes in an American field trial of a school TV mathematics course—tested by its publishers, Systems Impact. Compared to pupils taught with text books, the interactive video classes achieved better results, enjoyed the lessons more and received greater individual attention from teachers, who were less busy.

There is, however, a drawback in the cost of the equipment. Futurmedia are offering a package to schools, including

disc player, computer and monitor, for about £2,500. But for those unable to justify purchase, another one of the leading production companies is offering a rental deal. Interactive Information Systems, in analysing the industrial and commercial market for training material, has concluded that many small companies would use interactive video if spared the capital commitment.

As the producer, IIS has so far released four of its own training programmes covering use of the telephone, selling by telephone, marketing and letter writing. Each of these is being offered on rental, complete with installed equipment, for prices as low as £275 per week. Some 26 dealers and open learning centres across UK have programmes and equipment available for hire or use locally.

FILM AND VIDEO

by John Chittlock

Another IV application finding favour is the point of sale display. This can be controlled

by the passing customer even at night via a keypad mounted in the shop window. Consumer Communications, a company with 22 disc sides to its credit, has designed this kind of programme for British Telecom shops and also the Co-op.

In the case of the Co-op, results from a "healthy eating" programme have been evaluated by Consumers to demonstrate the effectiveness of the system. Shoppers interrogating the programme had the opportunity to take away print-outs of menu plans, delivered by the micro-computer. In 11 weeks at various locations, 4,061 people used the system and of these 2,590 took away printed menu plans.

Contracts & Tenders

The Federal Government of Nigeria has received a loan of US \$122 million from the International Bank for Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project (KADAP). The proceeds of this loan will be applied to procure from the eligible bidders the following items:

Category	Description	Quantity	Delivery Weeks
1	Water Pumps (Petrol driven) - 50mm, 80mm, 100mm	6,500	16 weeks
2	Animal drawn rollers and toppers	3,300	16 weeks
3	Agrochemicals sprayers - backpack	6,000	12 weeks
4 to 14	Agrochemicals - herbicides, insecticides, seed dressing chemicals and sprays-chemicals	45,000 litres of liquid formulations and 71 tons of powders	12 weeks

2. A complete set of bidding documents containing specifications, instructions to bidders, conditions of contract etc. may be obtained on payment of N200 from the office of:

Managing Director, Farmers Supply Company Ltd., 128 Kofor Road, Lagos, P.O. Box 8227, Kaduna, Nigeria. Tel: 2522891 Telex: 20711 Box 096 or on payment of US\$200 from: Federal Agric. Recruitment Agency, 22 Davies Road, London W9 1PL. Tel: (01) 499 3829 Telex: 282292.

3. Date of issuance of invitation for bids: 30 May 1986.

4. Last date and time and place for submission of bids: 10 am on 16 July 1986 at the office of Managing Director, Farmers Supply Company Ltd., 128 Kofor Road, Lagos, P.O. Box 8227, Kaduna, Nigeria.

KADUNA STATE AGRICULTURAL DEVELOPMENT PROJECT INVITATION FOR BIDS

The Federal Government of Nigeria (FGN) has received loan of US \$122 million from the International Bank for Reconstruction and Development in various currencies towards the cost of Kaduna State Agricultural Development Project (KADAP) and it is intended that part of the proceeds in this loan will be applied to eligible payment under the contract for consultancy services.

The KADAP now invites interested firms to apply to the Project for a Letter of Invitation and Terms of Reference for a Low Level Aerial Survey covering Kaduna State. The Letter of Invitation will be sent to interested eligible bidders on receipt of US \$100 or 100 Naira payment. Applications from interested contractors should be submitted to the Programme Manager on or before 1200 hours on the 10th June 1986.

The Programme Manager, No 11 Race Course Road, PMB 2208, Kaduna, Nigeria. Telephone: (082) 214293/216189 Telex: 20711 KAD.TDS NG BOX 066

Public Notices

MONOPOLIES AND MERGERS COMMISSION
NORTON OPAX PLC / MCCORQUODALE PLC
MERGER INQUIRY

The Secretary of State for Trade and Industry has referred to the Monopolies and Mergers Commission the proposed arrangements that are the subject of a contemplated arrangement between Norton Opax PLC and McCorquodale PLC which, if carried into effect, will create a merger situation qualifying for investigation as defined in Section 64(8) of the Fair Trading Act 1973. It is intended that the proposed arrangement will be carried out under the control of McCorquodale PLC (a body corporate in the United Kingdom) which will cease to be distinct from McCorquodale PLC. The Commission has received evidence from both sides and has issued a notice of reference to the Commission. Copies of the full text of the notice may be obtained from the Secretary, Monopolies and Mergers Commission, New Court, 46 Carey Street, London WC2A 2JL

Businesses Wanted

COMPANIES REQUIRED

We are retained by a number of private clients with substantial funds seeking to acquire profitable companies in the South of England—ideally Hampshire, Surrey, Berkshire and Sussex. Turnover £500,000-3 million, net profit levels £30,000-£200,000. Service sectors preferred but will consider manufacturing. Enquiries to specialists or their professional advisers are welcomed and will be treated in the strictest confidence.

Michael Smith
Worcester House, Dragon Street, Petersfield, Hants GU31 4JD
Tel: (0730) 48122 (6 lines)

CAPITAL CONSULTANTS

CORPORATE DIVISION

WANTED

IATA TRAVEL AGENCY/HOTELS

Agency must be in Greater London area with annual 'down revenue' in excess of £500,000. Hotels considered any size/anywhere in U.K.
Tel: (01) 935 5795

WANTED

SHEET METAL COMPANY

Established precision sheet metal company, turnover £800,000, located in the Thames Valley with excellent customer base and modern plant, seeks acquisition or merger with similar sized company to create forceful and comprehensive supplier to the electronics and allied industries.
Write Box H0875, Financial Times
10 Cannon St., London EC4A 4BY

A HOTEL

LEISURE GROUP
With strong asset base and management team, proposing to float on the USM shortly, wishes to purchase leisure orientated business with a good profit track record.
CASH IS AVAILABLE FOR THE PURCHASE
Write Box H0888, Financial Times
10 Cannon St., London EC4A 4BY

WORKING DIRECTORSHIP

MINORITY SHAREHOLDING IN EXCHANGE FOR CASH
To £50,000 and professional sales skills. Preferably Manufacturing Company.
Greater London/Home Counties
Write Box H0889, Financial Times
10 Cannon St., London EC4A 4BY

ELECTRONICS COMPANY WANTED

Medium sized engineering business seeks to develop new products in conjunction with small electronics company with own product range. Reply enclosing details of business and financial information to:
Box H0881, Financial Times
10 Cannon St., London EC4A 4BY

H. P. LEASING

Expanding provincial branch requires additional facility for catering/leisure/general equipment values £200-£5,000. Own documentation preferred.
Principals please write to:
Box H0885, Financial Times
10 Cannon St., London EC4A 4BY

PROPERTY DEVELOPMENT COMPANY REQUIRED

Still trading with tax losses of £100,000.
All replies to:
SOUTHWOODS ASSOCIATES LTD
Dickinson House, 20 Dickinson St.
Manchester M1 4LF
Tel: 061-834 1053

CONTRACT SCAFFOLDING BUSINESS REQUIRED

AREAS COVERED: LONDON & SE ENGLAND
Any situation considered. Turnover potential not less than £250,000 per annum.
Write Box H0886, Financial Times
10 Cannon St., London EC4A 4BY

MAJOR FIRM

Involved in insurance broking, life assurance, unit trust advisory services, pensions and benefit consultancy, seeks acquisition/consolidation/merger/income between £250,000 and £500,000 per annum.
Write Box 01020, Financial Times
10 Cannon St., London EC4A 4BY

PRIVATE COMPANIES WANTED

Substantial public company seeks acquisition/consolidation/merger/income between £250,000 and £500,000 per annum.
Apply in confidence to:
Berkley Administration Inc
263 Avenue Louise, 1089 Brussels

Legal Notices

FAIRFEE LIMITED
NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act 1985 that a Meeting of the Creditors of Fairfee Limited, will be held at the office of Leonard Curds & Parsons 40, Rodney Street, Liverpool L1 9AQ, on Tuesday the 3rd day of June 1986 at 10 o'clock Midday, for the purposes provided for in Section 588 and 590, of the 1985 Act of May 1985.
Dated the 16th day of May 1986.
R. A. BENSON,
Director.

Art Galleries

COLNAGHE, 14 Old Bond St. W1, 491 7400. FRANKS, 15, Piccadilly, 7400. HARRISON, 20, Old Bond St. W1, 491 7400. JONES, 10, Old Bond St. W1, 491 7400.

Company Notices

COMMERZBANK

ARTENGESELLSCHAFT
PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 22nd May 1986 a Dividend for the year ended 31st December 1985 will be paid as follows: 10% on the basis of the nominal value of £1.00 per share of the ordinary shares of the Company. The dividend will be payable on 10th June 1986 at the rate of 10% unless otherwise directed by the shareholders. The dividend will be payable to the registered shareholders of the Company as at the close of business on 31st May 1986. The dividend will be payable to the registered shareholders of the Company as at the close of business on 31st May 1986. The dividend will be payable to the registered shareholders of the Company as at the close of business on 31st May 1986.

INTERCOM

SOCIETE INTERCOMMUNALE
BELGE DE GAZ
ET D'ELECTRICITE
Société Anonyme
place du Trône 1,
Brussels, Belgium

TRIO-KENWOOD CORPORATION

US\$24,000,000
3 1/4% CONVERTIBLE BONDS 1995
US\$50,000,000
3 1/4% GUARANTEED BONDS
WARRANTS 1993

NOTICE IS HEREBY GIVEN that the Board of Directors of Trio-Kenwood Corporation has resolved to issue to its shareholders of record at noon on the 15th day of May 1986, the above mentioned bonds and warrants. The bonds and warrants will be issued in the form of a single instrument. The bonds and warrants will be issued in the form of a single instrument. The bonds and warrants will be issued in the form of a single instrument.

NOTICE OF RATE OF INTEREST

BANQUE EXTERIEURE D'ALGERIE
U.S. \$500,000,000
Floating Rate Notes due 2080

In accordance with the provisions of the Agency Agreement between Banque Exterieur d'Algerie and Citibank, the rate of interest on the above mentioned notes will be the rate of interest on the Prime Rate of the City of New York, New York, plus 100 basis points. The rate of interest will be reset on the 15th day of June 1986.

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Clubs

EVIS has notified the others because of a change in the rate of interest on the above mentioned notes will be the rate of interest on the Prime Rate of the City of New York, New York, plus 100 basis points. The rate of interest will be reset on the 15th day of June 1986.

APPOINTMENTS

Group treasurer for Johnson Matthey

Mr John A. Houston joins JOHNSON MATTHEY as group treasurer on July 1...

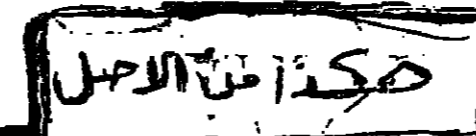
Mr Neil Swain becomes operations director and Mr Geoffrey Cross becomes security and administration director...

FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week...

BOARD MEETINGS—Barrow Bank, BENT & INTEREST PAYMENTS—Barrow Bank, COMPANY MEETINGS—Chief Industrial, Members of Directors, 116 Bell...

Molyneux, Richards Hill, West Drayton, 22.00, Pricewaterhouse Coopers, Liverpool, 22.00, Robert Allan, 216 Pall Mall, SW, 12.00...



McLEOD YOUNG WEIR INTERNATIONAL

CHANGE OF ADDRESS

As from TUESDAY 27th MAY 1986 the LONDON OFFICE of McLeod Young Weir International Limited will be situated at: 3 FINSBURY SQUARE, LONDON EC2A 1AD.

Tel: 01 - 256 5656 (Switchboard) Telex: 889283 Fax: 01 - 256 8476

U.S. \$250,000,000 New Zealand Floating Rate Notes Due 1996. The following have agreed to subscribe, or procure subscribers, for the Notes: Salomon Brothers International Limited, Credit Suisse First Boston Limited, Merrill Lynch International & Co., Bank of New Zealand, Banque Paribas Capital Markets Limited, County Bank Limited, Daiwa Europe Limited, Deutsche Bank Capital Markets Limited, Fuji International Finance Limited, Goldman Sachs International Corp., IJB International Limited, Lloyds Merchant Bank Limited, LTCB International Limited, Morgan Guaranty Ltd, Morgan Stanley International, Nomura International Limited, Shearson Lehman Brothers International, Inc., Swiss Bank Corporation International Limited, Union Bank of Switzerland (Securities) Limited, S.G. Warburg & Co. Ltd.

HYPOBANK INTERNATIONAL S.A. GOOD RESULTS IN 1985. Highlights of the Balance Sheet for 1985: Assets DM million, Liabilities DM million. In 1985, its 14th year of activity, HYPOBANK INTERNATIONAL S.A., Luxembourg, posted good results...

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FIAT FINANCE N.V. US\$75,000,000 Euro-Commercial Paper Programme. Swiss Bank Corporation International Limited as issuer and paying agent.

New Issue

This announcement appears as a matter of record only

June 1986



International Bank for Reconstruction and Development

Washington, D.C.

Multicurrency Financing provided by a consortium of members of the International Savings Banks Organisation

Co-ordinated by

Bayerische Landesbank Girozentrale

DM 250,000,000

5 1/2% Deutsche Mark Notes of 1986/1993

Bayerische Landesbank Girozentrale

Caisse des Dépôts et Consignations	Caisse Générale d'Épargne et de Retraite Algemene Spaar- en Lijfrentekas	Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Sparekassen SDS	SwedBank Sparbankernas Bank	Union Bank of Norway Sparebanken ABC
Bank der Bondspaarbanken N.V.	Caisse d'Épargne de l'État du Grand-Duché de Luxembourg, Banque de l'État	Caja de Ahorros de Zaragoza, Aragón y Rioja (CAZAR)
CARIPLO Cassa di Risparmio delle Province Lombarde		Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia
Swiss Cantonalbanks		Zentralsparkasse und Kommerzbank, Wien
BACOB Savings Bank s.c.	Caixa Geral de Depósitos Paris Branch	Skopbank

ECU 60,000,000

6 3/4% European Currency Unit Bonds of 1986/2001

Caisse des Dépôts et Consignations	Sparekassen SDS
Bayerische Landesbank Girozentrale	Caisse d'Épargne de l'État du Grand-Duché de Luxembourg, Banque de l'État
	Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
	Union Bank of Norway Sparebanken ABC
BACOB Savings Bank s.c.	Bank der Bondspaarbanken N.V.
Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia	Skopbank
Swiss Cantonalbanks	SwedBank Sparbankernas Bank
	Zentralsparkasse und Kommerzbank, Wien

BANCO DI NAPOLI

The 1985 operating results of Banco di Napoli were approved at the General Meeting held on 11th April under the chairmanship of Professor Luigi Cocchioli. The Balance Sheet and Profit and Loss Account were certified by Price Waterhouse S.p.A.

Total deposits and borrowed funds, which exceeded Lit. 43,400 billion, were about 21% higher than twelve months earlier; they have more than doubled in the space of only three years. Loans and advances came to Lit. 33,800 billion, having risen by around 30% in relation to December 1984 and almost 140% over the last three years.

In November the network of foreign branches expanded with the opening of the London branch. The new branch has already generated a substantial volume of business, considering the very short period it has been in operation. The New York branch further increased its activities in the US domestic market and the Frankfurt branch also recorded a steady expansion in lending to local customers. Banco di Napoli International achieved a further increase in turnover.

The expansion in the financial services sector continued last year. The two companies operating in the leasing and factoring sectors recorded excellent results, thereby consolidating their position in the Italian market. Dataitalia Processing reaffirmed its leading position in the software market in Central and Southern Italy. Sofiban, a company set up to manage investment funds, began operations in mid-November. Within the space of a few days the company had placed a considerable volume of units via the Bank's branch network; it continued to operate with equal vigour in the first few months of this year.

Gross profits amounted to Lit. 489.9 billion in 1985, an increase of 29.2% over the previous year and one of 106.7% over the last three years. The increase in profitability is emphasized by the ratio of gross profits to the average volume of funds intermediated, which rose from 1.32 to 1.46%. After making substantial allocations to provisions, in particular to staff funds, the net profit for the year came to Lit. 17.2 billion, compared with Lit. 12.7 billion in 1984.

On the basis of the results achieved, the Bank intends to launch an issue of savings shares on the market. The increase in the capital and reserves will be the culmination of the work carried out over the last three years.

To that end, the Extraordinary General Meeting held immediately after approval of the annual accounts sanctioned the necessary amendments to the Statutes.

EXPANSION OF THE OPERATIONAL BASE, AN INCREASE IN PROFITABILITY, STRENGTHENING OF THE PROCESS OF SELF-FINANCING, RATIONALIZATION IN THE USE OF RESOURCES: THESE ARE THE ACHIEVEMENTS OF BANCO DI NAPOLI OVER THE THREE YEARS FROM 1983 TO 1985.

ABOVE ALL ELSE, THE REMOVAL OF TRADITIONAL GEOGRAPHIC AND OPERATIONAL CONSTRAINTS WILL OPEN THE WAY TO STRENGTHENING THE GROUP'S CAPITAL BASE THROUGH RECOURSE TO THE MARKET

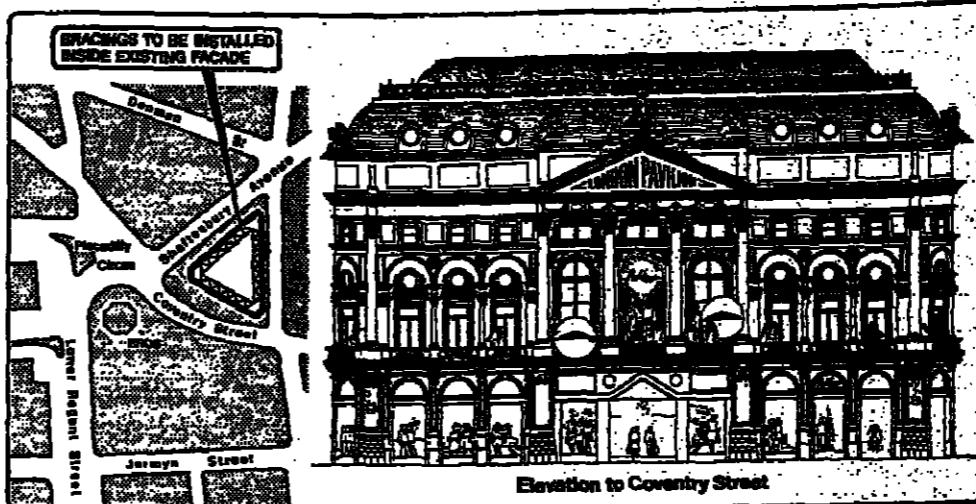
Highlights of the annual accounts at the 31st December 1985 (in billions of lire)

BALANCE SHEET	1982	1983	1984	1985
Deposits and borrowed funds	21,526	29,800	36,147	43,895
Capital and reserves	505	614	624	622
Provisions for bad and doubtful debts	331	484	636	718
Provisions for pensions and similar liabilities	480	614	1,371	1,532
Loans and advances	14,211	19,952	26,022	33,606
Securities	4,850	7,379	7,398	7,489
Short-term funds and liquid reserves	2,647	3,199	3,933	3,969
Fixed investments	680	767	915	969
Allocations to the staff pension fund to be amortized	—	—	485	245
PROFIT AND LOSS ACCOUNT				
Gross income	3,391	3,855	4,768	5,178
Gross profit	237	264	379	490
Provisions and valuation adjustments	230	256	366	473
Net profit	7	8	13	17

BANCO DI NAPOLI

Public law bank founded in 1539
Head Office: Naples
493 branches in Italy
Foreign branches in New York, Frankfurt, Buenos Aires and London
Subsidiary: B.N. Internationale, Luxembourg
7 representative offices abroad

CONSTRUCTION



Saving Pavilion facade...

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

THE SECRET OF TROLLOPE AND COLLS' success in winning the contract to rebuild the London Pavilion was its solution to the problem of holding up three unstable listed facades while the interior was reconstructed behind them.

The project is part of Grosvenor Square Properties' £20m scheme to put new life into Piccadilly Circus.

The London Pavilion is a decayed and derelict Victorian music hall, converted into a cinema in the 1930s, a stone's throw from Eros in the heart of London. Reconstructing the Pavilion involves scooping out the interior and building six floors of shops, restaurants and a Museum of Rock Music behind the swagged, stuccoed and pillared preserved facades, and up under a new curved roof.

Rebuilding behind a listed facade is not at all unusual, particularly in heavily-conserved areas of central London.

What makes the London Pavilion difficult is that the rebuilding has to take place behind not one retained facade, but three, leaving a structure with little more strength or stability than a triangular house of cards.

The problem is compounded by the Pavilion's location on an island site surrounded by three of the busiest roads in London and on top of the capital's second busiest underground station.

This congested site meant that using conventional external scaffolding to prop up the walls would block the roads and pavements, obstruct the traffic and make access impossible.

Trollope and Colls solved the problem by proposing a system of internal steel bracing which left access to the outside clear, and took up only 15 per cent of the space inside the building compared with the 35 per cent or more which would have been occupied by scaffolding.

"Most of our competitors went for traditional external scaffolding because it's a system composed of small pieces and easier to use and to modify on site," explained Trollope and Colls construction director Mr Peter John Holmes. "But because it's a weaker system it would have been far bulkier and have taken up more of the construction space."

Trollope and Colls was chosen from six contractors Grosvenor Square invited to tender for the Pavilion contract, and from a short list of two who were given a final interview on their proposed approach to the project.

"We chose Trollope and Colls because we felt their approach of bracing the building was the most satisfactory, as it freed the space so we could work on the 'cur'," explained Grosvenor Square's chairman Mr Paul Marber.

"It's not the cheapest solution, but it is the quickest and

most expedient and could make the job some months shorter."

The temporary load-bearing steel frame Trollope and Colls will use is sunk on its own piles—not the piles of the final new building—to make it stronger, and therefore smaller. It is held back from the internal face of the facade and braced to it so as to allow sufficient room for the new structure to be built between the temporary frame and the retained outside wall.

"As the columns and beams of the new interior are put together between the frame and facade, the new floors are attached over the top of the temporary frame. This means that the temporary frame can then be removed progressively from the bottom up as the lower floors are completed, leaving the whole working space below free for fitting out."

"It took six weeks to design the frame before we could put in our tender, as unlike scaffolding you have to get it absolutely right before you start," said Mr Holmes.

"But we wanted the job because there's only one project like the London Pavilion in a lifetime, and we had to make the effort."

The contract to rebuild the Pavilion is worth £7m, and Trollope and Colls is also hoping to win a subsequent £2m contract for fitting out the building.

The first floors of the London Pavilion will open in summer 1988, and the top three floors early in 1989.

... and Billingsgate fish market

TAYLOR WOODROW MANAGEMENT CONTRACTING has been awarded a contract worth £12m by Citicorp Investment Bank to renovate old Billingsgate fish market building and create a

financial securities trading hall. The building will be on six levels with the open plan trading hall on the ground floor, and office areas rising above around the perimeter with views down into the hall. The basement will

house two floors of additional trading space and facilities. Due for completion in the autumn, the work entails renovation of the facades and roof to the style of the original 1870s design.

CRENDON
Hi-Spec Structures
for
Hi-Tech Industries
CRENDON STRUCTURES LIMITED
Lang Crendon, Aylesbury, Bucks.
HP18 9BB
Tel: Long Crendon (0494) 293461
Telex: 522349

New ferry berth at Dover

A development costing £7.5m has been started at Dover ferry port. Contracts have been awarded to three companies to transform the present No 5 berth into a new glass berth to accommodate the new generation of "super-ferrys" at Dover's Eastern Docks. The first of the 20,000-ton ferrys to be operated by Tynes and Timmersea will arrive in the summer of 1987.

CARTER HOBSLEY ENGINEERS is to carry out the demolition contract for the old ferry berth on the site (£100,000). CIVIL ENGINEERING has been awarded the civil works contract (£3.5m). BUDY WEALEY ENGINEERING has been awarded the contract for the bridge works (£2.4m). The new berth will be double-deck, double-lane width and will have a separate access for the more recent ferrys constructed in the port.

Work has started to demolish the old double-deck single-lane berth using a 450-ton mobile crane with a "superlift" attachment bringing its total capacity to the 800-ton mark. It will take about three weeks to demolish the existing berth. In addition, an acre of land is to be reclaimed between No 3 and No 4 berths which will result in the new berth being located about 50 metres seaward of the old berth. At the same time the adjacent Pier "A" is to be extended by a further 30 metres. The development will cost £7.5m and is being carried out in the port over the next five years.

FAIRBROUGH BUILDINGS has been awarded a £4m contract for garages and catering blocks at the North Middlesex Hospital in Edmonton for the North East Thames Regional Health Authority. Both the 3,100 sq metres two-storey garage block and the 1,300 sq metres single-storey catering block will be constructed on piled foundations with reinforced concrete frames, concrete floors and pitched tiled roofs. Completion is in the spring of 1988.

Trinkaus & Burkhart



200 years of banking

Conversion to a KGaA, stock exchange floatation and our bank's bicentenary were the outstanding events of a year in which record profits were achieved. Against the background of deliberately restrained balance sheet growth, the bank was able to increase fee earning business strongly. Favourable market conditions contributed to a rise of more than 50% in securities transactions and the volume of foreign exchange dealing with customers doubled. Net commission income grew by 54% and thereby reached 85% of net interest—an indication of Trinkaus & Burkhart's pronounced merchant banking character. The General Partners have proposed that dividends of DM 14 million, or DM 8 per nominal DM 50 share should be paid out of the 1985 profit; our new shareholders are entitled to a half year's dividend.

PUTTING CAPITAL TO WORK

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1985: An exceptional year

Group Accounts 1985

Selected Data	in DM million	Change as against 1984
Total business volume	7,881	+ 2.2%
Balance sheet total	6,109	+ 3.2%
Credit volume	4,343	+ 7.7%
Securities Holdings	1,248	+ 53.5%
Capital resources	219	+ 17.1%
Net interest	91.3	+ 5.3%
Net commission	77.2	+ 54.4%
Basic operating result	52.6	+ 20.9%
Pre-tax profit	63.4	+ 23.4%
Post-tax profit	29.4	+ 14.8%

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5. Coact...
6. Am...
7. Ess...
8. Europ...
9. case...
10. Despe...
11. Amer...
12. The...
13. Int...
14. In...
15. effect...
16. The...
17. Super...
18. Lire...
19. Social...
20. Th...
21. Th...
22. Th...
23. Red...
24. Th...
25. Th...
26. Can...

INTL: APPOINTMENTS

Gannett chief steps down

BY TERRY DODSWORTH IN NEW YORK

MR ALLEN NEUBARTH, the US's most flamboyant modern-day newspaperman, has announced that he is stepping down from his post as chief executive of Gannett Inc. at the point when he seemed to be carrying all before him.

Only a day after announcing the \$300m purchase of the Courier-Journal and Louisville Times group in Kentucky, Mr Neubarth, 62, told shareholders at the annual meeting that he was stepping down from day-to-day management to concentrate on strategy and development plans.

Credit Agricole switch looms

BY PAUL BETTS IN PARIS

THE NEW Conservative French Government is expected to replace this week Mr Jean-Paul Huchon, the chief executive and managing director of Caisse Nationale de Credit Agricole, the farmers' cooperative bank which is one of the world's largest banks.

Mr Huchon, one of the closest aides of Mr Michel Rocard, the former Socialist agriculture minister, was appointed at the helm of Credit Agricole at the beginning of last year. Regarded by many on the right as a political appointee, he was widely expected to be among the first large state

country-wide publication existed in the US.

Experts scoffed at the idea when the paper started up four years ago, but its mix of dramatic colour illustrations, snappy news, heavy sport coverage and essential Wall Street statistics have generated steadily advancing circulation and advertising revenues.

While launching USA Today, Mr Neubarth, a stylish dresser who wears only shades of black, grey or white, has taken Gannett into a series of aggressive acquisitions. The strategy has been to move into large urban areas, grafting established large-circulation news-

Heir apparent appears at Honeywell

BY PAUL TAYLOR IN NEW YORK

MR JAMES RENIER, vice chairman of Honeywell, the Minneapolis-based computer, control products and control systems group, has been named to the new positions of president and chief operating officer.

Mr Renier, aged 56, will report to Mr Edson Spencer, Honeywell's chairman and chief executive. Mr Renier's promotion appears to confirm him as heir-apparent to the chairman's job and reflects his success in helping turn the group's com-

papers onto the original portfolio of highly-profitable monopoly small-town publications.

He acquired the Des Moines Register in 1985 for \$185m, and has added the Detroit News for \$171m this year, followed by the Louisville papers for around \$300m. He is said to have easily outbid two of the group's strongest rivals, the Washington Post and Tribune Company, to capture the privately-held Louisville papers.

A handsome man, with a head of wavy silver hair, Mr Neubarth is planning to stay as chairman until he is 65. He says Mr Curley is now the boss, but insiders who know him believe that his hand will still be steering the company into more mergers before he finally retires.

Executive of Honeywell's aerospace and defence group in 1978, president of the control systems business in 1979 and vice chairman and president of information systems in 1982.

Mr Peter Carney, who has been in charge of the US Federal Farm Credit Banks Funding Corporation, resigned his post as chief executive and president of the New York-based agency to join Wm E. Pollock as senior vice president for finance and New York sales manager for the Wall Street bond trading firm.

Mr John St John, chairman of the Farm Funding Corporation, which raises funds primarily through the sale of securities on behalf of the nation's 37 farm credit banks, says that Mr Alan Fass, aged 43, senior vice president for finance, will take over responsibility for the day-to-day operations of the agency pending selection of a new chief executive and president.

Mr Carney, aged 49, joins the corporation six-and-a-half years ago as fiscal agent and became president and chief executive in July 1983. He is widely credited with restructuring the corporation and helping steer it through the farm crisis.

Can Europe catch up?

A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community"—previously published in the Financial Times during 1985—is now available price £4.95 including postage and packing.

Publicity Department, Bracken House, 10 Cannon Street, London EC4A 3DF

F.T. CROSSWORD PUZZLE No. 6,031 DANTE

Crossword puzzle grid with numbers 1-25.

- ACROSS: 1 See nothing in being old and infirm (6), 4 Bound over for three months (6), 8 Coastal backwater (3-4), 9 Animals about a road are easily frightened (7), 11 Encouraging in an audition (10), 12 American greeting in American state (4), 13 The Mohammedan world is hit (5), 14 Includes in a show of affection (8), 15 The wages of sin—and anger (8), 16 Lives wildly, producing social problems (5), 20 Thought I'd half of each (4), 21 Office worker disliked by librarians? (10), 23 Shorten a river crossing? (7), 24 Red smoke after battle? (7), 25 See less than a hundred (6), 26 Cattle drives (6).

Company Notices

SOLVAY & CO (UK) LTD. Notice of Annual General Meeting. AGENDA: 1. Reports of the Directors...

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Overseas Unit Trust, Abbey Overseas Unit Trust, etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Information regarding the FT Unit Trust Information Service, including contact details and service description.



top container

IP...ANCE...ADE TO...TURE

AUTHORISED UNIT TRUSTS & INSURANCES

Table of financial data for various unit trusts and insurance companies, including columns for company names, fund names, and numerical values.

Table of financial data for various unit trusts and insurance companies, including columns for company names, fund names, and numerical values.

Table of financial data for various unit trusts and insurance companies, including columns for company names, fund names, and numerical values.

Table titled 'INSURANCES' listing various insurance policies and their associated costs or rates.

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Handwritten text at the bottom of the page, possibly a signature or note.

Table of financial data for various companies, including share prices and market movements.

Table of financial data for various companies, including share prices and market movements.

INSURANCE, OVERSEAS & MONEY FUNDS

Main table of financial data for insurance, overseas, and money funds, listing various fund names and their performance.

Main table of financial data for insurance, overseas, and money funds, listing various fund names and their performance.

MONEY MARKET BANK ACCOUNTS

Table of financial data for money market bank accounts, listing various bank products and their rates.

NOTES: Section providing additional information and disclaimers regarding the data presented in the tables.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Strong dollar lacks conviction

BY COLIN MILLHAM

THE DOLLAR gained ground last week but without any great conviction. Technical considerations, inspired by chart followers, left the currency support, but a number of unanswered questions restricted the volume of trading on the foreign exchanges.

Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, warned about the danger of a sharp slide in the value of the dollar and suggested a yellow light is flashing for the currency, in a speech echoing sentiments expressed in recent months by Mr Paul Volcker, chairman of the Federal Reserve Board.

Dealers also noted that Mr James Baker, US Treasury Secretary, in testimony before a Senate committee, made no mention of the dollar's value against the yen and D-mark, concentrating instead on the need to boost the value of the Canadian dollar. Talks on improving trade between the US and Canada began last week.

It has been assumed that Mr Baker spoke for the Reagan Administration when suggesting that a fall in the value of the US dollar would be welcomed. At times this has appeared to

£ IN NEW YORK

Table with columns: Close, May 25, Prev. close. Rows: 1 month, 3 months, 12 months.

Forward premiums and discounts apply to the U.S. dollar.

set the Government and the US central bank at odds but Mr Baker has changed his tone of late while still denying there is a target value.

The Federal Reserve will not join in any concerted intervention on the foreign exchanges, unless the dollar falls much further, but the threat of the central banks in the US, Japan and West Germany intervening to prevent a further decline in the dollar's value in the second half of the year will be much more gradual than in the first half.

deficit widened to \$14.52bn from \$12.49bn. The April trade figures will be published on Friday.

Rather unexpectedly growth in first quarter US gross national product was revised up to 3.7 per cent from 3.5 per cent last week, against expectations of a downward revision to about 2.5 per cent to 2.8 per cent. This provided only a limited boost for the dollar, however, since the upward revision was largely the result of stockpiling and defence spending, and is not expected to continue at a high level in the second quarter.

Evidence of this was provided by April durable goods orders, published two days after the GNP revision. Orders fell 0.5 per cent, compared with forecasts of a 0.5 per cent rise, but this reflected a cut in defence orders. Non-defence durable orders rose 2.1 per cent, leading further support to the dollar.

The US currency was also underpinned by reports that the expected rise of \$1.3bn in weekly US M1 money supply. A rise of about \$500m had been expected. Mr Baker is talking it \$1.1bn above target, is likely to make it more difficult to cut US interest rates, particularly when the economy is showing good growth.

LIFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Call, Put, Last, etc. Rows: 116, 118, 120, 122, 124, 126, 128, 130.

LIFE E/F OPTIONS

Table with columns: Strike, Call, Put, Last, etc. Rows: 1.38, 1.40, 1.42, 1.44, 1.46, 1.48, 1.50, 1.52, 1.54, 1.56, 1.58, 1.60.

PHILADELPHIA SE E/F OPTIONS

Table with columns: Strike, Call, Put, Last, etc. Rows: 1.35, 1.37, 1.39, 1.41, 1.43, 1.45, 1.47, 1.49, 1.51, 1.53, 1.55, 1.57, 1.59, 1.61.

CHICAGO

Table with columns: US Treasury Bonds (CBT) %, 30,000 \$20s of 100%. Rows: June, Sept, Dec, March, June, Sept, Dec, March.

LIFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call, Put, Last, etc. Rows: 80, 82, 84, 86, 88, 90, 92, 94, 96, 98, 100, 102, 104, 106, 108, 110, 112, 114, 116, 118, 120, 122, 124, 126, 128, 130, 132, 134, 136, 138, 140, 142, 144, 146, 148, 150, 152, 154, 156, 158, 160, 162, 164, 166, 168, 170, 172, 174, 176, 178, 180, 182, 184, 186, 188, 190, 192, 194, 196, 198, 200, 202, 204, 206, 208, 210, 212, 214, 216, 218, 220, 222, 224, 226, 228, 230, 232, 234, 236, 238, 240, 242, 244, 246, 248, 250, 252, 254, 256, 258, 260, 262, 264, 266, 268, 270, 272, 274, 276, 278, 280, 282, 284, 286, 288, 290, 292, 294, 296, 298, 300.

LONDON SE E/F OPTIONS

Table with columns: Strike, Call, Put, Last, etc. Rows: 1.35, 1.37, 1.39, 1.41, 1.43, 1.45, 1.47, 1.49, 1.51, 1.53, 1.55, 1.57, 1.59, 1.61, 1.63, 1.65, 1.67, 1.69, 1.71, 1.73, 1.75, 1.77, 1.79, 1.81, 1.83, 1.85, 1.87, 1.89, 1.91, 1.93, 1.95, 1.97, 1.99, 2.01, 2.03, 2.05, 2.07, 2.09, 2.11, 2.13, 2.15, 2.17, 2.19, 2.21, 2.23, 2.25, 2.27, 2.29, 2.31, 2.33, 2.35, 2.37, 2.39, 2.41, 2.43, 2.45, 2.47, 2.49, 2.51, 2.53, 2.55, 2.57, 2.59, 2.61, 2.63, 2.65, 2.67, 2.69, 2.71, 2.73, 2.75, 2.77, 2.79, 2.81, 2.83, 2.85, 2.87, 2.89, 2.91, 2.93, 2.95, 2.97, 2.99, 3.01, 3.03, 3.05, 3.07, 3.09, 3.11, 3.13, 3.15, 3.17, 3.19, 3.21, 3.23, 3.25, 3.27, 3.29, 3.31, 3.33, 3.35, 3.37, 3.39, 3.41, 3.43, 3.45, 3.47, 3.49, 3.51, 3.53, 3.55, 3.57, 3.59, 3.61, 3.63, 3.65, 3.67, 3.69, 3.71, 3.73, 3.75, 3.77, 3.79, 3.81, 3.83, 3.85, 3.87, 3.89, 3.91, 3.93, 3.95, 3.97, 3.99, 4.01, 4.03, 4.05, 4.07, 4.09, 4.11, 4.13, 4.15, 4.17, 4.19, 4.21, 4.23, 4.25, 4.27, 4.29, 4.31, 4.33, 4.35, 4.37, 4.39, 4.41, 4.43, 4.45, 4.47, 4.49, 4.51, 4.53, 4.55, 4.57, 4.59, 4.61, 4.63, 4.65, 4.67, 4.69, 4.71, 4.73, 4.75, 4.77, 4.79, 4.81, 4.83, 4.85, 4.87, 4.89, 4.91, 4.93, 4.95, 4.97, 4.99, 5.01, 5.03, 5.05, 5.07, 5.09, 5.11, 5.13, 5.15, 5.17, 5.19, 5.21, 5.23, 5.25, 5.27, 5.29, 5.31, 5.33, 5.35, 5.37, 5.39, 5.41, 5.43, 5.45, 5.47, 5.49, 5.51, 5.53, 5.55, 5.57, 5.59, 5.61, 5.63, 5.65, 5.67, 5.69, 5.71, 5.73, 5.75, 5.77, 5.79, 5.81, 5.83, 5.85, 5.87, 5.89, 5.91, 5.93, 5.95, 5.97, 5.99, 6.01, 6.03, 6.05, 6.07, 6.09, 6.11, 6.13, 6.15, 6.17, 6.19, 6.21, 6.23, 6.25, 6.27, 6.29, 6.31, 6.33, 6.35, 6.37, 6.39, 6.41, 6.43, 6.45, 6.47, 6.49, 6.51, 6.53, 6.55, 6.57, 6.59, 6.61, 6.63, 6.65, 6.67, 6.69, 6.71, 6.73, 6.75, 6.77, 6.79, 6.81, 6.83, 6.85, 6.87, 6.89, 6.91, 6.93, 6.95, 6.97, 6.99, 7.01, 7.03, 7.05, 7.07, 7.09, 7.11, 7.13, 7.15, 7.17, 7.19, 7.21, 7.23, 7.25, 7.27, 7.29, 7.31, 7.33, 7.35, 7.37, 7.39, 7.41, 7.43, 7.45, 7.47, 7.49, 7.51, 7.53, 7.55, 7.57, 7.59, 7.61, 7.63, 7.65, 7.67, 7.69, 7.71, 7.73, 7.75, 7.77, 7.79, 7.81, 7.83, 7.85, 7.87, 7.89, 7.91, 7.93, 7.95, 7.97, 7.99, 8.01, 8.03, 8.05, 8.07, 8.09, 8.11, 8.13, 8.15, 8.17, 8.19, 8.21, 8.23, 8.25, 8.27, 8.29, 8.31, 8.33, 8.35, 8.37, 8.39, 8.41, 8.43, 8.45, 8.47, 8.49, 8.51, 8.53, 8.55, 8.57, 8.59, 8.61, 8.63, 8.65, 8.67, 8.69, 8.71, 8.73, 8.75, 8.77, 8.79, 8.81, 8.83, 8.85, 8.87, 8.89, 8.91, 8.93, 8.95, 8.97, 8.99, 9.01, 9.03, 9.05, 9.07, 9.09, 9.11, 9.13, 9.15, 9.17, 9.19, 9.21, 9.23, 9.25, 9.27, 9.29, 9.31, 9.33, 9.35, 9.37, 9.39, 9.41, 9.43, 9.45, 9.47, 9.49, 9.51, 9.53, 9.55, 9.57, 9.59, 9.61, 9.63, 9.65, 9.67, 9.69, 9.71, 9.73, 9.75, 9.77, 9.79, 9.81, 9.83, 9.85, 9.87, 9.89, 9.91, 9.93, 9.95, 9.97, 9.99, 10.01, 10.03, 10.05, 10.07, 10.09, 10.11, 10.13, 10.15, 10.17, 10.19, 10.21, 10.23, 10.25, 10.27, 10.29, 10.31, 10.33, 10.35, 10.37, 10.39, 10.41, 10.43, 10.45, 10.47, 10.49, 10.51, 10.53, 10.55, 10.57, 10.59, 10.61, 10.63, 10.65, 10.67, 10.69, 10.71, 10.73, 10.75, 10.77, 10.79, 10.81, 10.83, 10.85, 10.87, 10.89, 10.91, 10.93, 10.95, 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13.83, 13.85, 13.87, 13.89, 13.91, 13.93, 13.95, 13.97, 13.99, 14.01, 14.03, 14.05, 14.07, 14.09, 14.11, 14.13, 14.15, 14.17, 14.19, 14.21, 14.23, 14.25, 14.27, 14.29, 14.31, 14.33, 14.35, 14.37, 14.39, 14.41, 14.43, 14.45, 14.47, 14.49, 14.51, 14.53, 14.55, 14.57, 14.59, 14.61, 14.63, 14.65, 14.67, 14.69, 14.71, 14.73, 14.75, 14.77, 14.79, 14.81, 14.83, 14.85, 14.87, 14.89, 14.91, 14.93, 14.95, 14.97, 14.99, 15.01, 15.03, 15.05, 15.07, 15.09, 15.11, 15.13, 15.15, 15.17, 15.19, 15.21, 15.23, 15.25, 15.27, 15.29, 15.31, 15.33, 15.35, 15.37, 15.39, 15.41, 15.43, 15.45, 15.47, 15.49, 15.51, 15.53, 15.55, 15.57, 15.59, 15.61, 15.63, 15.65, 15.67, 15.69, 15.71, 15.73, 15.75, 15.77, 15.79, 15.81, 15.83, 15.85, 15.87, 15.89, 15.91, 15.93, 15.95, 15.97, 15.99, 16.01, 16.03, 16.05, 16.07, 16.09, 16.11, 16.13, 16.15, 16.17, 16.19, 16.21, 16.23, 16.25, 16.27, 16.29, 16.31, 16.33, 16.35, 16.37, 16.39, 16.41, 16.43, 16.45, 16.47, 16.49, 16.51, 16.53, 16.55, 16.57, 16.59, 16.61, 16.63, 16.65, 16.67, 16.69, 16.71, 16.73, 16.75, 16.77, 16.79, 16.81, 16.83, 16.85, 16.87, 16.89, 16.91, 16.93, 16.95, 16.97, 16.99, 17.01, 17.03, 17.05, 17.07, 17.09, 17.11, 17.13, 17.15, 17.17, 17.19, 17.21, 17.23, 17.25, 17.27, 17.29, 17.31, 17.33, 17.35, 17.37, 17.39, 17.41, 17.43, 17.45, 17.47, 17.49, 17.51, 17.53, 17.55, 17.57, 17.59, 17.61, 17.63, 17.65, 17.67, 17.69, 17.71, 17.73, 17.75, 17.77, 17.79, 17.81, 17.83, 17.85, 17.87, 17.89, 17.91, 17.93, 17.95, 17.97, 17.99, 18.01, 18.03, 18.05, 18.07, 18.09, 18.11, 18.13, 18.15, 18.17, 18.19, 18.21, 18.23, 18.25, 18.27, 18.29, 18.31, 18.33, 18.35, 18.37, 18.39, 18.41, 18.43, 18.45, 18.47, 18.49, 18.51, 18.53, 18.55, 18.57, 18.59, 18.61, 18.63, 18.65, 18.67, 18.69, 18.71, 18.73, 18.75, 18.77, 18.79, 18.81, 18.83, 18.85, 18.87, 18.89, 18.91, 18.93, 18.95, 18.97, 18.99, 19.01, 19.03, 19.05, 19.07, 19.09, 19.11, 19.13, 19.15, 19.17, 19.19, 19.21, 19.23, 19.25, 19.27, 19.29, 19.31, 19.33, 19.35, 19.37, 19.39, 19.41, 19.43, 19.45, 19.47, 19.49, 19.51, 19.53, 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28.13, 28.15, 28.17, 28.19, 28.21, 28.23, 28.25, 28.27, 28.29, 28.31, 28.33, 28.35, 28.37, 28.39, 28.41, 28.43, 28.45, 28.47, 28.49, 28.51, 28.53, 28.55, 28.57, 28.59, 28.61, 28.63, 28.65, 28.67, 28.69, 28.71, 28.73, 28.75, 28.77, 28.79, 28.81, 28.83, 28.85, 28.87, 28.89, 28.91, 28.93, 28.95, 28.97, 28.99, 29.01, 29.03, 29.05, 29.07, 29.09, 29.11, 29.13, 29.15, 29.17, 29.19, 29.21, 29.23, 29.25, 29.27, 29.29, 29.31, 29.33, 29.35, 29.37, 29.39, 29.41, 29.43, 29.45, 29.47, 29.49, 29.51, 29.53, 29.55, 29.57, 29.59, 29.61, 29.63, 29.65, 29.67, 29.69, 29.71, 29.73, 29.75, 29.77, 29.79, 29.81, 29.83, 29.85, 29.87, 29.89, 29.91, 29.93, 29.95, 29.97, 29.99, 30.01, 30.03, 30.05, 30.07, 30.09, 30.11, 30.13, 30.15, 30.17, 30.19, 30.21, 30.23, 30.25, 30.27, 30.29, 30.31, 30.33, 30.35, 30.37, 30.39, 30.41, 30.43, 30.45, 30.47, 30.49, 30.51, 30.53, 30.55, 30.57, 30.59, 30.61, 30.6

WORLD STOCK MARKETS

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Table with columns for Country (Austria, Germany, Belgium/Luxembourg, Denmark), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (Norway, Spain, Sweden), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (Australia, Japan), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (Canada), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (France, Netherlands), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (Switzerland, Japan), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Table with columns for Country (Japan, Singapore), Date (May 26), Price, and Change (+ or -). Lists various stocks and their values.

Advertisement for 3 per cent Treasury Stock, 1991. Includes text about tendering, interest rates, and contact information for the Bank of England.

Table titled 'NEW YORK-DOW JONES' showing stock market data for various sectors like Industrials, Transport, Utilities, and Trading.

Table titled 'Indices' showing market indices for Australia, Austria, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and the World.

Table titled 'NEW YORK ACTIVE STOCKS' showing changes in stock prices for various companies like IBM, AT&T, and others.

Advertisement for FT Morning Delivery in various cities including Atlanta, Boston, Chicago, Dallas, Detroit, Miami, Houston, Los Angeles, New York, Philadelphia, Pittsburgh, San Francisco, Washington, Montreal, Ottawa, and Toronto.

Large advertisement for 'Get your News early in Stuttgart' with contact information for the Stuttgart office of the Financial Times.

Table of British Funds with columns for Name, Price, Last, and Yield. Includes sections for 'Shorts' (Lives up to Five Years), 'Five Fifteen Years', and 'Over Fifteen Years'.

AMERICANS-Cont.

Table of American Stocks with columns for Dividends, Stock, Price, Last, and Yield. Includes sections for 'BANKS, HP & LEASING' and 'CORPORATION LOANS'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS-Cont.

Table of Building, Timber, and Roads stocks with columns for Dividends, Stock, Price, Last, and Yield.

DRAPERY & STORES-Cont.

Table of Drapery and Stores stocks with columns for Dividends, Stock, Price, Last, and Yield.

ELECTRICALS

Table of Electrical stocks with columns for Dividends, Stock, Price, Last, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Dividends, Stock, Price, Last, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Dividends, Stock, Price, Last, and Yield.

Table of Engineering stocks with columns for Dividends, Stock, Price, Last, and Yield.

Table of Industrial stocks with columns for Dividends, Stock, Price, Last, and Yield.

FOOD-GROCERIES, ETC

Table of Food and Groceries stocks with columns for Dividends, Stock, Price, Last, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Dividends, Stock, Price, Last, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Miscellaneous Industrial stocks with columns for Dividends, Stock, Price, Last, and Yield.

AMERICANS

Table of American Stocks with columns for Dividends, Stock, Price, Last, and Yield.

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Financial Times Tuesday May 27 1968

INDUSTRIALS - Continued

Table of industrial stock prices including companies like Anglo American, Anglo Coal, Anglo Petroleum, etc.

LEISURE - Continued

Table of leisure stock prices including companies like Anglo Leisure, Anglo Leisure Properties, etc.

PROPERTY - Continued

Table of property stock prices including companies like Anglo Property, Anglo Property Investments, etc.

INVESTMENT TRUSTS - Cont.

Table of investment trust stock prices including Anglo Investment Trusts, Anglo Investment Properties, etc.

FINANCE, LAND - Cont.

Table of finance and land stock prices including Anglo Finance, Anglo Land, etc.

MOTORS, AIRCRAFT TRADES

Table of motors and aircraft trades stock prices including Anglo Motors, Anglo Aircraft, etc.

Commercial Vehicles

Table of commercial vehicles stock prices including Anglo Commercial Vehicles, Anglo Commercial Properties, etc.

SHIPPING

Table of shipping stock prices including Anglo Shipping, Anglo Shipping Investments, etc.

OIL AND GAS

Table of oil and gas stock prices including Anglo Oil, Anglo Gas, etc.

MINES - Continued

Table of mines stock prices including Anglo Mines, Anglo Minerals, etc.

Components

Table of components stock prices including Anglo Components, Anglo Components Properties, etc.

Garages and Distributors

Table of garages and distributors stock prices including Anglo Garages, Anglo Distributors, etc.

SHOES AND LEATHER

Table of shoes and leather stock prices including Anglo Shoes, Anglo Leather, etc.

OVERSEAS TRADERS

Table of overseas traders stock prices including Anglo Overseas Traders, Anglo Overseas Properties, etc.

NOTES

Notes section containing various financial notices and announcements.

NEWSPAPERS, PUBLISHERS

Table of newspapers and publishers stock prices including Anglo Newspapers, Anglo Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stock prices including Anglo Paper, Anglo Printing, etc.

SOUTH AFRICANS

Table of South African stock prices including Anglo South Africans, Anglo South African Properties, etc.

PLANTATIONS

Table of plantations stock prices including Anglo Plantations, Anglo Plantation Properties, etc.

MISCELLANEOUS

Table of miscellaneous stock prices including Anglo Miscellaneous, Anglo Miscellaneous Properties, etc.

INSURANCES

Table of insurance stock prices including Anglo Insurance, Anglo Insurance Properties, etc.

PROPERTY

Table of property stock prices including Anglo Property, Anglo Property Investments, etc.

TOBACCO

Table of tobacco stock prices including Anglo Tobacco, Anglo Tobacco Properties, etc.

FINANCE, LAND

Table of finance and land stock prices including Anglo Finance, Anglo Land, etc.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including Anglo Regional, Anglo Irish, etc.

LEISURE

Table of leisure stock prices including Anglo Leisure, Anglo Leisure Properties, etc.

PROPERTY

Table of property stock prices including Anglo Property, Anglo Property Investments, etc.

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Table of finance and land stock prices including Anglo Finance, Anglo Land, etc.

MINES

Table of mines stock prices including Anglo Mines, Anglo Minerals, etc.

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